

resilience



EUROPE'S BUSINESS NEWSPAPER

# FINANCIAL TIMES

FRANCE

Breaking with tradition

Page 18

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## World News

### Plan for UN to supervise elections in Cambodia

The five permanent members of the UN Security Council agreed on a set of guidelines for a UN supervised election in Cambodia, a peace settlement based on a role for the UN during a transitional period.

The five powers — the US, Soviet Union, China, France and the UK — decided that a UN operation should supervise a ceasefire and monitor free elections. Page 4

### Sri Lanka toll

Western diplomats say as many as 30,000 people may have died in Sri Lankan violence last year. Page 4

### Fighter setback

West German Free Democrats, junior partner in the country's coalition, abandoned support for the four-nation European Fighter Aircraft. Page 2

### HK refugee protest

Vietnamese children chanting "give us freedom, we would rather die here than go back to Communism," failed to move Douglas Hurd, British Foreign Secretary, on a visit to a Hong Kong detention centre for boat people. Page 4

### Jamaica loses aid

Jamaica is to lose \$25m in aid promised by the US to fight narcotics production and trafficking on the island. Page 6

### Berlin talks

Hans Modrow, East Germany's Prime Minister, crossed to West Berlin for talks on drawing together the two halves of Berlin. Page 2

### Trial for Ceausescu

Youngest son of Nicolae Ceausescu will go on trial this week along with other close associates of the executed Romanian dictator.

### EC language census

The European Commission plans a census to find out how many languages are spoken among the 320m EC citizens.

### Mudslide kills 16

Sixteen people died when the headquarters of the Soviet Union's Caspian Fleet in Baku, the Azerbaijan capital, was hit by a mudslide.

### China purge threat

China's official People's Daily hinted at new purges and said the Communist Party must be led by people loyal to Marxism. Page 4

### Gangster arrested

Police in Rio de Janeiro arrested Isaias da Costa Rodrigues, 27, who they claim is the last of the city's big-time cocaine gangsters. Page 6

### Army in Bucharest

Bucharest is to be placed under the direct control of an army general, a move which will fuel suspicions that the military will assume even greater prominence within the Front for National Salvation and in running the country. Page 2

### Ivory exemption

UK is to seek an exemption for Hong Kong from the international convention banning trade in ivory. Page 8

## Business Summary

### GE seeks to share cost of developing jet engine

GENERAL ELECTRIC of the US is seeking to spread the \$1.2bn cost of developing the world's largest commercial jet engine by negotiating risk-sharing partnerships with European and Japanese aircraft engine manufacturers.

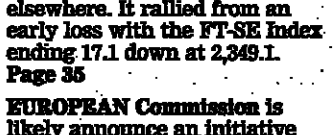
Suema, the French state-owned aircraft engine manufacturer, has already agreed to take a 25 per cent share of the programme. Page 20

### SINGAPORE AIRLINES (SIA)

placed a \$8.6bn order for a total of 50 new Boeing 747-400 jumbo jets and McDonnell-Douglas MD11 long-distance jetliners in one of the largest single new aircraft orders on record. Page 3

### LONDON stock exchange

performed fairly well, despite ominous developments inside the UK securities industry and FT-SE 100 index



elsewhere. It rallied from an early loss to the FT-SE index ending 17.1 down at 2,449.1. Page 35

### EUROPEAN Commission

is likely to announce an initiative to harmonise accounting standards in the European Community. Page 20

### WEST German Bundesbank

President, Karl Otto Pöhl, said a future European central bank should be independent of politicians and in sole control of European Community monetary policy. Page 20

### KINGFISHER: the UK stores

group's £588m (\$944m) takeover bid for Dixons, the electrical retailer, was referred to the UK Monopolies and Mergers Commission. Page 21

### OCCEAN Petroleum

announced awards of \$90m (\$140m) contracts for a North Sea oilfield development far in advance of seeking required UK Government approval. Page 20

### EC STEEL producers

strongly oppose a Commission plan to allow five East European countries, plus Brazil, to ship 18 per cent more steel to the EC this year. Page 3

### FUJII Heavy Industries

Japanese vehicle and equipment maker, plans to take full control of Subaru of America, the US distributor of its cars. Page 26

### SMITH New Court

UK securities firm launched an unusual legal action against a subsidiary of Citicorp over losses it faces on a holding of shares in Ferranti International of up to £13.4m (\$22.2m). Page 8

### TVS Entertainment

announced sharply reduced profits because of losses at its US acquisition WFM, the independent production company. Page 21

### ELDERIES IXL

Australian brewing-based multinational which owns the Courage beer group in the UK, is poised to re-acquire full control of the 5,000 Courage pubs. Page 21

### CHINA moved yesterday

to block Taiwan's bid for membership of the General Agreement on Tariffs and Trade (GATT). Page 3

### A BRAZILIAN federal court

quashed a ban on the import of methanol for use as motor fuel. Page 24

## Racial clashes claim 56 as Moscow sends troops

By Quentin Peel in Moscow

VIOLENT racial clashes continued in the Soviet republics of Azerbaijan and Armenia yesterday as Moscow sent more than 11,000 troops to the region in an attempt to reimpose control with sweeping emergency powers.

The official death toll was yesterday put at 56 as fighting between vigilante groups, armed with automatic weapons and even armoured cars, was reported from hills along the border of the disputed enclave of Nagorno-Karabakh, where most Soviet troops have been sent to restore order.

In the US, the White House took a sympathetic view of the use of troops. "We understand the need to restore order where order has broken down. I think that clearly is the case here," said Mr. Marlin Fitzwater, White House spokesman.

While Soviet spokesmen insisted outright civil war has still not broken out, the Soviet press disagreed. The newspaper Komunistka Pravda said yesterday: "What is happening in Karabakh and in northern Azerbaijan can only be called civil war."

Mr. Mikhail Gorbachev and the Soviet authorities in Moscow were bitterly criticised yesterday for failing to extend the state of emergency and virtual martial law to Baku, the Azerbaijan capital, where most of the deaths have occurred in "pogroms" launched against Armenian residents.

Azerbaijanis were last night reported to be blockading the port and airport in the city to prevent further evacuation of Armenian refugees.

The state of emergency declared by the Presidium of the Supreme Soviet in Moscow



Armenians demonstrating outside government buildings in Moscow yesterday bear a banner warning: 'The corpses of Armenians in Baku rest on the conscience of the leaders of our country'

— the country's highest constitutional authority — now applies in Nagorno-Karabakh, in the mountain areas of Sharmyan and Khanlar south of the city of Gandzha, in the Armenian region of Gori, and along the Soviet-Iranian border in Nakhichevan, scene of violent demonstrations.

It has been left to the government in Azerbaijan to decide whether to impose a curfew in Baku, much to the disgust of Armenians in Yerevan, the republic's capital. No such decision had been reported by last night, despite mass rallies in the city and calls to arm the population.

Four tanks were recovered from Azerbaijan nationalists outside Gandzha, two days after they had been seized at the local railway station, Tass news agency reported.

At least 300 lorries carrying militants were in Azerbaijan areas bordering Nagorno-Karabakh, it said.

In the Nakhichevan region, which is an Azerbaijani enclave on the Iranian and Turkish borders, surrounded by Armenia, a village was attacked by 3,000 Armenians, according to Izvestia and Radio Moscow.

Large amounts of explosives had also been discovered in two railway carriages on their way from the Urals to Armenia.

How they were expected to arrive is unclear, as Armenia has been subject to a rail blockade by Azerbaijani workers for months, causing an acute fuel shortage.

Nationalist protesters appear to be in control of many parts of Baku, with a blockade of both the port and airport reported by Radio Moscow's Interfax news service. Interior Ministry troops attempting to maintain order are doing so without arms.

The nationalists, co-ordinated by the Azerbaijan Popular Front, have also managed to disrupt the military reinforcements ordered to the region by Moscow. Soviet newspapers reported.

Soviet TV news said more than 5,000 Soviet Army soldiers and 6,000 Interior Ministry troops had been sent to the area. According to the Armenian government office in Moscow, out of 220,000 Armenians living in Baku, only a few thousand remain.

Other E Europe news, Page 2

## Renault to build vans in Czechoslovakia

By Kevin Done, Motor Industry Correspondent, in London

RENAULT, the French state-owned automotive group, is negotiating a joint venture with Czechoslovakia for the local assembly of light commercial vehicles.

Mr. Paul Perle du Sert, Renault commercial director, said the group was planning to produce its Trafic medium-sized panel van in Czechoslovakia starting in 1992.

The Renault announcement is the latest in a series of moves by Western motor manufacturers seeking to break into East European markets following the sweeping economic and political reforms of recent months.

Earlier this week, General Motors of the US said it was planning to invest more than \$100m to build engines and assemble cars.

Fiat of Italy has signed a preliminary agreement with the Soviet Union for small car production, while Suzuki of Japan is to produce cars in Hungary and Daihatsu of Japan is hoping to produce small cars in Poland.

Volkswagen, which began shipping engines built under licence in East Germany to the Federal Republic late last year, has also formed a joint venture recently which is expected to lead to the production of small cars or light commercial vehicles in East Germany.

Renault has not yet signed a final agreement with Czechoslovakia, but the company said yesterday it was negotiating a joint venture with BAZ — Bratislava Automobile Zavodi — for the production of its Trafic van.

The plant would have an initial output of 15,000 vans a year, eventually rising to 30,000, said Mr. du Sert.

A draft agreement has already been signed. It is expected that output will go to the domestic Czechoslovak market as well as to other East European countries which currently lack modern van production facilities.

Renault has previously been involved in the car industry in Romania, where its Renault 12 has been produced under licence since 1969 under the Dacia name.

Bull International, the French state-owned computer group, is to set up a joint company with Videoton, the Hungarian electronics group. Mr. Didier Ruffat, managing director, said a deal would be signed between the two countries on Friday. He said the company would be majority-owned by Videoton.

## Citicorp, County NatWest shed jobs in London

By David Lascelles and Richard Waters in London

THE CITY of London faced a fresh wave of job losses yesterday as two banks cut their securities operations.

Citicorp, the largest US bank, announced it was shutting down the core equity business of Citicorp Securities Vickers, its five-year-old stock broking subsidiary. About 215 jobs will disappear, although Citicorp said it hoped that at least a third of those affected would be found jobs elsewhere in the group.

Yesterday also saw 79 redundancies in the UK equities arm of County NatWest, the investment bank owned by National Westminster, reducing staff in this area to 580. Most of the job losses are in back-office settlement and technology areas, although County has also shed 22 market makers, about a quarter of the total.

In spite of this, Mr. Tim Ferguson, chief executive of the securities operation, said County would not be reducing any of its market coverage and that there would not be any further wholesale redundancies in the foreseeable future.

The job cuts coincide with a management shake-up which has brought a new management team into place in the operation, largely replacing that from Wood Mackenzie which took control after County acquired WoodMac two years ago. Citicorp blamed its action on the persistence of low trading volume in the UK equities market and the fact that trading capacity was still excessive, in spite of the withdrawal of other dealers.

Mr. John McFarlane, CSV's managing director, said cost-cutting measures and strategic changes which had been adopted last year had helped reduce the firm's losses. But a strategic review had shown that there was no prospect of CSV earning an adequate profit in the medium term.

"The outlook is not good," he said. CSV had about 2% per cent of the market and 100 clients in New York. Citicorp disclosed in its 1989 results last night that it was making a \$68m provision to cover its UK equity losses.

Citicorp will continue to deal in about 100 small UK company stocks. It will also try to develop its cross-border business in European equities, using existing operations in Germany, Switzerland and a number of other countries. The emphasis, Mr. McFarlane said, would be on the more sophisticated services where Citicorp could add more value.

Continued on Page 20

Smith New Court, the London-based securities firm, yesterday started legal action against Scrimgeour Vickers (Asset Management), the Citicorp subsidiary, alleging misrepresentation over Smith's July purchase of a stake of 28m Ferranti International shares. The purchase was made about two months before Ferranti announced that it had uncovered evidence of significant fraud in the group, an announcement which resulted in its share price falling sharply. Page 8

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## GrandMet to buy 49% stake in Rémy Martin

By Philip Rawstone in London and George Graham in Paris

GRAND METROPOLITAN, the UK drinks and foods group, is to buy a minority stake in Rémy Martin, the last major cognac house still in family ownership.

Talks are in progress with the Max Cointreau family for the acquisition of its 49 per cent stake in Rémy Martin and its 19 per cent shareholding in Cointreau, producer of the orange liqueur.

Rémy Martin and Cointreau are shortly to bring their businesses together, resolving a long-running quarrel between the related Cointreau and Dubreuil families which has gone 13 times to the French supreme court.

If the GrandMet deal goes through, the company would end up with a share of around 20 per cent of the new, merged company at a net cost of about £100m (\$160m).

GrandMet's International Distillers and Vintners has a long-standing partnership with Cointreau. But it was emphasised last night that IDV would

Continued on Page 20

Lex, Page 20

## US drops drug cash laundering charge as BCCI agrees to pleas

By Richard Donkin in Tampa, Florida

THE US Government agreed yesterday to drop drug money laundering charges against the Luxembourg-registered Bank of Credit and Commerce International in return for guilty pleas by two of its subsidiaries and the bank's submission to strict compliance procedures. Drug trafficking conspiracy charges against the bank were also dropped.

The agreement also allows the US to confiscate \$14.8m of the bank's assets, representing laundered money said by the prosecution to have passed through the bank's accounts.

A federal court in Tampa, Florida, accepted pleas of guilty to charges of laundering the proceeds of cocaine sales and tax and currency reporting infringements entered by BCCI SA, of Luxembourg, and BCCI (Overseas), of Grand Cayman.

Sentencing has been delayed until a later date, but the plea agreement accepted by the court allows for suspension of a fine of up to \$500,000 subject to a five-year probation order over both organisations.

Federal investigators prepar-

ing the case against General Manuel Noriega, the deposed Panamanian dictator, are particularly interested in securing the bank's full co-operation in investigations of Gen Noriega's family accounts and a former account in the name of the Panamanian Defence Forces.

The agreement will allow BCCI, the world's fifth-largest private bank, to continue operations in the US, where it has agency status. In future, however, it will be subject to strict compliance procedures agreed with the Federal Reserve.

At least Awan, one of the bank's officers charged, told a Senate Foreign Relations hearing two years ago that he had been a personal banker to Gen Noriega.

The case is continuing against six BCCI employees: Mr. Awan, who is a marketing officer; Mr. Akbar Bilgrami, another Miami-based marketing officer; Mr. Syed Afed Hissain, an officer of the Panama branch; Mr. Iqbal Ashraf, a Los Angeles officer; Mr. Ian Howard, manager of the Paris branch; and Mr. Sibte Hassan, a Paris-based officer.

Mr. Michael Rubenstein, Assistant US Attorney, said US Customs agents, working under cover, entered into agreements to help a known drug money launderer, Mr. Gonzalo Mora Jr., move money from his drug sales out of the country.

Increasingly sophisticated methods were used for laundering in a large-scale Customs "sting" operation. The use of BCCI by Customs agents started in autumn 1987 after one agent had been persuaded by Mr. Mora senior that he was to take out a corporate account at the Panama branch of BCCI to deposit money collected from cocaine sales.

Mr. Rubenstein said that in meetings with bank officers, Customs agents established that the officers had knowledge of the source of the funds. One Customs agent would say that his clients, Colombian dealers, sold cocaine just as Mr. Lee Iaccoca, former head of General Motors, sold cars.

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| MARKETS              |  |                      |  |
|----------------------|--|----------------------|--|
| STERLING             |  | DOLLAR               |  |
| New York close:      |  | New York close:      |  |
| \$1.654 (1.653)      |  | DM1.840 (1.835)      |  |
| London:              |  | FFFr.7600 (5.7355)   |  |
| \$1.6560 (1.6530)    |  | Sfr1.5090 (1.511)    |  |
| DM2.8050 (2.82)      |  | Y145.40 (145.435)    |  |
| FFFr.5425 (5.75)     |  | London:              |  |
| \$Fr.2.5100 (2.515)  |  | DM1.8245 (1.8260)    |  |
| Y246.72 (247)        |  | FFFr.7625 (5.7575)   |  |
| £ index 88.3 (88.5)  |  | Sfr1.5160 (1.5120)   |  |
| Y145.45 (145.5)      |  | Y145.45 (145.5)      |  |
| \$ index 67.3 (67.1) |  | \$ index 67.3 (67.1) |  |
| Tokyo close: 145.75  |  | US LUNCHTIME         |  |
| US LUNCHTIME         |  | RATES                |  |
| Fed Funds 8 1/2%     |  | 3-mo Treasury Bills: |  |
| yield: 7.81%         |  | yield: 7.81%         |  |
| Long Bond:           |  | Long Bond:           |  |
| 95 1/2               |  | yield: 8.22%         |  |
| Chief price changes  |  |                      |  |
| yesterday: Page 21   |  |                      |  |

| MARKETS                 |  |  |  |
|-------------------------|--|--|--|
| STOCK INDICES           |  |  |  |
| FT-SE 100:              |  |  |  |
| 2,449.1 (-17.1)         |  |  |  |
| FT Ordinary:            |  |  |  |
| 1,675.7 (-21.2)         |  |  |  |
| FT-A All Share:         |  |  |  |
| 1,175.64 (-0.7%)        |  |  |  |
| New York close          |  |  |  |
| DJ Ind. Av.             |  |  |  |
| 2,692.62 (+23.25)       |  |  |  |
| S&P Comp                |  |  |  |
| 337.70 (+0.70)          |  |  |  |
| Tokyo Nikkei            |  |  |  |
| 36,850.36 (-68.41)      |  |  |  |
| LONDON MONEY            |  |  |  |
| 3-month interbank:      |  |  |  |
| closing 15 1/4 (15 1/4) |  |  |  |
| Life long gift future:  |  |  |  |
| Mar 89: (89 1/2)        |  |  |  |



## EUROPEAN NEWS

## Bucharest placed under control of Romanian army

By Judy Dempsey in Bucharest

BUCHAREST is to be placed under the direct control of an army General, a move which will fuel suspicions that the military will assume even greater prominence within the Front for National Salvation and in running the country.

The decision to place control of the capital under the military follows worries by the 11-man executive council of the Front that sections of the bureaucracy are resisting changes. It also reflects the view that top echelons of the army are regarded as vital in moving vital food supplies throughout the country.

Since December 25, an army officer, General Victor Stanculescu, has been minister for National Economy, the main task of which is to keep basic elements of the economy working. Gen Stanculescu, who was instrumental in preparing the trial and execution of Nicolae and Elena Ceausescu, the country's former rulers, is regarded by the Front as a crucial player in fulfilling these activities.

Since the army took the side of the December revolution it

has maintained a high profile in the Front, on the streets and in the economy.

The poor state of the economy continues to preoccupy the Front whose organisations throughout the country are coming under growing public pressure because of widespread shortages and because some of its members have remained aloof from the people. Several of the Front's organisations have either been replaced by a senior army officer, as in the case of the Ministry of the Interior, or else by completely new administrations.

Professor Silviu Brucan, a member of the executive council yesterday conceded that the food situation was critical. "We need 60,000 tons of meat for January. But we have only 20,000 tons. We hope to receive shipments of supplies over the next few days," he said.

He said one of the Front's greatest mistakes has been its failure to introduce rationing soon after the Revolution. "As soon as we released the food to the shops, many people started hoarding. This has created shortages," he said.

Moreover, the situation in the country's enterprises



Romanian army steps in: soldiers hold back protesters demanding houses in Bucharest

seems as critical. Engineers yesterday said energy shortages in the biggest factories have left them running at only half capacity. In addition to dealing with the shortages, the Front is also seeking to restore its credibility after its volte face over the decision by Mr Ion Iliescu, President of the Front to ban the Communist Party in response to public pressure.

The reversal of the decision led to a "stormy" row in the executive council last Saturday morning and the council decided instead to hold a referendum on whether the party

should be outlawed. The referendum will be held on January 28 and will also decide if the death penalty, abolished after the execution of the Ceausescus on December 25, should be restored.

Professor Brucan, a dissident member of the Communist Party, said that banning the party would have unforeseen consequences for rebuilding the shattered economy.

"There are many qualified people in the party of 4m people who have never been involved in repressive measures, embezzlement or other crimes committed by the Ceau-

sescu clan. It would be our greatest mistake to dissolve the party and to alienate these people."

In particular, Professor Brucan said that Mr Paul Niculescu-Mizil, a former ideologist and member of the powerful political executive committee of the Communist Party under Ceausescu, joined the Front because "he knew precisely the location of special food stores, warehouses, the party houses and the security network. There was much resistance to his presence in the Front but he agreed to co-operate with us," he said.

## East Berlin 'flexible' over joint venture law

By David Marsh in Bonn

"ALL restrictions" have been lifted on joint ventures by West German companies in East Germany, Mr Helmut Haussmann, the Bonn Economics Minister, said yesterday as the two states stepped up talks on economic links.

Ms Christa Luft, the East German Economics Minister, visiting West Germany for two days of talks, said after meeting Mr Haussmann in Bonn that she saw a greater role for small and medium-sized companies in building up the East German economy.

Because of the role given to state-owned Kombinate, East Germany had some "catching up" to do, she said.

Changes in the East German constitution, to be finalised on January 25, will formally limit foreign ownership in joint ventures to 49 per cent. But Ms Luft indicated that exceptions would be treated flexibly. "I think we will find understanding for this (in West Germany)," she said.

In a move warmly welcomed by Mr Haussmann, Ms Luft revealed that there would be special provisions for smaller companies. Majority ownership by foreign companies will be allowed only if the venture is deemed to be "in the public economic interest" and also if the foreign partner brings "advantages in know-how."

Although some businesses remain sceptical about the opportunities this will open up, Mr Haussmann took this to read that, in practice, resistance would be far less ardent than perceived so far.

Expanding on her recent theme of improving the opportunity for market forces in East Germany, Ms Luft said work was proceeding on decentralising the banking system and authorising consulting companies to operate.

She will meet Mr Haussmann again in East Berlin on January 23 at the first meeting of the newly established joint economic commission between the two states.

Ms Luft claimed in talks with West German business leaders at the weekend that the earlier objection to majority stakes for foreigners in joint ventures came more strongly from the opposition groups — represented at the regular "round table" discussions in East Berlin — than from the Communist-dominated Parliament.

Some East German Stasi security police are still working at their headquarters to ensure spies are not uncovered, a member of the citizens' committee now controlling the centre said yesterday. Reuter reports from East Berlin.

Thousands of East Germans, stormed the sprawling Normannenstrasse complex on Monday night.

## West Germans deal fresh blow to Eurofighter

By David Goodhart in Bonn

THE West German Free Democrats (FDP), the junior partner in the country's centre-right coalition, have abandoned their support for the four-nation European Fighter Aircraft (EFA), in a move which further decreases the project's chances of moving from development to full production, due to begin in 1992.

About 800 of the new generation fighters, being developed by the UK, West Germany, Italy and Spain, were due to go into service in 1996 at a cost of £1.1bn. Although as a defensive aircraft, it is not directly affected by disarmament talks, opponents of the project — especially in West Germany — have long argued that it is an unnecessarily expensive and sophisticated aircraft for a time of unprecedented east-west rapprochement.

The FDP supported German participation in the development stage and its switch to the opposition camp — which includes the Social Democrats and parts of the Bonn Defence Ministry — is part of a wider attempt by the party to distance itself from the ruling coalition's defence policy in the run up to this year's West German election.

There is now technically a majority in the Bundestag against the project, the deci-

sion of the FDP executive to include abandonment of the EFA in its election manifesto does not mean the automatic death of the project. If the existing coalition continues after the next election the FDP may well have to abandon its position on EFA in post-election policy negotiations.

However, some supporters of the project have been dismayed by what they see as the ruling Christian Democrat's half-hearted rebuke to the FDP. Mr Bernd Wils, the CDU defence spokesman, said yesterday that the project may have to be reconsidered in the future but then it should be done by all four partners together. Mr Gerhard Stoltenberg, the Bonn Defence Minister, who has recently been trying to improve his image as a promoter of disarmament has been keeping a notably low profile on EFA.

The project is still conceivable without West Germany, according to the UK Ministry of Defence but if a smaller number of aircraft were ordered it would raise the cost per unit. Costs have already been increased by a few million pounds thanks to the year long battle between the British and the Germans over the most suitable radar system for EFA.

## EAST GERMAN PREMIER CROSSES TO WEST FOR TALKS ON 'GREATER BERLIN' ECONOMY

## Modrow faces mounting anger over sluggish reforms

By Leslie Collett in Berlin

EAST Germany's Prime Minister, Mr Hans Modrow, facing rising popular anger over the slow pace of democratisation, crossed to West Berlin yesterday for talks on drawing together the two halves of Berlin.

As the first East German leader officially to visit West Berlin, Mr Modrow conferred with Mayor, Mr Walter Momper, on ways to turn Greater Berlin into an East-West political and economic centre.

But as they met, anti-Government demonstrations flared for the third day in several East German cities along with warning strikes. They were largely aimed against the former state security service whose East Berlin headquarters were ransacked on Monday evening by an angry mob.

Mr Modrow and Mr Momper discussed details of a previously agreed regional commission for Greater Berlin and surrounding areas to supervise

joint projects. West Berlin wants to purchase parcels of East Berlin border land and to lease property in the East for West Berlin companies.

Both sides plan to re-link subway and city railway lines as well as the waterways. Police, fire departments and emergency services are to work closely together. Both sides also envision the co-operation of East Berlin's Schönefeld Airport with Tegel Airport in West Berlin and are

considering a joint application to stage Olympic Games in Berlin in 2000 or 2004.

In East Berlin, the first employers' federation was formed as an umbrella organisation for private tradesmen and manufacturers. Private producers were given the green light in legislation passed last week. Mr Rudolf Stedermann, a founder of the federation, said he expected 10,000 members by the end of this month.

Meanwhile, Mr Wolfgang Krebs, director of East Germany's State Bank, said in West Berlin that it would be split up into an independent bank of issue and commercial banks.

The German Foreign Trade Bank, Handelsbank and Agricultural Bank would become universal banks and an umbrella organisation for an independent savings bank system would be set up shortly, he said.

## Italian journalist leads fight to keep La Repubblica independent

By John Wyles in Rome

"WHAT has happened in the last few hours in the Mondadori affair reveals, unequivocally, the real nature of the assault that an unscrupulous group is making against Italy's largest publishing house and the newspapers that it owns."

Mr Eugenio Scalfari is a man who enjoys and frequently employs a certain ambiguity in his journalism, but in the last fortnight he has left no doubt about his readiness to confront Mr Silvio Berlusconi, the Italian media wizard who may yet become his proprietor.

If Mr Berlusconi and his allies were to succeed in wresting control of Mondadori from Mr Carlo De Benedetti, trades such as the one above, published on January 12, could become a daily feature in Mr Scalfari's newspaper, La Repubblica, which vies with Corriere della Sera as Italy's top selling daily newspaper.

For the elegant 64-year-old greybeard, whom some regard as Italy's greatest living journalist, is determined to demonstrate his independence and to challenge Mr Berlusconi, should he take control, to behave like a classic proprietor by sacking him. Mr Scalfari has done nothing to discourage

speculation that he would then launch a new daily, just as he launched La Repubblica 14 years ago.

There is no doubting his determination to do so after his sale to Mondadori last April of a controlling stake he held with Prince Carlo Caracciolo in the Espresso group the then owner of his newspaper and Italy's second largest weekly news magazine Espresso.

Few Italians of any political persuasion appear to doubt that Mr Berlusconi's purpose is political rather than commercial and that he is being actively encouraged by the current governing regime. This is universally known in Roman political circles as "il CAF", the dominant trio of (C)raxi, (A)ndriotti of the Socialist Party, Prime Minister, and (F)iorani the Christian Democratic Party secretary.

CAF, it is said, wants to neutralise the Mondadori press operations in general and La Repubblica in particular, because they are too sympathetic to the opposition Communist Party and too allied to the party leadership's attempt to become a real alternative government.

So Mr Scalfari has swung his considerable journalistic gifts

behind the proprietor he chose last April, Mr Carlo De Benedetti. He has chosen to attack Mr Berlusconi by reviving memories of the TV king's membership of the sinister P2 masonic lodge, and by pinpointing former P2 members now re-entering public life.

It is difficult for foreigners to take P2 seriously, but evidence that it constituted a network of powerful people in politics and business dedicated to clandestine control of the state led to it being outlawed in 1981.

Mr Scalfari's campaign has its supporters in both the Socialist and the Christian Democratic parties who fear for the future of Italian democracy if Mr Berlusconi is able to add a publishing group to his television empire. Formally, the government is still backing a media anti-trust law now in parliament, but informally, CAF is sending out signals of lack of interest in its future.

In the end it will have to be Mr De Benedetti who stops Mr Berlusconi but, despite owning 52 per cent of all Mondadori capital, he is suffering a string of legal setbacks which serve only to raise suspicions about the reach of the CAF's clandestine influence.

## Turkey denied \$400m World Bank package

By Jim Bodgener in Ankara

THE WORLD BANK told a high-level Turkish mission in Washington yesterday that Turkey had still not fulfilled conditions for a financial restructuring package worth \$400m.

The delegation, led by Mr Gunes Tamer, the State Minister, was told that the Turkish Government had in particular, failed to meet target cuts in the budget deficit and inflation rate, which was 88 per cent in 1989.

The finance package has already been stalled for a year because of Turkey's failure to meet the conditions.

The further delay comes as an embarrassment to Mr Turgut Ozal, the Turkish President, who is due to meet Mr Barber Conable, the World Bank president, today in Washington.

The package is composed of a second \$100m tranche of a financial sector restructuring loan from the World Bank agreed in mid-1989, and is accompanied by parallel financing from the Export Import Bank of Japan worth \$100m.

A further \$100m floating loan from the Bank also hinges on the second tranche for the restructuring of state banks. This again would be accompanied by \$100m from Japan.

Turkey has around \$7bn disbursed debt, and another \$3bn in the pipeline.

The Bank is concerned about negative interest rates in Turkey and has criticised the Government for not having introduced a deposit insurance corporation for those facing insolvency as a result of the interest regime.

President Ozal is ostensibly on a 10-day private visit to the US for a health check up — he underwent triple-pass heart surgery in Houston in 1987. However, the trip has been carefully scheduled to include a meeting tomorrow with President Bush.

Lionel Barber, in Washington, adds: In talks with Mr Bush, Mr Ozal is likely to press the President to maintain US military and economic aid to Turkey which reached more than \$500m last year.

He also wants Mr Bush to speak out against a US Senate resolution to remember the 1.5m Armenians purportedly killed by the Ottomans between 1915 and 1923. The Senate resolution caused Turkey last year to impose temporary sanctions against US military activity inside the country.

## Ireland sets out presidency priorities

By Tim Dickson in Strasbourg

MR Gerard Collins, the Irish Foreign Minister, promised MEPs yesterday that Ireland's six month presidency of the European Community will not be marked by events in Eastern Europe.

"Eastern Europe requires the Community's fullest response", he told a full session of the Strasbourg assembly. "But I want to refute the notion that the Community's energies for other tasks will thereby be exhausted."

In a speech setting out priorities for Ireland's spell in the Community chair, Mr Collins repeatedly stressed the contribution of MEPs. "Major institutional advance in the Community is indissolubly linked with the strengthening of the role of this Parliament", he suggested, thereby indicating his sympathy for those who seek greater democratic accountability in EC decision making.

Ireland's aims will be broadly speaking to continue on the road to European integration, make the Community more relevant to its citizens, notably through the Social Charter, and develop EC relations with neighbouring countries and the world beyond.

On the completion of the internal market project, Mr Collins said it was "beginning to assume its final shape", though difficult decisions remain. Mr Collins put particular emphasis on transport.

## Pöhl presents powerful case for a 'Euro-Bundesbank'

Peter Norman reports on an uncompromising vision of a strong and independent European central bank system

MR Karl Otto Pöhl, the West German Bundesbank president, yesterday presented the governments of the European Community with an uncompromising vision of a future European Central Bank System (ECBS).

Using his considerable authority as the head of the Europe's most powerful central bank and as the recently appointed president for three years of the EC's Committee of Central Bank Governors, he said that the ECBS must be independent of political interference and have the monopoly of money creation in the EC.

He also made clear that governments will have to address these vital issues soon in the intergovernmental conference (IGC) on economic and monetary union.

"With their decision to start negotiating an agreement on a European Central Bank System as early as the end of this year, the governments undertook to put their cards on the table and to say whether they were in fact prepared to transfer the decision on future monetary policy to an independent Community institution," he said.

This is an uncomfortable stance, not least for those EC governments such as France

and Italy which pushed hard at the EC summit in Strasbourg last month for an early start to the IGC. To ensure that Mr Pöhl's lecture in Paris last night reached the widest possible audience, the Bundesbank issued it simultaneously in German, English and French.

According to Mr Pöhl, the future European central bank must be committed to battling inflation. It will only work if it gives countries with stable currencies the expectation that monetary stability will not be lost, while countries experiencing inflation must be able to expect that "an end will be put to this erosion once and for all."

Only in conditions of monetary stability will it be possible one day to fix exchange rates permanently in Europe and replace national currencies with a common currency.

But while Mr Pöhl said that this goal could only be achieved "in an evolutionary process," he laid down strict and detailed conditions that the ECBS must fulfil if responsibilities for monetary policy are to be transferred from national institutions to an EC body.

The ECBS must above all be politically independent of governments, the European Council and the EC Commission "to



Pöhl (left) and Leigh-Pemberton; both setting out their policy stalls yesterday

resist the ever-recurring wishes of politicians to prescribe monetary policy targets which are often inconsistent with the objective of stability."

This need, he said, applied particularly to the EC because in a confederation such as the EC there is always a tendency to orientate oneself towards averages and compromises, but that is the worst possible compass for monetary policy."

Independence would require legal guarantees and the per-

sonal and professional independence of the national central bank governors and the members of the central council of the European central bank.

The European central bankers of the future would have to be appointed for long periods and be committed to the common task of operating a monetary policy for the EC as a whole. For this reason "it is important that nationality takes second place" in their decisions, Mr Pöhl said.

Mr Pöhl said guaranteed "instrumental independence" would be of paramount importance for the ECBS. It must be able to safeguard monetary stability without restriction on the means at its disposal.

"It is obvious that interest rates as the price of money and credit must be of central importance," he said. But the European central bank should also have a sufficient array of market instruments, including all tools of modern central

bank policy "irrespective of whether they are being applied in the individual countries at present or not."

In particular, a future ECBS "must have the weapon which every efficient central bank must have: the monopoly of money creation," Mr Pöhl said. "Monetary policy is not divisible," he declared. "Without the monopoly of money creation, the ECBS would be a tiger without teeth."

Mr Pöhl said that a system which was used only to "co-ordinate" monetary policy and which left the right to decide the price and quantity of money in circulation to national governments or central banks "would be half-baked, as Alan Walters called the EMS." Such a system would be unacceptable to West Germany and "no doubt to other EC countries as well."

The existing central banks (or the national finance ministers in cases where the national banks are not independent) would therefore have to give up their right to formulate independent national monetary policies to the ECBS.

This would leave existing national duties such as the settlement of payments and open market operations.

Mr Pöhl's detailed agenda reflects his strong position. He is in the happy position of being able to say "heads I win, tails you lose." If the governments grant his wish list, the European central bank will be a Euro-Bundesbank. If not, he will still be left in charge of the most powerful of the EC central banks and responsible for the value of the Deutsche mark, the "anchor" of the European Monetary System.

By coincidence, Mr Robin Leigh-Pemberton, the Governor of the Bank of England, was laying out his stall on economic and monetary union in West Germany yesterday.

As befitting the representative of a nation that has not yet been able to take the pound into the exchange rate mechanism of the EMS, he adopted a less prescriptive approach towards prospective monetary arrangements in the EC.

Mr Leigh-Pemberton said that EC economic integration as exemplified by the 1992 single market programme would, as it progressed, strengthen the case for closer monetary ties in Europe.

He warned that "a great deal could go wrong if a single currency and central monetary institutions were imposed too soon as part of an activist initiative to force the pace towards monetary union."

## More delays forecast for air travellers

By Paul Abrahams

DELAYS in European aircraft departures improved in November last year for the first time since February 1988, according to a report published by the Association of European Airlines in Brussels.

However, the association warned that the slight improvement in the November figures was unlikely to herald a much brighter future for European air travellers. The early indications for December suggest a worsening punctuality record.

The association said that 21.7 per cent of scheduled departures were delayed by more than 15 minutes during November. The figure was 0.7 per cent better than the same month in 1988.

Most of the improvement was achieved by airlines turning round late incoming aircraft. The proportion of flights held up by air traffic control and airport related delays increased.

The association estimated that during November air traffic control and airport congestion delayed 7.7 per cent of all departures. It pointed out that the system was least able to cope during the peak months when traffic peaks. In June last year 15.3 per cent of scheduled flights were delayed.



## WORLD TRADE NEWS

## Singapore Airlines places \$8.6bn order for 50 US jets

By Paul Betts, Aerospace Correspondent

SINGAPORE AIRLINES (SIA) yesterday placed a \$8.6bn (£5.1bn) order for a total of 50 new Boeing 747-400 jumbo jets and McDonnell-Douglas MD11 long-distance jetliners in one of the largest single new aircraft orders on record.

The move reflects the aggressive expansionary international strategy of large Asian carriers. Singapore Airlines has already announced plans to become a major global airline by forging cross-shareholding links with Delta of the US and Swiss Air.

The new order involves 30 Boeing 747-400 aircraft, worth \$5.5bn, and 20 MD11s worth \$3.1bn.

It includes 15 firm orders and 15 options for the Boeing jumbos, and five firm orders and 15 options for the MD11. Deliveries are scheduled between 1994 and 1999.

SIA, one of the fastest-growing airlines in the Asia-Pacific region, said yesterday it plans to grow at an average rate of 8 per cent in the current decade. It is planning to double its services to Heathrow over the next five years, and to increase its flights into Manchester, as well as other European destinations, including Frankfurt.

The airline said yesterday it had not yet chosen the engines to equip its new long-distance aircraft. Up to now, SIA has relied on Pratt & Whitney engines, but it was close to ordering Rolls-Royce engines for the first time to power its previous order for 20 Boeing 747-400s, worth \$2.3bn in 1988.

SIA was one of the launch customers, together with Northwest of the US, for the new Boeing jumbo, which has an extended range to enable even longer non-stop long-distance flights.

SIA said yesterday it had evaluated the option of continuing to rely on the Boeing 747 alone for all long-haul services. But it decided to turn also to the new MD11, which flew for the first time last week, to meet the demands of its expected long-haul expansion.

An AP-DJ report from Peking, China's state-run airlines, CAAC, will buy 18 large passenger jets in 1990 to add to its fleet of more than 170 aircraft, the director of the Civil Aviation Administration of China, Hu Yizhou, has said.

CAAC will purchase Boeing 747s, Boeing 757s, McDonnell-Douglas 82s and Chinese-made Yum-7s, the official China Daily reported yesterday.

In 1989, CAAC bought 29 aircraft, including a Boeing 747-400, a Boeing 767, two Boeing 757s, six MD-82s, three Airbus 300-600s and 11 Yum-7s. Six old aircraft were taken out of service during the year.

The McDonnell Douglas 82 aircraft are now being assembled at a joint venture factory in Shanghai. The daily also noted that the head of the State Planning Commission, Li Rui, said that in future, China must develop its own trunk-line aircraft.

Currently, all aircraft on long-distance and international air routes are imported. The total business income of China's aviation industry in 1989 was Yuan 5.7bn (\$1bn), about 95 per cent of the planned target.

## Philips in high-definition TV accord with Peking

By Laura Raun in Amsterdam

PHILIPS, the Dutch electronics group, and China intend to broadcast experimental TV transmissions by the end of this year using D2MAC technology, a half-way step between traditional and high-definition TV.

China also will buy D2MAC equipment under the letter of intent signed recently by Philips and China's Ministry of Radio, Film and Television. D2MAC equipment would also be made and sold in China, according to the letter.

Philips declined to say yesterday what the value of the contract would be or when the ceremony, in Eindhoven, took place.

High-definition TV (HDTV) gives sharper pictures than conventional TV and is an emerging technology with widespread future applications in computers, semiconductors, consumer electronics and defence. But a three-way battle over a worldwide HDTV standard has broken out between European companies, including Philips and their Japanese and US counterparts.

Several countries in Europe are currently using D2MAC technology, which is compatible with traditional TV. But the launch in China's Xinjiang Uygur Autonomous Region would be the first in that country.

## World Bank broadens its private-sector support

The organisation aims to boost investment in new power plants in Asia, Frank Gray reports

THE World Bank's energy division is to broaden the scope of its private-sector support programme to include the Association of South-East Asian Nations (Asean), following its recent success at putting together a \$1.07bn (268m) power plant deal in Pakistan.

The institution has appointed Mr Ibrahim Elwan as manager, private sector development group, which means that he is effectively operational chief of the organisation's programme to attract private-sector investment in the building of new power plants in Asia.

The appointment broadens his previous brief from Turkey and Pakistan to include a number of Asean nations actively debating the partial or full privatisation of their state-run utilities. Chief among these are Thailand, which wants to find a way to build more power plants to sustain economic growth without draining its exchequer, and Malaysia, which this month is changing the corporate status of the National Electricity Board to prepare it for privatisation in January, 1991.

Mr Elwan is credited with being the architect of the recent deal in which the Pakistani authorities initiated a

three-year agreement calling for a consortium of largely British, Saudi Arabian and Japanese companies to supply 1,300 MW in oil-fired capacity to the national grid. The complex is to be built at Hub Chowki in Hab River in Baluchistan Province, 50 km west of Karachi.

The companies include Hawker-Siddeley Power Engineering of the UK, Kheel Industries of Saudi Arabia, K&M Engineering and Consulting Corporation of the US, and a group of four Japanese companies consisting of IHI, Toshiba, Mitsui and Kumagai Gumi. Other companies in the group include British Electricity International and the Canadian Utilities Power Group of Alberta.

The project represents a breakthrough for the World Bank as it is the first time the institution has been able to put together a power sector package using its special Private Sector Energy Development Fund (PSEDF) to encourage local private sector involvement in power development.

It chose Pakistan because of the ambitious power development programme for the country announced by then-President General Zia ul-Haq. Pakistan's installed capacity in 1986 was just 5,600 MW, just 10

per cent of that in the UK for a country of nearly 100m, nearly double that of the UK.

As Mr Elwan has said, negotiations were anything but easy, and centred on persuading Pakistan's energy authorities, led by Mr Farooq Ahmed Leghari, the Water and Power Minister, and officials of the Water and Power Development Authority (Wapda), to agree to allowing the proposed foreign contractors to build the complex on a build-operate-transfer (BOT) basis.

Under BOT, the foreign contractors take a long-term leasehold on the project and finance it from the sale of electricity produced by the project to the local utility. At the end of the lease, the project is turned over to the utility's control for a nominal fee.

To make the BOT concept more acceptable to Pakistan, a \$300m PSEDF fund was set up

projects in 1989-89 were:

- India: a total of \$1.225bn for three projects
- Bangladesh: \$262m for two projects
- Indonesia: \$691m for two projects
- Pakistan: \$250m
- Philippines: \$65.5m
- Thailand: \$90m

Source: Power in Asia.

by the World Bank and other international aid institutions to lend money to potential local investors to take an equity investment in the project.

A further 30 per cent of financing is to come from export credits and conventional loans, with most of the balance to be supplied by the International Finance Corporation, the Commonwealth Development Corporation and the Islamic Development Bank.

The negotiations lasted 20 months from the signing of the first letter of intent in May 1988 to the initialing of the deal in Islamabad on the day before Christmas and subsequent approval by the government's Board of Investment.

The talks were complicated by the death of Gen Zia, Mr Benazir Bhutto's election and the subsequent shake-up in the government bureaucracy.

Other difficulties emerged over the price the Hab River Power Group, the name given to the Western consortium managing the project, wanted to charge for the sale of electricity to Wapda. The utility was offering to pay less than Rupees 1 per kilowatt, while the consortium wanted more than Rs 1.20.

The agreed deal, according to Mr Michael Kappaz, the Hab River Group's chief executive, is averaged at Rs 1.03 per kilowatt. It is understood that this amount will be higher in the first part of the contract, and lower for the latter part, although with escalator clauses built in. The full agreement covers a 30-year period, after which the project will be turned over to the control of Wapda.

The Hab River Power Group will now incorporate itself in order to be listed on the Karachi Stock Exchange (KSE). Its primary shareholders will be the consortium members themselves. Its first commercial step will be to issue \$100m in convertible bonds (it has yet to appoint an underwriter), and later it will issue shares on the KSE, to attract Pakistani investment, although initially the consortium members themselves will be the largest shareholders.

The consortium's main challenge will be to attract the local investment through the PSEDF, which will make the funds available on a long-term (23-year) basis at commercial rates of interest. The main attraction is that the loans will have an eight-year grace period, a commercial facility not available in conventional export finance packages.

According to Mr Kappaz, the first stakeholding likely will come from big institutions, such as Wapda, the Pakistan State Oil Company and the Government of Baluchistan, not to mention the dozens of local sub-contractors.

Mr Elwan hopes the deal will stimulate the interest of the Asean group, particularly Thailand, which is facing larger capital outlays to add new plant throughout the 1990s. He told an electricity conference in London that the public sector in developing countries "no longer has the necessary resources to back major power projects without the help of the private sector, but the private sector also needs financial encouragement to give them the confidence to play a larger role in their own country's future".

Frank Gray is editor of Power in Asia, a Financial Times energy newsletter.

## China moves to block Taiwan bid for Gatt

By William Dullforce in Geneva

CHINA moved yesterday to block Taiwan's bid for membership of the General Agreement on Tariffs and Trade (Gatt).

Taipei's application to the world trade organisation was "utterly illegal" and should not even be discussed, Hou Zhitong, China's acting ambassador to Gatt, wrote in a letter delivered to Mr Arthur Dunkel, the organisation's director-general.

Taiwan applied for membership under the name Taiwan, Panghai, Kinmen and Matsu on January 1 as a separate customs territory possessing full autonomy in the conduct of its external commercial relations.

Yesterday, China "solemnly requested" Gatt not to accept the application which it claimed aimed at "brazenly creating two Chinas".

Peking's own attempt to negotiate its return to Gatt has been stalled since the crushing of the student revolt in Tiananmen Square last June and the slowdown in its economic reforms.

Currently, China has only observer status in Gatt. Taiwan lost its observer status in 1971, when the United Nations General Assembly recognised the People's Republic as the only legitimate government of China.

A senior Taiwanese trade official said that in applying as a separate customs territory, Taiwan was following Gatt rules which he expected the organisation to apply.

Taiwan was challenging nobody, he declared.

Its main purpose in seeking to join Gatt was to meet purely economic needs, the official went on.

It would be in the interests of all Gatt's 96 members to have the world's 13th largest exporter integrated into the multilateral trading system.

The Gatt secretariat yesterday circulated Taiwan's application to its member-countries.

It can be expected to do the same with China's letter, leaving it to governments to decide among themselves how to handle what has become a highly delicate political issue.

Taiwanese officials claim to have received favourable responses from members of the European Community, but the EC has not yet taken a position.

According to one legal opinion submitted to Brussels, for Gatt purposes the question of whether a government has de facto autonomy to conduct the external relations of a customs territory matters more than the question of whether a government is recognised as legitimate under international law.

## EC producers oppose higher steel quotas for East Europe

EC STEEL producers strongly oppose a Commission plan to allow five East European countries, plus Brazil, to ship 18 per cent more steel to the EC this year, they said yesterday.

David Buchan reports from Brussels.

The plan, for which Mr Frans Andriessen, External Affairs Commissioner, will try to get his colleagues' approval today, is designed to give back

to these six countries their 1987 market share. Since then, export quotas of the six to the EC have only risen 3 per cent, while overall EC steel consumption rose 21 per cent.

EC steel demand sucked in 12m tonnes of imports last year, up 19 per cent on 1988, but three-quarters came from countries on which Brussels does not impose quotas. Half of total EC imports come from

European Free Trade Association states such as Sweden, Finland, Norway, and Austria whose governments are simply cautioned not to export to excess. South Korean shipments of steel import quotas, or Voluntary Restraint Arrangements.

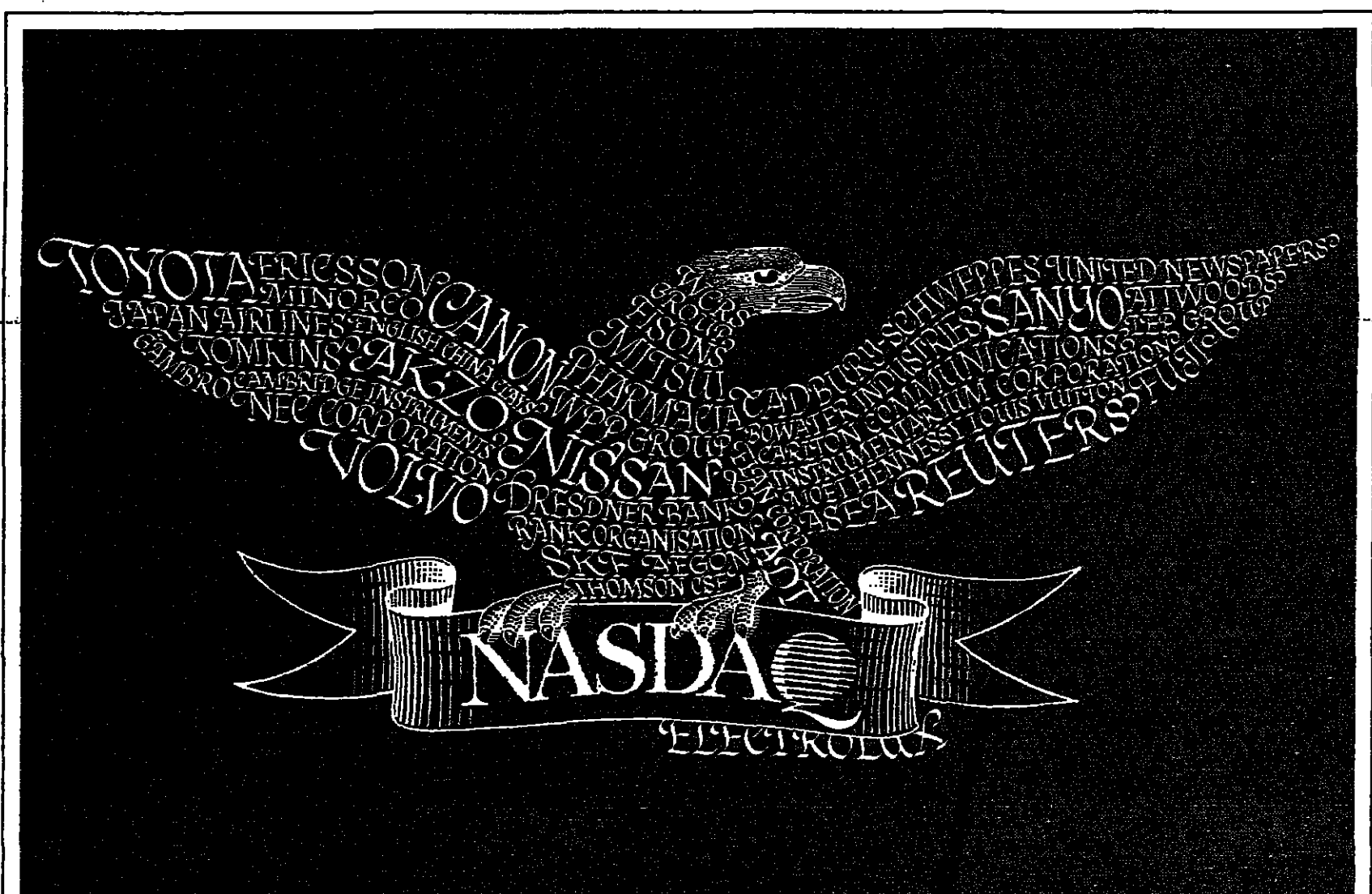
Raising by nearly one-fifth the 1990 import quotas for Bulgaria, Hungary, Poland, Romania, Czechoslovakia and

Brazil would, Mr Andriessen argues, be in tune with the EC's wish to return to a normal steel market, in the context of Gatt's Uruguay Round and the recent US liberalisation of steel import quotas, or Voluntary Restraint Arrangements.

The Commission's most pressing desire is to help Eastern Europe. In Prague, ministers told Mr Andriessen steel

was a key sector where they wanted more access to the EC market.

Europe, the EC steelmakers' association, opposes expanding the import quotas. The association said increased East European exports would only put money in the pockets of Western steel traders, and argued that technical aid was the best way to help Eastern Europe upgrade its products.



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specialists on the traditional exchanges?

Or was it even that, since most of NASDAQ's income is derived from the sales of its price quotation information, introduction and listing costs are a mere fraction of those on other exchanges?

Whatever the reasons, corporations of the calibre of the names above have found them compelling.

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## FINANCIAL TIMES CONFERENCES

CREATING A EURO-WORKFORCE IN THE 90s  
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This two-day conference will open with a keynote address by Mrs Vasso Papandreou, European Commissioner for Social Affairs. The challenges for management of attracting an adequate supply of qualified people in the next decade will be reviewed by John Banham, Director-General of the Confederation of British Industry; Tony Raban, Chairman of the Forum Européen de l'Orientation Académique; Professor Dr Matti Ojala, Senior Vice President of the Nokia Corporation and Ivan Yates, Deputy Chief Executive (Engineering) of British Aerospace plc. Professor Paul Lee Evans of INSEAD will speak on the challenges and opportunities of a pan-European market and how companies can make existing managers more European. The internationalisation of management will be discussed by Richard Noonan, Vice President, Industrial Relations, Ford of Europe and John De Leeuw, Managing Director of the Corporate Staff Bureau, Philips International BV.

COMMERCIAL AVIATION IN THE ASIA PACIFIC REGION TO THE END OF THE CENTURY AND BEYOND  
12 & 13 February, 1990 - Singapore

By the year 2000 the Asia Pacific region is expected to be accounting for some 25% of the entire world air transport output, generating a massive growth in the entire air transport infrastructure of the region. This Financial Times conference brings together a most distinguished panel of speakers to assess this growth and examine the challenges and problems it will generate.

Contributors include: Lim Chin Beng, Sir Colin Marshall, Peter Sutich, Mitsumori Kawano, Dean Thornton, Louis Harrington and Cecil Rosen.

COMPETITION, MERGERS, ACQUISITIONS AND ALLIANCES IN EUROPE  
13 & 14 March, 1990 - London

Competition policy at Community and member state levels will be the focus of the agenda at this important Financial Times conference. Speakers will assess the impact of the Brussels agreements and will look at developments in the countries where there is the most interest in mergers, acquisitions and alliances. The problems of structuring deals across several jurisdictions will also be a significant feature of the programme. Speakers include: Sir Gordon Borrie, Director General of Fair Trading; John Redwood, Parliamentary Under-Secretary of State for Corporate Affairs; Stanley Clinton Davis, Former Member of the Commission; Antony Beever, Executive Director of Hambros Bank and former Director General of the Takeover Panel; Lawrence Maisei, Partner at Salans, Hertzfeld, Heilbrunn & van Riel, Avv Giovanni De Berti, Partner of Studio Legale de Berti Jacchia and Martin Waldenström, President of BoozAllen Acquisition Services.

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## OVERSEAS NEWS

# Plan for UN to supervise elections in Cambodia

By George Graham in Paris

THE FIVE permanent members of the United Nations Security Council agreed yesterday on a set of guidelines for a Cambodian peace settlement based on a role for the UN during a transitional period.

Although details of the UN's role have still to be agreed, the five powers - the US, Soviet Union, China, France and the UK - decided that a UN operation headed by a Special Representative should supervise a ceasefire, monitor an election and possibly also have far-reaching executive powers.

The agreement sidesteps the principal stumbling block that caused last summer's Cambodia peace conference in Paris to break down: agreement on a form of interim administration of the country until elections can be held.

But there remains a great deal still to do, both to convince the rival Cambodian factions to accept this idea, and to develop the idea into a workable plan. The five are expected to meet again in New York early next month. The idea of an enhanced UN role, developed by the Australian Government on the basis of an idea attributed to Congressman Stephen Solarz of the US, has been far beyond what the UN has attempted in the past, even in the recent transition of Namibia to independence.

Diplomats do not expect it

will be easy to organise a role for the UN, taking on full executive authority up to and possibly even after elections.

The five powers suggest that a Supreme National Council of Cambodia be formed which would instantly delegate full executive powers to the UN. This in itself presents some jurisdictional problems, but the main difficulty is expected to come in deciding how far down the UN's power should extend.

Hun Sen, leader of the government in Phnom Penh, does not want his administration to be entirely dismantled, nor is the UN capable of supplying a complete civil service.

The resistance, however, is unhappily with the thought of Hun Sen's officials being left in



Ali Alatas: Making contact

a position to influence voters. Some disagreements persist on how to organise a ceasefire and international guarantees for Cambodia's independence in the future, but the Paris conference in August had already made a good deal of headway on these questions, as well as on how to cope with Cambodia's refugees and with its economic reconstruction.

Officials, nevertheless, still hope that it will be possible to reach agreement on specific points, especially now that consensus seems to be emerging on the broader principle of confining the administration to the UN.

The participation of the UN has in the past been hotly contested by Phnom Penh, since Cambodia's UN seat is still held by the resistance coalition led by Prince Norodom Sihanouk and including the Khmer Rouge.

This time, however, Hun Sen has accepted, though with conditions, the principle of a significant UN role.

Western diplomats say they will look very hard at the resistance coalition's continued hold on the seat when it comes up for examination again next November. Mr Ali Alatas, the Indonesian Foreign Minister, is now in Thailand seeking to make contact with the three resistance parties, as well as with the Association of South-East Asian Nations.

## Japanese banks lend to China

By Robert Thomson in Tokyo

CHINA, suffering from a severe shortage of hard currency, has reached agreement with a consortium of Japanese banks to use \$500m (\$500m) of a \$2bn credit line that has been unused for a decade, in the first loan approval from Tokyo since the crushing of the pro-democracy movement in Peking last June.

Confirmation of the loan agreement yesterday coincided with the arrival in Japan of Zou Jiahua, chief of China's State Planning Commission and the first senior Chinese official to visit a country that had imposed sanctions after the events in Peking.

Mr Zou is expected to meet Mr Toshiki Kaifu, the Japanese Prime Minister, during his 10-day visit, and, tomorrow, a

Japanese Foreign Ministry delegation is due to leave for Peking to discuss the resumption of exchanges and the conditions of a \$810bn (\$3.4bn) soft loan package to come on line in April.

A senior manager at one of the 67 Japanese banks with equal shares in the \$2bn facility said that China had turned to the funds because raising capital on world markets has become more difficult and more expensive since last June.

He said that a bond issue would face serious problems in most markets and that cheap credit is no longer being offered to China because of the perceived instability in the leadership of the Communist Party and the restrictions on

new loans observed until recently by most Western countries.

Under the terms of the loan agreement, the money will be distributed by the Bank of China, the foreign exchange bank, and should only be used for export finance, which means it will probably be given to the country's various import-export corporations, some of which are known to have hard currency problems.

The money is to be repaid over 10 years, over two stages, the first at interest 0.25 per cent above Libor and the second at 0.375 per cent above Libor.

The facility was first made available in 1979, and then renegotiated in 1985, but China did not need to tap the funds.

## Vietnamese children lead protest as Hurd visits refugees in Hong Kong

### Last-ditch appeal by the boat people

By John Elliott in Hong Kong

A COLUMN of Vietnamese children including toddlers chanting "give us freedom, we would rather die here than go back to Communism" yesterday failed to rouse Mr Douglas Hurd, the British Foreign Secretary, when he paid a flying visit to Hong Kong's remote Hei Ling Chau island detention centre for boat people.

Penned in behind 20ft-high barbed wire double fences, the children led a noisy but peaceful demonstration of some 3,000 Vietnamese against Britain's mandatory repatriation policy.

But Mr Hurd did not give them even a sideways glance when he arrived at the camp and walked past them stern-faced into a kitchen.

Looking taut and uncomfortable, he later dismissed the demonstration as "predicted and predictable", and did not think it indicated any incipient violence. "It is a peaceful, well-organised demonstration done for your benefit rather than mine," he crisply told reporters and television crews as the boat people, wearing white mourning headbands, marched and shouted round the camp's perimeter fences.

Mr Hurd's unbending style contrasted with that of Sir Geoffrey Howe, the former Foreign Secretary, who sat and chatted with the would-be refugees when he visited Hong Kong last July. Possibly Mr Hurd knew he had nothing to offer, apart from Britain's policy of mandatory repatriation, which he is believed to find



Boat people demonstrating against mandatory repatriation at the Hei Ling Chau camp yesterday

distasteful and which the boat people detest.

Mr Hurd made it clear that the mandatory policy will stay in force, alongside voluntary repatriation. The 10th plane-load of volunteers flew to Hanoi yesterday, bringing the total since the programme started last March to nearly 1,100. Another 1,300 have volunteered and the target for this year is 5,000.

When he visited cramped dormitories where families live in three-tier bunks, Mr Hurd spoke to two or three of the boat people in a style which was as unbending as the immigration officials' who screen the Vietnamese to decide those sent home.

"Where are you from? When did you arrive? What did you do in Vietnam? Why did you leave?" he rattled off at Mr Hoang Quang, a 38-year-old lorry driver from Haiphong

who told him through an interpreter that he came to Hong Kong four months ago because of Vietnam's slow economic development. Mr Hurd ignored a woman undergoing preliminary screening in one interview room, talking only to the official and an interpreter.

He also did not respond to a large poster inviting him to a meeting. "I don't want to get involved in a big meeting, but if they have a bit of paper..." he said, his voice trailing off.

About 12 letters were collected, along with other information about diets and a children's chickenpox epidemic. "The health standards are not bad but at the moment scabies and chicken pox are going through the camp like a bush fire," he was told by Ms Joanne Holland, a Save the Children Fund nurse from Birmingham.

A former leper colony, Hei Ling Chau is a small island

within Hong Kong's territorial waters which houses a prison and drug addiction centre as well as two camps for some 5,000 boat people.

Its green hills and rocky coastline, surrounded by blue water, looks at first glance like a holiday resort till one climbs to the concrete and barbed wire enclosure of the hill-top boat people camp.

As Mr Hurd left, Mr Tuan Duc, a 30-year-old nuclear physics researcher from Hanoi who acts as a nurse's interpreter in the camp, spoke to reporters through a loud-speaker provided by Catholic priests.

He said he would not resist if he was mandatorily repatriated. "I left Vietnam because of persecution, but if I am sent back I will only protest peacefully," he declared. "But I would try to come to Hong Kong again later."

## Signs of movement on colony's mini-constitution

By Robert Mauthner and John Elliott in Hong Kong

MR Douglas Hurd, the British Foreign Secretary, ended a four-day visit to Hong Kong yesterday amid growing signs of a thaw in China's relations with Britain and its colony.

Though Mr Hurd said before his departure that it was "too early to speak of optimism", there can be little doubt that prospects of persuading Peking to incorporate some of Britain's proposals for democratic reforms in Hong Kong's future constitution, have markedly improved over the past few days. Reports from

Peking indicate that the Chinese Government, whose own short experience of democratic practices on Tiananmen Square in June last year, made it even more reluctant than before to countenance greater democracy in Hong Kong, has started to show greater flexibility.

Mr Li Peng, the Chinese Prime Minister, told a delegation of visiting Hong Kong businessmen that Peking would be willing to see the introduction of direct elections to a legislative assembly in Hong Kong, as long as it was done "gradually and pro-

gressively", according to Mr Vincent Lo, a prominent right-wing Hong Kong businessman. Mr Lo added that the Prime Minister even hinted that, eventually, directly elected members might make up the majority of such an Assembly.

Mr Lo's comments were made on the eve of an important meeting in Guangzhou of the Chinese drafters of Hong Kong's Basic Law, who are due to put the final touches to the territory's future constitution, before its ratification by China's People's Congress, scheduled for March.

## Peking tightens grip on the party and economy

By Colina MacDougall

PEKING'S hardline leadership yesterday tightened its grip on the Communist Party and the economy, calling for dismissals of disloyal members and publishing an economic programme which will undo much of the benefit achieved by the 10 years of reform.

The People's Daily, in a front-page commentary entitled "The Leadership Must be Loyal to Marxism", said that those whose political calibre was inadequate or who were simply pretending to be loyal should not be given responsible posts.

Problems within the party would destabilise the leadership and that should be avoided, it said.

Last weekend Li Peng, the Prime Minister, told China's judges and prosecutors that they should dispense justice according to Marxism.

In tune with this enhanced role for dogma, the 39-point programme for the closure of a million or so factories,

Central Committee meeting and widely leaked but not published till yesterday, confirms analysts' worst predictions. The party must enhance its "leading role" in guiding the economy, it says.

It declares that the present austerity policy, now 16 months old, is to last at least another three years. No new market-oriented reforms are included in the package, and the drive against small private or collective enterprises is to be intensified, with priority going to large (but inefficient) state enterprises.

Goals are to bring annual inflation and GNP growth down to under 10 per cent and 8-9 per cent respectively, restrict money in circulation and balance the budget.

While the leadership had some success in achieving similar goals in 1988, it came at the cost of huge unemployment and production loss through forcing the closure of a million or so factories.

## Sri Lanka death toll may be near 30,000

By David Housego in Colombo

THE number killed in the violence in Sri Lanka appears to be far greater than has been reported so far. Figures quoted by Western diplomats suggest that as many as 30,000 people could have been killed last year - most of them in the last six months.

The casualties have escalated as the armed forces have used increasingly brutal methods in their conflict with the JVP, the extremist Sinhalese nationalist group. However, in a situation where the military does not have to carry out post-mortems or notify families of those killed, it is impossible to confirm exact numbers.

The figures range from 12,000, the number quoted by military officials, up to 50,000 over the last two years. Sri Lanka has a population of 18m. The deaths include killings by the JVP, the armed forces, vigilante groups as well as the casualties from the conflict involving the Tamils in the north.

Western nations are putting increasing pressure on the Sri

Lankan Government to halt the killings by the army and para-military forces, of opponents in the south or face a reduction in aid.

The Government of the Netherlands last week warned the Sri Lankans that unless there was an improvement in their human rights record by June, it would cut the size of its programme aid. The Dutch

Western nations are determined to use aid as a leverage for an improved record on human rights

have been working in close co-operation with Norway, Canada, West Germany and Sweden, who are equally taking a more critical approach.

The tougher attitude by Western aid donors came into the open last week when senior Sri Lankan officials met ambassadors from donor-nations to brief them on the

economy. The meeting came a day after 147 headless corpses - presumed suspected members of the JVP - were found on roads in the south.

Though fewer dead bodies are now being left by the roadside, diplomats say that killings by "vigilante" and military forces still continue at a high level in parts of the south and in the central Kandy region. The Government claims the JVP has been largely crushed since its leaders were killed in November.

At the same time, about 8,000 people are still being held in detention or rehabilitation centres. The use of torture on suspects has been systematic, according to diplomats who say that prisoners bear the signs of having been severely beaten and of other violence.

The British have in private made strong representations about the killings and alleged abuse of human rights. In particular, they are pressing for the lifting of emergency regulations that allow the armed forces to kill suspects without

there being the need for any post-mortem or for families to be notified.

The increasing determination of donor nations to use the leverage of aid to obtain improvement in the human rights situation comes at a time when Sri Lanka has been asking Western nations to finance the rupee expenditure in projects because of the coun-

try's budgetary difficulties. The World Bank, which sees Sri Lanka as needing \$2.5bn (\$1.5bn) in foreign assistance over the next three years, has also said that a higher proportion of it than normal should be in fast disbursing programme aid to help the country's balance of payments.

The more critical attitude by

donors on human rights also comes in contrast to the more approving attitude being taken by both the World Bank and the IMF to the management of the economy. Both IMF and World Bank loans were delayed last year until the government agreed to a stabilisation package.

India has sent proposals to Sri Lanka for a friendship treaty between the two countries. New Delhi's High Commissioner said yesterday, Reuters reports from Colombo. Mr Lakshman Mahendra told a group of Indian journalists that he handed over to the Sri Lankan Government a "counter-draft" by India on the treaty. Colombo sent its proposals some months ago.

After the Sri Lankan side has studied our proposals, both sides will go into consultations on the proposed draft," he said.

Foreign Ministry sources said the treaty would ease tensions between the two. New Delhi has promised to withdraw its remaining 25,000 troops by the end of March.

## Formula for success eludes economies of the Middle East

In an economic sense the 1980s passed the Arab world by. There was no talk in the region of "deregulation and liberalisation", "greater reliance on market forces", "privatisation" or any of the other formulae being adopted by successful economies elsewhere.

Between the oil price explosion of 1973 and the end of the 1980s the Arab world received \$1.5 trillion (million million) in oil revenues, yet no Arab country came anywhere near the stage of economic take-off seen in the fast-growing countries of the Far East.

The Arabian peninsula producers, Saudi Arabia, Kuwait, the United Arab Emirates and Qatar, which account for only 7 per cent of the Arab world's population but the bulk of its oil receipts, used their incomes to create superb infrastructures, lavish welfare states and rich populations. In the process they made it almost impossible for domestic industry to compete with imports, unless it was given large subsidies. It is only after five years of recession - and only in Saudi Arabia, which has the lowest revenue per capita - that this situation is beginning to change.

The poorer Arab states,



Arab Economic Restructuring

Arab countries are facing a debt crisis and are having to begin restructuring their economies. MICHAEL FIELD, in the first of a series of six articles, looks at the region's economic weakness.

which as well as having some small oil revenues of their own received a large flow of aid, investment and remittance money, picked up the bad habits of the rich. Their governments were able to build smart infrastructure projects, subsidise their people's food and energy and guarantee jobs for graduates. Their private businessmen went into importing and contracting.

Everywhere the private sectors were closely supervised,

which meant that in the poorer states they were not the most important parts of the economies. Businessmen retained the mentality of traditional Middle Eastern merchants and royal hangers-on. The standard approach to making a fortune was for a businessman to get as close as possible to his government and use influence to win a contract.

Now debt is forcing a change in all these attitudes. During the early and mid-1980s the poorer Arab governments supplemented their flows of foreign income by borrowing heavily and by 1988 their combined debt had reached \$140bn. Last year it was \$136bn. Compared with the debts of Latin America the amounts are not enormous and the terms are generous. The total Arab debt is not much more than Brazil's \$120bn.

Most Arab debt is owed to governments - mainly Arab governments - and an unusually high proportion of it is in the form of very soft loans from Arab aid institutions, which charge rates as low as 2 per cent.

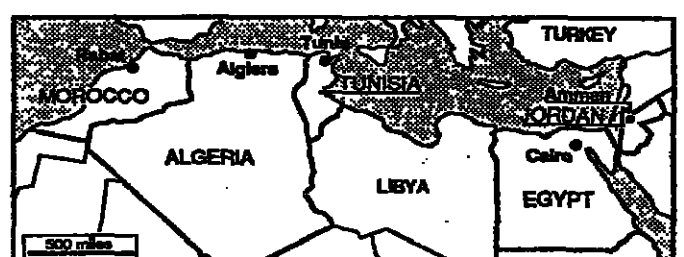
The worrying feature of the Arab debt is that it represents an average of two thirds of the countries' gross domestic products and more than 100 per

cent of GDP in Egypt, Sudan, Jordan and Morocco. In the last two years a growing number of Arab countries have been forced to reschedule under IMF-Paris Club arrangements, which have obliged them to reform their financial administration and restructure the private/public sector balance in their economies.

Some countries have introduced reform packages just before they would have been forced to approach the Fund. The standard medicine has included the reduction of budget deficits and the financing of what deficits remain from commercial sources rather than printing money, the liberalisation of interest rates in the commercial banking system, the depreciation of their currencies to realistic market rates, and the elimination or reduction of price controls and subsidies.

Attempts are also being made to involve the private sector in more parts of the economy and to free it from long licensing procedures, price and exchange controls and import and employment restrictions.

Both the austerity measures and the emphasis on the role of private business are leading governments to liberalise poli-



ically. "They want to give their people some choice in how they should suffer," as a Jordanian economist put it recently, and they realise that if the private sector is to respond to plans that it invest more at home it will have to be given a say in economic policy making.

Elections and referenda have been held or political parties legalised recently in Jordan, Tunisia and Algeria.

In Egypt, where the political climate became stricter in the later days of President Sadat in 1980 and 1981, there has been a steady liberalisation under President Hosni Mubarak. The country now enjoys a totally free press.

The countries which remain rigidly controlled both economically and politically are Libya, Iraq and Syria.

In Iraq there have been

moves to privatise a few state enterprises and some talk of political liberalisation, though in reality under the present regime political changes could only be cosmetic.

In none of these countries could there be real economic or political reform without the regimes being swept away.

Even in the rest of the Arab world the pace of change is expected to be slow.

One problem is that unfortunately the Arab economies do not complement each other. In theory Saudi money combined with Sudan's population and agricultural potential should produce a successful farming industry, while Gulf money and the Egyptian population should produce successful manufacturing industries.

In practice the enormous bureaucracies of the recipient

countries are still liable to delay projects to the point of making them uneconomic. In one or two cases - Sudan is the classic example - the infrastructure is so rudimentary that building and operating an industrial project or a hotel in an economic fashion is made impossible.

In others the labour force is not sufficiently skilled or the domestic market is too poor to buy its products.

An equally fundamental problem is that Arab businessmen are traders rather than investors, an attitude which stems partly from the fact that their region is unstable.

Private businessmen from the rich Arab countries are estimated to have \$120bn held abroad, and businessmen from the poor countries, excluding long-term emigrants, are thought to hold at least \$50bn.

In the last 18 months there has been some return flow of capital to Saudi Arabia as that country has moved out of recession, but it is not expected that there will be a wholesale return of capital to the Middle East until the process of democratisation has gone much further.

Further articles in this series will look at Jordan, Morocco, Tunisia, Egypt and Algeria.

## Australia heads for economic slowdown

By Chris Sherwell in Sydney

A SLOWDOWN in Australian business activity is now "virtually certain" but will not be severe, according to the latest monthly index of leading economic indicators, published yesterday.

The index, produced by the Westpac bank and the Melbourne Institute of Applied Economic and Social Research, fell for the third month in succession in November to stand at 136.2 (1980=100), compared with a peak of 130.2 last May.

The index is designed to show where the Australian economy is headed. A separate monthly index of coincident indicators, also published yesterday, shows where the economy stands currently, and it too has now turned down.

A slowdown has been actively sought by the Labor Government in order to contain an exploding current account deficit and ballooning foreign debt. Its tight monetary policy has lifted mortgage rates to 18 per cent and other borrowing rates above 20 per cent, in turn raising fears that the economy will be plunged into recession.

Despite this, a survey of economists conducted last week by Australian Business, the weekly magazine, showed agreement that Gross Domestic Product would still grow by 2.5-3.5 per cent in the year to June 1990. Most expect the current account deficit to finish at more than \$20bn (\$10bn) and an inflation rate of 7-8.5 per cent.

The Westpac-Melbourne Institute said in their report yesterday that, while a slowdown in general business activity "clearly appears imminent", there was "no suggestion at present of a sharp downturn ahead". Much would depend on the course of economic activity overseas.

## Wholesale prices rise in Tokyo

By Robert Thomson in Tokyo

JAPAN'S wholesale prices rose 0.5 per cent in 1989, the first increase in seven years, according to figures released yesterday by the Bank of Japan.

Most of the increase is attributed to the introduction of a 3 per cent consumption tax last April, although the weakness of the yen and higher crude oil prices are said by bank officials to have contributed to the higher prices.

The Bank of Japan is worried by the prospect of higher inflation this year, as the yen has remained weak, while commodity prices are on the rise and the domestic economy is working at close to capacity, producing a labour shortage and the possibility of higher wage demands.

Having increased the official discount rate three times in the past year, with the last increase of 0.5 per cent to 4.25 per cent on December 25, the bank is reported to be considering another increase to bolster the yen.

Wholesale prices, which fell 1 per cent in 1988, rose 0.1 per cent for the month of December. The export price index rose 1.2 per cent last year, after a 6.5 per cent increase in 1988, when exporters were adjusting to the appreciation of the yen.

Figures released by the Economic Planning Agency yesterday showed a seasonally-adjusted 1.2 per cent increase in machinery orders in November, down from an 18 per cent gain in October.

Excluding orders for ships and from power utilities, the machinery order figure rose by only 1 per cent, down from 3.6 per cent in October, suggesting that the capital spending surge by Japanese companies has cooled.

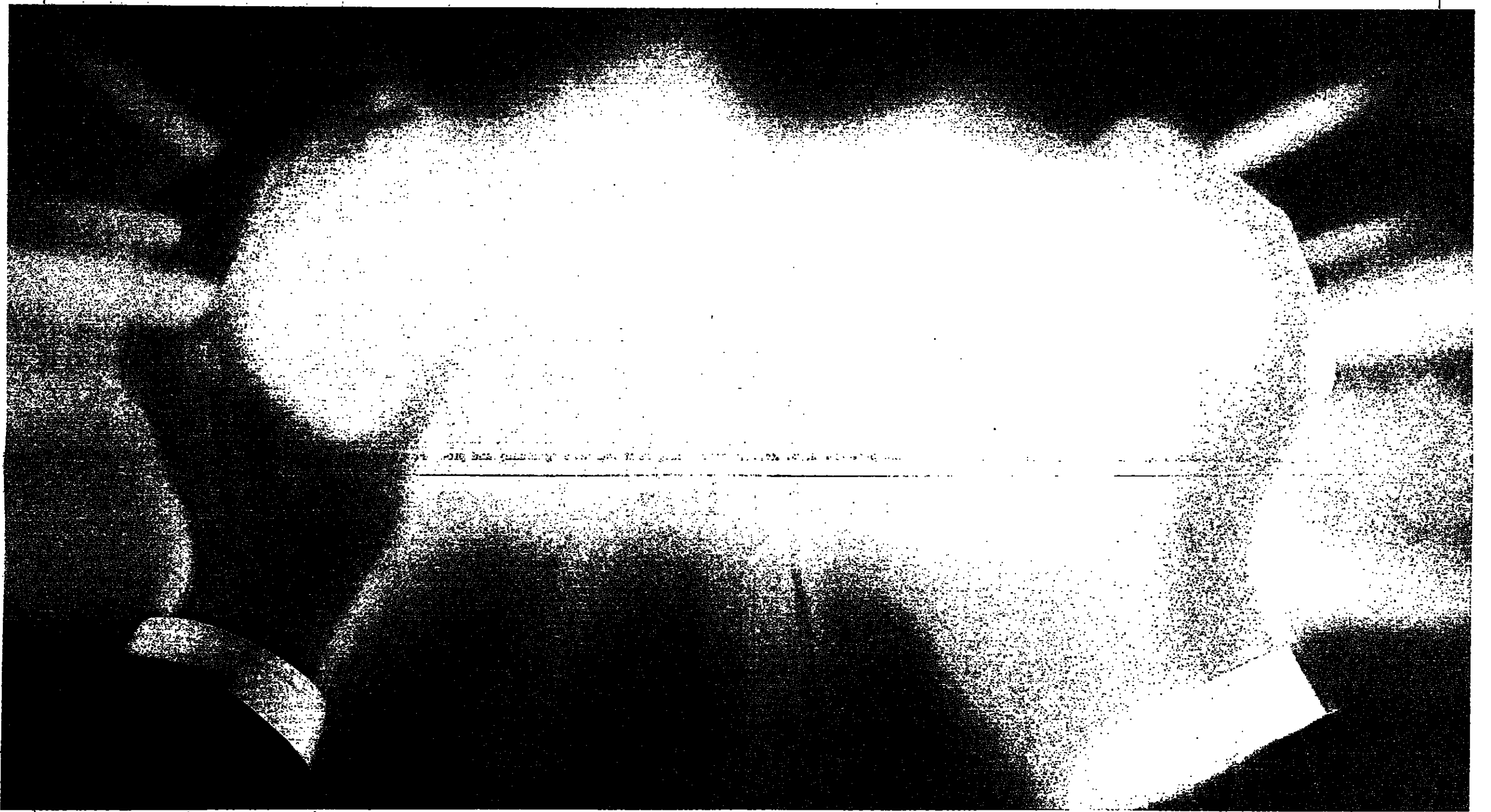
## India to draw up full budget

MR Madhu Dandavate, India's Finance Minister, has dropped his plan to present an interim budget to Parliament next month and has decided instead to prepare a full budget which he will unveil on March 20, three weeks after it should normally have been ready, K.K. Sharma reports from New Delhi. One reason for a full budget is that exercises in the Finance Ministry have shown that the budgetary deficit has far exceeded estimates and a full year's effort to rectify the situation is needed.

The ministry said the deficit reached Rs115bn (\$4.2bn) in 1989, far exceeding the Rs66bn of the previous year. Current trends show that the deficit is running at a "disquieting" level and the financial year ending March 1990 will probably leave a much higher deficit than the Rs78bn projected.



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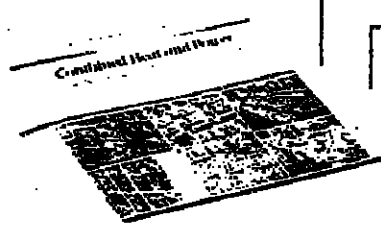
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## AMERICAN NEWS

## Strike hits Ford at Mexican plant

By Richard Johns in Mexico City

FORD Motor Company of Mexico has suffered a production loss of more than 500 cars as a result of an eight-day stoppage at its Cuautlan plant. The interruption results from a bitter inter-union dispute and the factory's occupation by dissident workers.

The company will seek an injunction from the Federal Arbitration Commission on January 25 allowing it to terminate its contractual arrangements with the labour force. It indicated that it will re-employ loyalists.

The multinational finds itself caught in a difficult position; but it clearly favours the official union leadership and the discipline which, in the past, it has generally been able to assert.

Like a schism in the teachers' union and divisions in other syndicates, the affair has placed a question mark over the ability of the ruling Institutional Revolutionary Party to control the grass-roots of the labour movement.

Mr Fidel Velasquez, veteran boss of the Confederation of Mexican Workers (CTM), the country's largest labour grouping with 5m members, called on Monday for the eviction by force of dissidents occupying the plant, 20 miles north of Mexico City.

With the neighbouring La Villa facility, it employs 3,500 workers. It produces for the local market, unlike Ford's plant at Hermosilla which produces the Topaz for sale in the US. The company is spending \$300m on the Hermosilla plant to expand capacity by 25 per cent to 165,000 1991 Mercury Tracer cars a year and provide 750 new jobs.

Four hundred Ford workers demonstrated outside the CTM headquarters as Mr Velasquez discussed their demand for the resignation of Mr Hector Uriarte, head of Ford's national union committee. The rebels want Mr Uriarte removed after charges from his opponents that he has embezzled union funds, conspired with Ford to increase wages and to reduce earnings, and sought the dismissal of dissenters.

## Argentina plans energy shake-up

By Andrew Marshall

ARGENTINA is to merge state-run energy companies into one group and plans to sell off companies managed by the armed forces in an effort to reduce the budget deficit, Mr Antonio Gonzalez, the Economy Minister, said yesterday.

Mr Gonzalez also announced that Argentina is set to receive \$30m over 10 years from the World Bank and the Inter-American Development Bank to aid development and assist the restructuring of the country's financial system.

Both moves are part of attempts by the Government of President Carlos Menem to reshape the country's ailing state-dominated economy in the face of rampant inflation and a huge fiscal deficit.

The new Federal Fuel Company will merge the state oil company Yacimientos Petroliferos Fiscales (YPF), the fourth biggest public company in Latin America; the state gas company, the 14th largest; and the state coal and hydroelectric

companies, Mr Gonzalez said. It is to be set up within 60 days.

He also announced that \$30m will be disbursed by the World Bank this month to Argentina's energy sector.

A recent Public Works Ministry report said the energy companies had a combined 1989 operating deficit of \$700m to \$1bn. It was not immediately clear how the merger of the companies will assist in reducing their deficits but it is almost certainly a precursor to selling them off.

President Menem is committed to widespread privatisation, covering all government enterprises except those essential to national security. Significantly, there was no mention of plans to integrate Argentina's nuclear generating capacity into the new company.

Mr Gonzalez also announced the impending sale of several large petrochemical companies managed by the armed forces,

and a factory that repairs ocean-going ships. Several government agencies will be pared down, all new construction banned, and no new property acquired.

In addition to the reforms of the energy sector, Mr Gonzalez said that Argentina hoped to receive \$3bn from the World Bank over 10 years to restructure Argentina's inefficient banking system.

The money, to be made available in three phases, would be channelled to both the public and private sectors by the provincial banks, Mr Gonzalez added.

The Government has already taken steps this year to deal with spiralling inflation, which reached 40 per cent in December, the consequent rise in interest rates, which had risen to 60 per cent a month, and the collapse in the value of the austral. On January 1, the Government unilaterally converted all 7-day deposits - approximately half of the banks'

deposit base - into 10-year bonds, shoring up a banking system on the verge of collapse.

Reduction in the fiscal deficit was the next logical step. But it remains to be seen how the moves are taken by Argentina's powerful unions, a key power base for the ruling Peronist party, and by hard-pressed Argentine consumers.

Argentina had three stabilisation plans last year. The economy's collapse and the consequent rioting forced the precipitate exit from office of former President Radul Alfonsín. But President Menem is remaining sanguine, in public at least. On Monday he said the country's economy was on the right path and that the upsurge in inflation in December had been expected.

"I had said the first three months [of government] would be calm and that then things would start to happen... but it has been better than expected," he added.

## Dole advocates US foreign aid shift to new democracies

By Peter Riddell, US Editor, in Washington

A SHIFT in US foreign aid spending away from traditional recipients such as Israel and Egypt to emerging democracies in Eastern Europe and Panama has been urged by Senator Robert Dole, the Republican Minority leader.

In an article in yesterday's New York Times, Senator Dole argues that a 5 per cent cut in US aid to the big five "earmarked" countries - Israel, Egypt, the Philippines, Turkey and Pakistan - would provide \$300m. These countries receive more than two-thirds of US foreign aid.

"This shift would, he says, be enough to respond to the needs of the new democracies such as Poland, Hungary, Panama and countless needy countries that under current allocations will receive not one penny of American aid."

Senator Dole's proposal is certain to stir controversy since he has been an outspoken critic of Israel for its actions leading up to last August's hostage crisis and its attitude to Middle East peace talks. This is the first time he has suggested cutting aid to Israel and his plan will be fiercely resisted by the vocal pro-Israel lobby.

The senator has been prominent in urging greater assistance to Poland and other East European countries, notably in pressing for emergency food aid, which incidentally benefits his Kansas wheat-producing constituents.

None the less, his call for a reallocation of aid reflects the growing debate about how much the US can commit to aid for Eastern Europe as well as Panama. This concern has been underlined by last week's Japanese announcement of a much larger aid package for Poland and Hungary, at \$1bn over three years, than the expanded US package approved by Congress.

Budgetary constraints have already led to a cut in the overall foreign aid budget, both in cash and real terms, and with so large a proportion committed to the five earmarked countries there is little left for other, new countries. Moreover, the decisions on Poland and Hungary were taken



Dole: critic of Israel

before the political changes in Czechoslovakia and Romania. Even before Senator Dole's call there was talk in the Bush Administration of transferring some money from earmarked accounts (with Israel and Egypt exempt to minimise controversy) to these new needs.

Senator Dole stresses that he is not suggesting any abandonment of long-term US friends. Instead he suggests a reallocation, questioning whether "it makes sense, at this historic moment, to provide these countries practically all of our aid at the cost of foregoing dramatically promising new aid initiatives in Eastern Europe or other important countries?"

Acknowledging the likely protests, the senator asks: "Can't we convince our friends who would 'lose' only a tiny amount of their aid how much it is in their interest, too, to help insure against the failure of new democracies and free-market economies? Can't those pressure groups that have turned some of our foreign aid programmes virtually into entitlement programmes realise that making some minor adjustments in aid allocations can simultaneously serve the countries of their special interest, and serve America?"

## Peru's premier shows willingness to improve relations with IMF

By Sally Bowen in Lima

A TECHNICAL mission from the International Monetary Fund is in Lima to assess the crisis-ridden Peruvian economy and to attempt to repair strained relations.

The mission, which arrived on January 12, is the first of its kind for over 18 months. It was intended to comprise seven experts, accompanied by two observers from the World Bank, and was due to stay for three weeks. But at the last minute the team was cut to three and the stay to one week.

The talks were characterised by one official close to the mission as "purely political, a useful face-saver for both sides". Since taking office in 1985, President Alan Garcia has consistently criticised IMF policies as insensitive and harmful to Latin American debtors.

But with an eye to a possible return to power in 1995, he now appears to believe he can help himself by demonstrating his willingness to co-operate and without any suggestion of a climb-down. The team's presence will also help obviate the embarrassing necessity for the

IMF of moving to expel Peru from the Fund in February - in any case an unlikely course with general elections scheduled for April 9.

The mission follows the preliminary agreement reached between Mr Michel Camdessus, the IMF managing director, and Mr Abel Salinas, the Peruvian debt negotiator, six weeks ago. Mr Salinas, a former Finance Minister, charged by President Garcia with improving relations with the IMF, announced in late November that the Fund had adopted a more flexible position on Peruvian arrears.

According to Peruvian government officials, the IMF agreed that any future economic adjustment measures should be based on growth in production and employment, and debt repayments should reflect Peru's real capacity to pay. In return, President Garcia would recommence payments halted unilaterally by Peru in December 1985, a course which led to Peru being declared insolvent for further loans in August 1986. The

country's foreign debt amounts to around \$18bn, with some \$950m owing to the IMF, \$550m to the World Bank and \$200m to the Inter-American Development Bank.

Peru made its first arrears payment of \$42.3m to the IMF in mid-December, according to the central bank, and will pay another \$35m over the next three months. The payment contributed to a worrying depletion of Peru's disposable international reserves, which stood at around \$500m at the end of November 1989 but were thought by a source close to the central bank to be as low as \$170m when December ended.

With less than three months before general elections, the economy has become a major issue. The Peruvian Government is beset by record inflation levels which topped 2,775 per cent in 1989 and reached 33.8 per cent in December. GDP fell 12 per cent in 1989, despite a slight end-of-year recovery, while revenue from taxes has slumped to around 4 per cent of GDP.

## US switches aid from Jamaica

By Canute James in Kingston

JAMAICA is to lose \$25m in foreign aid promised by the US to fight narcotics production and trafficking on the island.

Mr Michael Manley, Jamaica's Prime Minister, said the US Government would use the funds instead to support economic changes in Poland. Criticising the US decision, Mr Manley said that while he was happy for the people of Poland, Jamaica needed all assistance to fight narcotics traffickers.

"This news from the United States," he said, "is a major blow to Jamaica." The Prime Minister said. He reported that the loss in foreign aid had come in a year in which the island would have to pay the International Monetary Fund and the World Bank \$214m more than the country will receive from them.

Jamaica's foreign debt obligations this year will cost \$661m, the Prime Minister said. Jamaica's foreign debt is \$4.5bn.

## Scientists agree on rainforests

By Rachel Johnson

A STRATEGY to control the burning of tropical rainforests has been proposed for presentation at the next International Conference on the Environment in 1992.

Scientists at a tropical forest conference in Brazil said that the conversion of rainforests to forests contributed about a quarter of the "greenhouse gases" responsible for global warming. Deforestation is believed to inject over 2bn metric tons of carbon into the atmosphere each year.

The conference - which was closed to the press - was held in Sao Paulo by the Brazilian and US governments and organised by the Intergovernmental Panel on Climate Change.

Delegates from the tropical

forest countries and the main industrialised nations vigorously endorsed a European Community proposal for a World Forest Conservation Protocol. This would be likely to include measures to use, reforest, plan and protect the tropical forest, as well as international trade deals and financial assistance to the tropical countries.

The protocol is to be negotiated as a crucial adjunct to the Global Climate Convention, which is now under discussion. However, delegates from the tropical forest countries and especially the host country, Brazil, which possesses about 40 per cent of the world's remaining forests - were firmly of the view that an international strategy on forest

conservation should be accompanied by equally strenuous action on fossil fuel use.

The closing statement said: "The group recognised that the conservation of tropical forests was of crucial importance for global climatic stability."

But delegates agreed that the developed world should simultaneously commit itself to the reduction of "greenhouse gas" emissions. Industrial emissions are thought to be 50 per cent responsible for the greenhouse effect of the 1980s, the trapping of the sun's heat near the earth's surface.

Delegates said that developing countries were in no position to solve, unaided, a global problem that was largely the making of the industrialised world.

## Collor's economic measures take shape

By John Barham in São Paulo

ADVISERS to Mr Fernando Collor de Mello, Brazil's President-elect, have presented policy options to combat inflation and restore economic stability which are expected to form the basis for the new Government's economic policies.

Mr Collor has accepted the plans and this is likely to increase the influence of Ms Zelia Maria Cardoso de Mello, 32, his chief economic adviser. This has increased speculation that she will be the next Finance Minister. Mr Collor, who takes office on March 15, has named only one cabinet member so far.

Ms Cardoso's strategy aims to reduce monthly inflation to 5 per cent by June without plunging Brazil into recession - an objective considered virtually impossible by independent economists. Inflation this month may exceed 50 per cent. Mr Carlos Langoni, a former central bank president, said: "Collor must begin to show results in combating inflation within the four months of his government."

None the less, Mr Langoni and other leading economists say Ms Cardoso's policy suggestions are generally sound, although they could lead to recession.

However, Ms Cardoso said on Monday after a four-hour meeting with Mr Collor: "There are three [policy] restrictions. The first is that there can be no recession. The second, that real wages must not be reduced and third, the policies must be coherent with the election programme."

Mr Collor has said he plans to capitalise on his popularity to rush a weighty package of drastic economic legislation through Congress in the first days of his five-year term. Government overspending is widely considered the root of Brazil's inflation. Ms Cardoso would wipe out the government budget deficit within two years by severely cutting subsidies, raising taxes and increasing public sector prices.

Simultaneously, the plan recommends dismantling Brazil's pervasive inflation system and replacing it with a new prices and incomes policy, to be negotiated with unions and employers.

The transition team believes that disinflation will avert a recession. To the relief of the business establishment, the Cardoso plan rules out a price freeze. Brazil has undergone three abortive price freezes since 1986.

The Government's growing local currency debt - of which an estimated \$500m is owed to the public - will be brought under control as inflation subsidies and markets, reassured by the new Government's determination to cut spending, accept lower interest rates.

The discredited Sarney administration is reduced to financing the debt daily at real interest rates that sometimes exceed 10 per cent per month.

Finally, the plan recommends major privatisation policy, allowing the participation of foreign investors.

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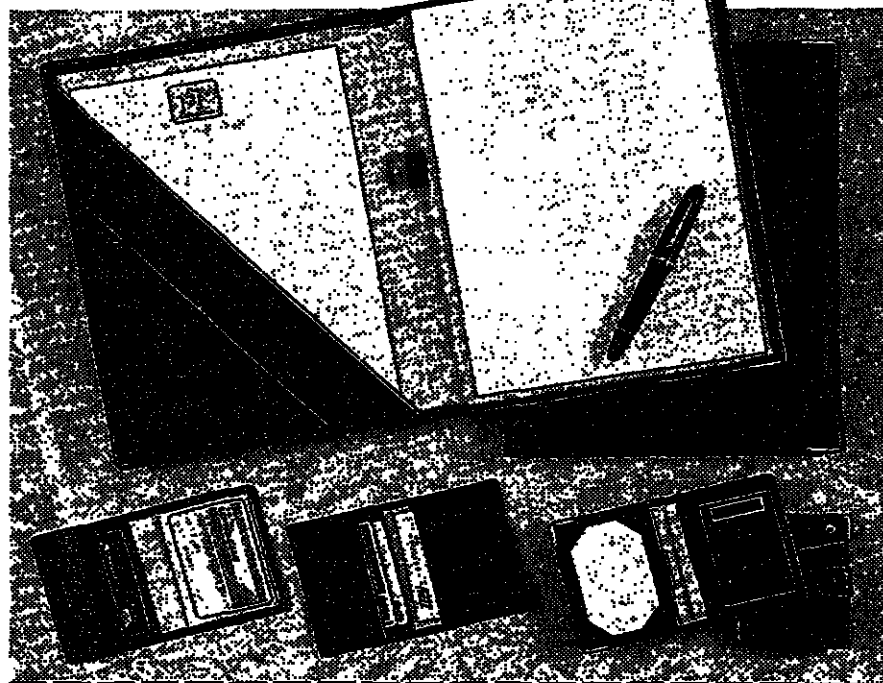
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## Fault puts AT&amp;T on the line

Roderick Oram gets through to embarrassed US phone employees

IT sounds like a spoof horror film: "The Day The Phones Died." But it was a nightmare come true on Monday afternoon for engineers at American Telephone and Telegraph.

"We've never experienced," said Mr Roderick Oram, AT&T's chairman, at its peak, more than 50 per cent of long-distance calls placed on AT&T's network failed to connect. Only calls on the public switched network were affected. The US Government and companies using private dedicated lines leased from AT&T operated normally. Service was unaffected on the networks of its two main competitors, MCI Communications and US Sprint.

Normally, red means a mere five calls were failing to connect over a five-minute period in any given section of the network, which carries up to 100m calls a day.

Scanning their computer terminals, Mr Nelson and his colleagues were shocked to realise they had an unprecedented crisis on their hands. Tens of thousands of customers were failing to get through on the world's most extensive and sophisticated phone network.

Over the following hours some 50 per cent of calls failed, severely denting AT&T's reputation and discrediting the pitch it makes to the public. Only AT&T - not upstart competitors like MCI Communications and US Sprint - can offer quality service, its advertisements boast.

AT&T has limited financial liability for business its customers lost on Monday when their phones fell silent, said Mr Robert Allen, AT&T's chair-

man, at a press conference in the command centre. But "we feel it is our own moral obligation and in the long-term interests of our customers" to make some amends.

The bill might not be huge and at least publicly, Sprint and MCI were more diplomatic than usual yesterday about AT&T. After all, people who live by glass fibre optic cables shouldn't throw stones. They all use the same signalling system.

But, behind the scenes, in countless sales meetings with potential customers, AT&T will be sure to capitalise on the embarrassing calamity.

Together they have cleared 30 per cent of the US long-distance market away from AT&T over the past six years and are making inroads daily into the 70 per cent AT&T has left.

AT&T tried yesterday to reassure customers that the failure of its public switched network was a once-in-a-lifetime event. It happened only because of a software bug in a new, more sophisticated control system the company was

introducing to make the system even more secure.

But that one little glitch caused alarm and severely tested hundreds of the best telecommunications experts around the country for more than eight hours.

As the scale of the crisis became apparent, senior executives of AT&T raced to the command centre to lend a hand. Normally a dimly lit and almost sleepy place, the room was soon a-buzz with "tense but controlled" activity, one participant said.

Computer and communications experts were brought together in teams in nearby "green rooms" to brainstorm a solution. Vast volumes of data from some 100 of the network's computers around the country were also fed to other experts at facilities in New Jersey, Illinois, and Ohio of Bell Laboratories, AT&T's research arm.

"It got kind of frustrating for us here," said Mr Nelson. "We just had to step back from the problem and let those teams work on it."

By mid-evening, they came up with some tentative sugges-

tions for overriding the rogue software. Mr Nelson and his colleagues tested them in one small segment, found they helped, so applied them to the national network. By about 10pm the system started to stabilise.

The teams and control centre finally worked through the night to prepare the network for the regular morning onslaught of calls. Having arrived for work at 7.30am on Monday, Mr Nelson was still at his post at noon yesterday.

"We're very sure that the software changes we've made have addressed the problem," he said. But until engineers have managed to recreate the catastrophic failure in their laboratories, they will not be satisfied they have permanently fixed the problem, he added.

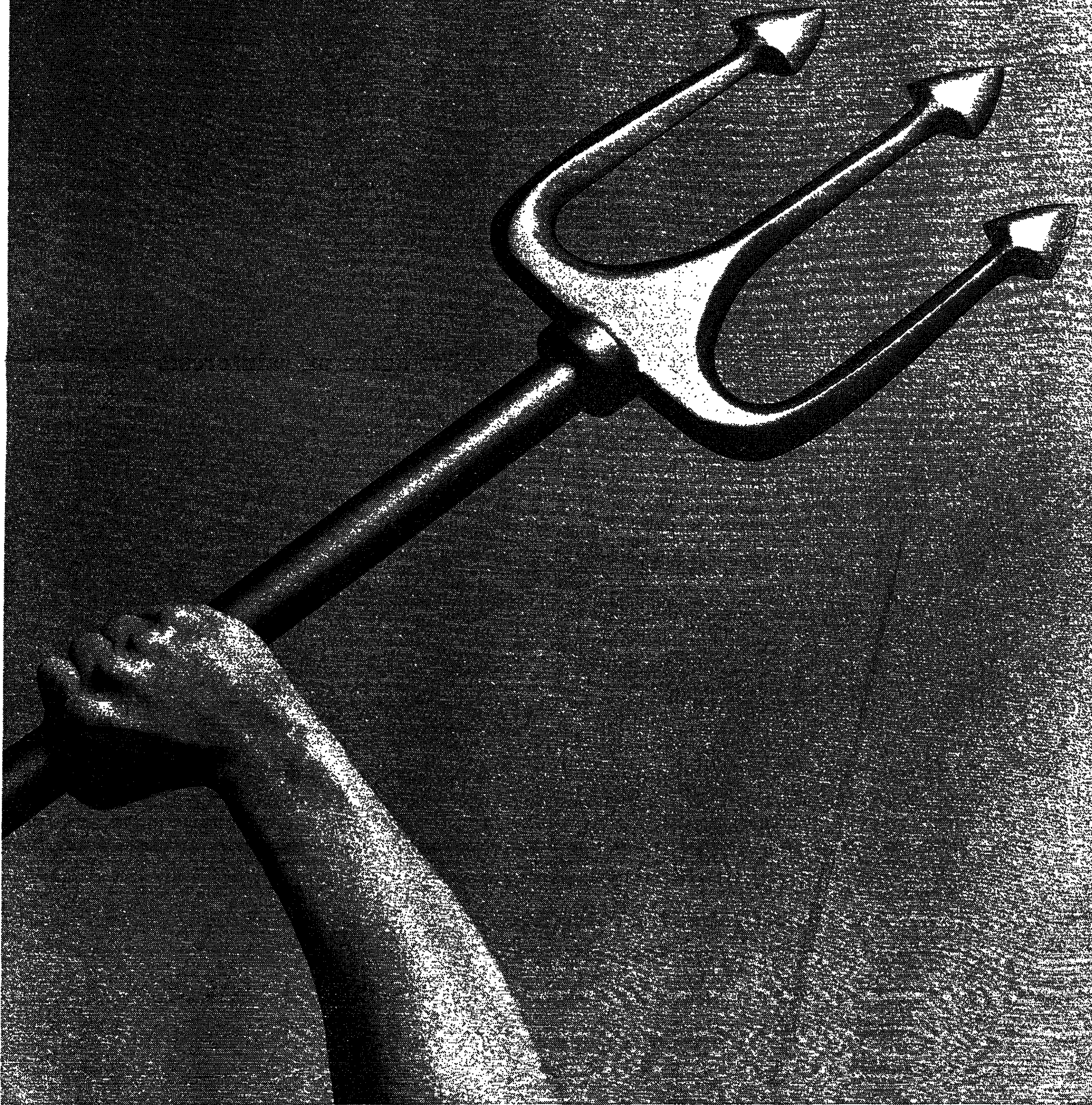
Mr Allen was quick to point out that the bug was in a programme written in one of AT&T's in-house computer languages and not the Unix operating system it is trying to establish as a common international standard.

He was also willing to admit AT&T had failed. "We didn't live up to our standards of quality... that's not acceptable to us." But the public's judgement will be harsher, as many AT&T employees know.

Later yesterday, after the phone network was back to normal, some employees gathered round television screens for re-runs of Mr Allen's press conference. With black humour, one suggested what Mr Allen should have said: "January 15, 1990. Our day of infamy."



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## UK NEWS

## Smith sues Citicorp arm over loss

By Richard Waters

SMITH New Court, the securities firm, yesterday launched an unusual legal action against a subsidiary of Citicorp over losses it faces on a holding of shares in Ferranti International of up to £13.4m.

The action alleges misrepresentation over Smith's purchase of a stake of 25m Ferranti shares it bought from Scrimgeour Vickers (Asset Management), a Citicorp subsidiary, last July. This was less than two months before Ferranti announced it had uncovered evidence of a massive fraud in the group, sending its share price plunging.

The block of shares sold by Scrimgeour had been owned by Mr James Guerin, the former head of International Signals, the Ferranti subsidiary where the alleged fraud occurred. Smith's writ, issued and served yesterday, alleges misrepresentation by Scrimgeour over the sale. Smith refused to explain how it believes it was misled, but said it was not related to the fact that the shares had been owned by Mr Guerin.

Smith bought the shares, at 82.5p a share, on 21 July. Since then they have plummeted, closing yesterday at 34.5p. The firm refused to say whether it

still holds the stake, but is believed to be sitting on the bulk of the holding.

Assuming a holding of 25m shares, it would be showing a paper loss of £13.4m by last night. A provision to reflect losses on the shares has already all but wiped out Smith's pre-tax profits in the first half of this year, prompting it to pass its dividend to shareholders for the second period in succession.

Smith's writ seeks for the oral agreement under which it bought the shares to be struck out, for the return of the purchase price (£23.1m) and damages for misrepresentation.

Citicorp, which yesterday faced up to other problems as it retreated from the UK equities market, issued a statement saying: "We believe this claim to be without merit and the action will be fully defended."

It said that the 25m shares had been part of a stake of 30m Ferranti shares used by Parent Industries, Mr Guerin's US-based private company, as security for a loan. The loan was declared in default at the beginning of June last year, and the shares were subsequently sold by the bank to repay the borrowing.

## Tories to seek delay on ivory ban for HK

By Philip Stephens

THE Government plans to seek a temporary exemption for Hong Kong from the international convention imposing a worldwide ban on the trade in ivory in a move which may seriously undercut the effectiveness of the convention.

The decision, taken by Mrs Margaret Thatcher, the Prime Minister, after an internal dispute between the Department of the Environment and the Foreign Office on the issue, reflects her concern to maintain commercial confidence in Hong Kong.

It is designed to allow the colony to dispose of a stockpile of nearly 700 tons of ivory, worth an estimated \$85m, built up before the convention was signed last year. Hong Kong is one of the world's largest producers of jewellery and other ornaments made from ivory.

Mr Chris Patten, the Environment Secretary, is understood to have opposed the move on the grounds that it would threaten the effectiveness of the trade ban, agreed by the Convention on International Trade in Endangered Species last October.

The slaughter of elephants by ivory poachers in Africa persuaded the conference to upgrade the elephant to the status of one of the world's most endangered species. Britain backed the upgrading, but abstained in a separate vote which banned trade in existing ivory stocks.

Mr Patten is said to be concerned that an exemption for Hong Kong would undermine Britain's international reputation on environmental issues.

Yesterday 90 Labour MPs signed a House of Commons motion urging the Government not to seek an exemption. It says the colony's stocks represent 100,000 elephants, and it calls on the Government to destroy its stockpile.

The Foreign Office, however, has argued that an immediate ban on the trade would add to the economic problems facing Hong Kong as a result of the collapse in confidence which followed the massacre in Tiananmen Square last June.

## Power companies seek higher rates of return in private sector

By David Thomas and Maurice Samuelson

THE TWO generating companies which will be formed out of the privatisation of the electricity supply industry in England and Wales are pressing the Government to be allowed to make much higher profits in their early years in the private sector.

Some in the generating companies fear that they could be difficult to sell at a reasonable price unless the Government allows them to make higher rates of return.

The dispute between the generating companies and the Government has surfaced during the final round of negotiations over the pricing and profit policies which will govern the industry in its first year in the private sector.

Mr John Wakeham, Energy Secretary, is presiding over the talks in the run-up to the formal launch of the new electricity companies on April 1, known as vesting day.

The present expectation is

that the twelve area distribution companies will be sold in the autumn and the two generating companies, National Power and PowerGen, would be sold in the following spring.

On the latest data available to it, PowerGen estimates that in its first year it might make profits of about £100m on sales of about £2.5bn. National Power, which is roughly two-thirds bigger than PowerGen, is understood to be expecting similar profit margins.

The generating companies are arguing strongly to be allowed to make higher profits. They say the generating side of the industry will bear higher risks than the distribution side because it will be subject to greater competition.

In the first year, higher profit margins for the generating companies would have to be made by scaling back the rate at which the distribution companies could make profits.

This is because the Govern-

ment is planning to keep price rises in the industry down to the rate of inflation, at least for domestic customers.

The National Grid Company - which will run the integrated power distribution network and is to be owned jointly by the 12 distribution companies - is expected to be allowed to make a return on assets of about 6.75 per cent after privatisation, more than twice the electricity industry's rate in the public sector.

The grid company's profits will be important for the distribution companies because it will form about a third of their assets.

Senior people in the generating companies say this rate of return is too high in view of the fact that the grid company is a complete monopoly. However, the grid company argues that it will need at least such a rate of return in order to raise capital to finance its future developments.

## Insecurity dogs securities business

David Lascelles and Richard Waters examine the loss of City jobs

YESTERDAY was another black day in the City of London as almost 900 jobs disappeared in the hard-pressed equities business. It was also an unpleasant reminder that the problems of over-capacity which have dogged the market for more than two years have still not been resolved.

"This industry is still structurally unprofitable," said Mr John McFarlane, the Citicorp executive who had the unenviable job of informing 215 Citicorp Scrimgeour Vickers employees that they were either being transferred or made redundant. Some 79 people were also made redundant yesterday in the UK equities arm of County NatWest, the investment bank owned by National Westminster.

Citicorp's announcement did not come as a major surprise. Even though Scrimgeours went through a major cost-cutting exercise last year and cut back its business to concentrate on the most profitable parts, the company never managed to shake off rumours of imminent closure. This affected staff morale and drained it of its best people.

Ironically, CSV managed to halve its losses last year to some £35m before tax. But Mr McFarlane said that there was simply no prospect in the foreseeable future of the firm making a decent profit.

He blamed two factors. One was the continued low volume

of dealing in UK equities. Ever since the stock market crash of 1987, the wariness of investors has damped down activity and made it virtually impossible for any but the very largest equity houses to earn their keep.

The second was the doggedness with which other houses were staying in the business. Apart from the withdrawal of Morgan Grenfell a year ago, the trading capacity of the UK equities market remained as large as ever.

CSV's departure is unlikely to make much of a dent in the surplus either, since its market share was too small to have much effect on the competitive environment.

Estimates vary, but most securities firms believe that as

much as a third of the present capacity would have to be shed before supply comes into better line with demand. If so, that implies that at least one more of the market's six major players will have to be a retreat.

Despite this, firms were sounding doggedly resolved yesterday, with the likes of Kleinwort Benson and UBS Phillips & Drew saying that they had increased their staff numbers during the past year and expected to increase further in the coming 12 months.

However, those who lost their jobs yesterday face a bleak future. The 450 laid off by Morgan Grenfell a year ago, according to Mr Howard Coates, head of equities at BZW: "Most Morgan Grenfell people were re-employed straight away, quite a few of them on higher pay. This time it will be much tougher to get jobs."

News yesterday that County NatWest has reduced staff numbers in its UK equities division from 600 to about 330 also does little to change the overall competitive position in the equity market. County appears to have learned at least one lesson from Citicorp: that slashing costs and trying to find a position as a medium-sized, specialist broker just does not work.

Citicorp's withdrawal from the equities market is not total. It will continue to deal in the stocks of small companies as part of its overall corporate

finance service. It will also try and develop a cross-border European share dealing business for international investors. But yesterday's move marks the latest of a string of reversals for the US bank in its efforts to break into the international securities business.

Citicorp's acquisition in 1985 of two stockbrokers, Vickers da Costa and Scrimgeour Kemp Gee, was one of their more ambitious moves in preparation for financial deregulation in the City of London. Mr John Reed, Citicorp chairman, described CSV as valuable experience for the day when US banking law reform would allow Citicorp to deal in securities in its home market.

But over time, Citicorp has pulled out of the UK gilt market, pared back Vickers' once-flourishing Far Eastern equities business, and now shut down the core of its UK operations.

This will be seen as further evidence of the incompatibility of banks and the securities business. The majority of the banks - British and foreign - which bought stockbrokers during deregulation have suffered large losses or been forced to shut the operations. Of the Americans, only Security Pacific retains any substantial operations in the form of Hoare Govett, but negotiations are afoot to sell part of the business back to the management and employees.

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## UK NEWS

## Banks in appeal against council rate swaps ruling

By Deborah Hargreaves

FIVE BANKS are appealing against a High Court ruling that interest rate swaps by the Hammersmith and Fulham local authority were unlawful.

The banks yesterday asked the Appeal Court to overturn the November ruling that the use of swap instruments or transactions were beyond the powers of any local authority.

Mr Gordon Pollock is representing the appeal. Midland Bank, Security Pacific National Bank, Chemical Bank and Mitsubishi Finance International.

Barclays Bank is also bringing an appeal.

Mr Pollock told the court that there was a body of opinion which held that most interest rate swaps were legitimate tools of debt management, if used prudently.

He asked the judges to stand back from the particular case of the Hammersmith and Fulham Council and to focus on whether any local authority could use these instruments for hedging purposes.

Local authorities had become involved in the interest rate swap market at an early stage in its development - at the beginning of the 1980s - when they recognised the usefulness of swap instruments, Mr Pollock told the

court.

Since 1982, between 70 and 90 local authorities had engaged in the burgeoning interest rate swaps market, Mr Pollock said.

The international market has now reached a level of some \$2,000bn.

In the local authorities' league table of average borrowing costs, Hammersmith and Fulham had prided itself on having one of the lowest cost rates.

At the same time, Hammersmith and Fulham threw itself into the market "with a degree of enthusiasm in marked contrast to the way other local authorities approached the market," Mr Pollock said.

Hammersmith and Fulham had leapt with "cynical opportunism" on to the bandwagon of legal action taken by the local authority regulator, the Audit Commission, Mr Pollock said.

"Because this allowed them to retain in their pocket profits which the transactions had hitherto brought them and reject payments called for."

This argument forms the crux of the banks' case in the appeal, since they stand to lose between £350m and £500m on their exposure to the local authorities' swap transactions if the initial ruling is upheld.

## Government urged to give tax relief to rented sector

By James Buxton, Scottish Correspondent

THE GOVERNMENT was urged yesterday to provide tax relief for tenants as part of an effort to smooth the gaps between public-sector and private-sector rented housing, and between private-rented and owner-occupied housing.

The call comes from Quality Street, the company set up late in 1987 to provide private rented accommodation with financial backing from the Nationwide Anglia Building Society.

Quality Street, which is based in Glasgow but operates over the whole country, has

already invested £75m in rented accommodation.

Mr Paul Mugnaioli, the chairman, said there were two serious problems.

There was a "huge discontinuity" in rents between the public sector, currently about £25 per week, and the private sector, with the cheapest new unfurnished two-bedroom flat outside London being let at between £50 and £80 a week.

Subsidies in the form of mortgage income tax relief and capital gains tax exemption discriminated against people who would prefer to rent.

## IN BRIEF

## Sharp rise expected in North Sea drilling

Oil drilling in the North Sea is expected to rise sharply this year, according to a survey of North Sea operators by Financial Times North Sea Letter.

The survey, published yesterday, says the rise will lead to a record level of activity in the UK sector. The survey of drilling plans indicates an increase of 24 per cent over 1989.

The report believes the actual increase after delays may be closer to 18 per cent.

**170 jobs cut**  
Royal Doulton, the Staffordshire china manufacturer, is to cut 170 production jobs at its Minton headquarters in Stoke-on-Trent. The company said the jobs were going as part of a rationalisation of its tableware casting operations.

Order books remained strong and the workers affected would be offered employment at other company factories.

**Welsh enhancement**  
The first phase of a £27.5m (£45.6m) complex intended to enhance the position of University College, Cardiff, as a centre of engineering studies was opened by Peter Walker, the Welsh Secretary.

The five-stage development, which will be completed by 1993, was described by Walker as "the most ambitious engineering complex to be launched in a British university since the 1960s."

**BAe strike meeting**  
Union leaders disclosed yesterday that they met British Aerospace managers earlier this week in an attempt to negotiate a settlement to strikes over a shorter working week.

The face-to-face talks were the first to be held between the two sides since the strikes began 11 weeks ago.

**Recruitment drive**  
A drive to recruit members in the hotel, catering and leisure industries was launched yesterday by the TGWU general workers' union. The union hopes to take advantage of the increasing labour shortages in London and the south-east of England.

## Radical plan urged for Ulster economy

By Our Belfast Correspondent

NORTHERN Ireland needs a radical new economic plan for the 1990s, according to a major report published yesterday.

The formulation of an economic strategy involving both the public and private sectors is recommended in the Review and Prospects for the Northern Ireland Economy, published by management consultants Coopers & Lybrand Deloitte.

The report, regarded as one of the most authoritative economic forecasts, predicts that in the short term 1990 could be a difficult year for the local economy, as economic growth slows throughout the UK. The

continuation of high interest rates is likely to dampen further consumer spending and industrial investment. The number of unemployed in Northern Ireland is likely to rise by about 2,000, although output may increase slightly.

Looking forward and assuming no change in government policy, the number of jobs in Ulster should rise by 8,000 between now and the year 2000, according to the report.

The main employment growth sectors in Northern Ireland will be health care, leisure and business service.

The report says that manufacturing output should rise at a rate of 2.5 per cent a year, but employment in manufacturing will decline as a result of improved technology and rising productivity.

But the main message from the report is the call for radical new thinking on economic policy and the need for a co-ordinated plan to ensure the province attains its economic potential in the 1990s.

The Coopers' report says: "A continuation of existing policies will be insufficient to achieve a rate of economic growth which will allow the Northern Ireland economy to

catch up with other regions of the UK."

Areas which need to be tackled include better training, improving quality and quantity in goods and services, developing the local tourist and leisure industry, enhancing economic changes in Europe and a campaign to encourage more talented young people to stay in the province.

The Northern Ireland Economy Review and Prospects, January, 1990, Coopers & Lybrand Deloitte, Farnham House, 108 Great Victoria Street, Belfast, £52.

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The Northern Ireland Economy Review and Prospects, January, 1990, Coopers & Lybrand Deloitte, Farnham House, 108 Great Victoria Street, Belfast, £52.

## One third of Ford UK could join pay strike

By Andrew Taylor, Construction Correspondent

AT LEAST a third of Ford's UK workers are expected to be on strike today, some of them indefinitely, as the company meets union leaders over its offer of a 10.2 per cent pay increase in the first year of a two-year deal.

More than 250 workers at the company's research and development facility in Dunton, Essex, began strikes yesterday, joining colleagues in the Halewood car plant and Bridgend engine facility.

About 6,500 of the 11,000 workforce at Dagenham are among the Ford employees who voted to stage a 24-hour stoppage today. Today's talks

have been called by Ford in an attempt to prevent the dispute escalating into an all-out strike.

Journalists at the Daily Mail newspaper have voted in favour of industrial action in a second ballot over plans by Associated Newspapers to end recognition of the National Union of Journalists.

NUJ members voted a seven to one majority in favour of a work-to-rule and by a three to one majority for a series of 36-hour strikes.

Talks with management will continue today and the journalists will meet again on Friday.

## W Midlands faces slump in short term, says report

By Richard Tomkins, Midlands Correspondent

A SHARP fall in confidence among West Midlands business people provides clear evidence that the West Midlands faces a short-term recession, said a report published yesterday.

The proportion of companies in the region expecting business conditions to worsen has shot up from 13 per cent to 64 per cent in the last six months, the twice-yearly West Midlands Business Survey says.

Most companies blame the poor business outlook on high interest rates and the proportion of companies planning to cut capital spending has risen from 17 per cent to 39 per cent.

The researchers - Wolverhampton Business School in association with Warwick Business School and accountants Price Waterhouse - interviewed 1,270 companies after the Chancellor's gloomy Autumn Statement last year.

They found that only 6 per cent of small companies expected to reduce their workforce, but 29 per cent of large companies were predicting a fall.

West Midlands Business Survey, Wolverhampton Business School, Wolverhampton Polytechnic, Compton Park, Compton Road West, Wolverhampton WV3 9DX; £75; summary free.

## UK lift makers 'must be more competitive'

By Andrew Taylor, Construction Correspondent

THE UK lift and escalator manufacturing industry is in danger of losing out to US and Continental companies unless it improves its competitiveness, said Mr Peter Rogers, director of Stanhope Properties, one of Britain's biggest developers.

His warning yesterday accompanied a report published by the National Economic Development Council criticising the performance of lift manufacturers in the UK.

Four of the five largest lift manufacturers in Britain are foreign owned. Express Lifts, a subsidiary of GEC, is the only large British manufacturer. The report said Britain's trade balance in lifts had

moved from a net surplus of \$5m in 1978 to a deficit of \$22m in 1988. It said British customers had expressed significant dissatisfaction about the quality and performance of home suppliers, and felt overseas competitors were more flexible and gave a better service.

"Customer-manufacturer relationships in the UK have not been good, dogged by disputes over contract conditions and performance," said the report.

One large customer interviewed by consultants EDU International for the report said: "The current problem seems to be an inability to perform in a timely fashion, to be able to compete within budget

and the subsequent commissioning and installation."

Mr Rogers, a member of the National Economic Development Council industry sector group, is the Stanhope director responsible for the construction of the Broadgate office project, one of London's largest private sector developments.

He said three-quarters of the lifts at Broadgate had been provided by a West German company which had offered a better price and delivery than British-based lift manufacturers.

Mr Rogers said the council's report recognised that some of the problems faced by British-based lift manufacturers had

been due to the failure of developers and architects to provide advance information on design requirements.

Mr Rogers said better communications were needed between developers, architects and lift manufacturers. Developers should use standard designs and components whenever possible to aid manufacturers. Efforts should also be made to standardise contracts to reduce bureaucracy, said Mr Rogers.

Mr David Fozzaker, director of National Association of Lift Makers, said lift manufacturers had made big efforts to improve their performance during the past two years.

## Man held in Belfast shooting inquiry

POLICE yesterday arrested a man they believe to be an accomplice of the three robbers shot dead by undercover soldiers in Belfast.

He was detained at a home in west Belfast and later questioned by detectives investigating the killings.

Police and troops had been searching for the man since the shootings outside the Falls Road bookmaker's shop on Saturday morning, according to sources close to the inquiry.

The man, in his 20s, was a close associate of Eddie Hale, one of the two men shot dead as they left the bookmaker's carrying weapons later found to be replicas.

Police were led to the man by a fourth man found inside the betting shop.

Mr Peter Brooke, Northern Ireland Secretary, has refused demands for an independent inquiry into the shootings.

Scotland Yard yesterday warned of a possible IRA mainland letter-bomb blitz after the discovery of two packets addressed to top Army officers.

The devices, sent through the post to the Army's South-East District Headquarters in Aldershot, Hants, were successfully defused.

The base was evacuated after the discovery of the first device in a plastic bag at 5.40am. A search uncovered a second package, later confirmed as a letter bomb.

According to army sources, both packages were addressed to individual officers.

Meanwhile, a leading member of the loyalist Ulster Defence Association appeared in court yesterday to face a charge brought by the team investigating a leak of confidential security documents.

Thomas Lytle, 52, a clerk of Sydney Street West in the Shankill area of Belfast, was accused at Belfast Magistrates' Court of withholding information between January and October 1988 which could have prevented an act of terrorism.

Lytle's son Tommy, a 29-year-old barman who lives with his father, and Eric McKelvey, 32, of Belfast, each faced two charges of possessing documents which could be useful to terrorists planning to murder IRA suspects.

## FT LAW REPORTS

## Shipowners not held responsible for ship and cargo salvage reward

THE M VATAN  
Queen's Bench Division (Admiralty court); Mr Justice Sheen; January 12 1990

**SALVAGE OF SHIP AND CARGO** is rewarded on a pro rata basis, shipowners and cargo owners each paying in proportion to the value of their salvaged property; and the shipowner cannot be made liable for more than his pro rata share on the ground of poor prospect of payment by cargo owners.

Mr Justice Sheen so held when dismissing an appeal by salvors, Selco Salvage Ltd from the decision of an appeal arbitrator, Mr Gerald Darling QC, that owners of the ship M Vatan, were liable pro rata for salvage to the ship and not for any additional sum.

In July 1985 she was on charter to the National Iranian Tanker Co. engaged on a shuttle service between the oil loading terminal at Kharg Island and Sirri Island.

On July 9 she was struck by a missile which caused a fire. The ship was almost fully laden with crude oil owned by the National Iranian Oil Co (NIOC).

The explosion blew a large hole in the ship's side. Burning oil flowed out of the ship. The salvors' tug, Salvartitas, was at anchor about 48 miles from the casualty. By agreement with the ship's master the salvors were engaged on "LOF" terms, the standard form of salvage agreement published by the Committee of Lloyd's. Under his signature the master noted "cargo owners are not authorising us to give instructions regarding cargo salvage."

The services rendered involved fire-fighting and 200 miles towage to anchorage off Sirri Island.

In salvaging the ship the salvors saved most of the cargo. The NIOC was well aware of the salvors' right to remuneration for services. Whether and on what terms it would honour its obligation was still to be resolved.

If LOF had been signed by the master on behalf of cargo

owners, the salvors would have had a lien on the cargo until security for their claim had been given. The salvors could have refused to render any salvage services until terms were agreed with NIOC.

But the salvors were content to render salvage services to ship and cargo on terms that only their claim against the shipowners would be on LOF.

Thus the original arbitrator only assessed remuneration in respect of services to the ship. It was well-established law that only the owners of property salvaged were chargeable with the salvage reward. Shipowners were not liable to pay for the salvaging of cargo. Cargo owners were not liable to pay for the salvaging of the ship.

The principle, called the "pro rata rule," was based on considerations of public policy. The individual owner of each part of the salvaged property was liable to pay that proportion of the total salvage reward which the value of his property bore to the total value of all the property salvaged.

The original arbitrator correctly approached his task by deciding the amount which it would have been appropriate to award the salvors if he had been making an award against shipowners and cargo owners.

A fair reward on the basis that the value of the salvaged property was \$77.29m would have been \$4.75m.

On a pro rata basis the shipowners' liability would have been \$221,350. The original arbitrator awarded \$850,000.

The effect was that the owners of M Vatan were called on to pay not only the amount for which they were liable, but also an additional sum which, on general principles, was part of the NIOC's liability.

The appeal arbitrator held that the original arbitrator erred in principle in departing from the long established pro rata rule.

He decided the salvage reward for salvaging ship and cargo should have been \$7.7m and that the shipowners were liable to pay 4.66 per cent, amounting to \$350,000.

The salvors now moved to set aside the award of the appeal arbitrator.

In his reasons the original arbitrator said that where an arbitrator was called on to make an award only against a shipowner who had entered into a written agreement, he must make it solely on the

basis of the shipowner's salvaged property; but, he said, fairness and equity demanded that account should be taken of the possibility of remuneration being obtained from the cargo owners.

He found that the prospects of obtaining anything like NIOC's proportion of what he had held to be a fair base figure were distinctly poor.

He said: "In this exceptional case the proper approach is to make my award against the shipowners on the basis of their salvaged fund... not on a 'pro rata' basis, but taking into account of the possibility of some recovery from cargo owners."

The fact that the salvors had not yet recovered a salvage reward from cargo owners could not be a good reason for ordering shipowners to pay \$300,000 more than their pro rata share of the proper reward.

In holding the balance between salvors and shipowners it could not be fair to both parties to impose on the shipowners the burden of making good part of the remuneration due from the NIOC.

Mr Price for the salvors submitted that the circumstances were abnormal, and to follow the normal rule was unfair.

Why was it fair to penalise shipowners because salvors entered into an improvident bargain or because cargo owners were so unscrupulous that they had not yet paid for services rendered to their property?

Mr Price was unable to enunciate any principle which justified departure from the pro rata rule.

There was a departure from the general rule in the *Velox* (1969) P 268 where awards were made not pro rata, but on the basis of the real danger from which the different properties were rescued.

The ship was said to be rescued from the danger of floating about, whereas the cargo was rescued from the danger of floating about until it became rotten and valueless.

That decision had not been overruled expressly, but it had been much criticised. It opened up avenues to intricate litigation and problems of great nicety which should be avoided as a matter of public policy. Its only relevance to the present case was that, if correctly decided, it showed there could be an exception to the general

rule. It seemed preferable as a matter of policy that exposure to different dangers should not give rise to an exception.

Public policy required a court to reward salvors generously to encourage them to render assistance to ships and their cargoes in peril.

For true professional salvors the need to treat them generously was of special importance because they invested capital in providing powerful salvage vessels which could only be used in a few cases and but rarely when the occasion to render salvage services arose.

There was no principle of equity which entitled a court to order owners of salvaged property to pay more than their liability calculated pro rata, merely because salvors appeared to be having difficulty in recovering a salvage reward from owners of other salvaged property.

The award of the appeal arbitrator was correct in law. The motion was dismissed.

Courts of all developed nations recognised the justice of and gave effect to the principle that salvors were entitled to be rewarded for services which preserved property in peril at sea.

The problem in the present case arose because the NIOC had as yet failed to reward the salvors for salvaging nearly 400,000 tonnes of crude oil worth \$73.35m.

The court could do no more than express its surprise and deplore the fact that a company, which appeared from its name to reflect the honour of the state, should do business in a manner so lacking in principle, honour and justice.

Even now it was not too late for the NIOC to discharge honourably its obligations and thereby avert a stigma which would not only blacken its reputation in the maritime community, but would also be likely to make professional salvors reluctant to come to its assistance on the next occasion when its oil threatened the marine environment.

For the salvors: Geoffrey Brice QC and Vassanti Selvaratnam (Ebone Mitchell).  
For the shipowners: David Steel QC and Jeremy Russell (Clyde & Co, Guildford).

Rachel Davies

Barrister

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## TECHNOLOGY

## A shock of foam to foil 'les voleurs'

Later day highwaymen will get a shock if they take on a French postal van fitted with the latest security system.

STOP, an acronym for Securisation du Transport des Objets Postaux, should deter the most determined of thieves. At the first sign of trouble, the van driver presses a button which starts a siren, triggers a radio alarm and stops the vehicle. Nothing exceptional about that - the surprise comes with the mass of polyurethane foam that is pumped into the back of the van to envelop the sacks of valuable objects.

The foam is the result of two resins, polyol and isocyanate, coming into contact with the air. This is the same basic formula as for polyurethane packaging, but has a different proportion for the resins and reaches a higher temperature to accelerate the process.

In this case, the ratio of the resins is roughly 50:50 and the temperature at the centre of the foam can reach 45 deg C, according to Louis Duparc, security chief for the French postal system. The foam forms quickly - seven cm in 15 seconds and it goes on expanding - and solidifies almost immediately. It jams the doors and takes several hours to hack away from the loot.

Duparc estimates it would take up to four hours to clear the 38 cm van that will start serving the Perigord printing works, in the Perigord, by the end of March. This is where the idea was born, after thieves got away with FFf 50m (\$5m) of postage stamps.

The system will be installed this year in several vans operating in the Marseilles and Paris areas, where the crime rate is high. Duparc says it will cost about FFf 200,000 to equip a 3.5 tonne van, costing between FFf 100,000 and FFf 120,000 to buy.

The system was developed by Apco, an Italian engineering company, and is marketed by Fajet of Milan. Experiments were carried out by Groupe 4 Securitas, a Belgian transport company, which will also use the equipment this year.

Barbara Casassus

## A harvest of pharmaceuticals

Clive Cookson reports on ways of making drugs more compatible with patients

The biotechnology industry cut its teeth making pharmaceutical proteins with genetically engineered bacteria. But it is moving on to more sophisticated production systems, using mammalian cell cultures instead of micro-organisms.

Beyond that, researchers expect soon to be able to extract human proteins from the milk of "transgenic" farm animals and perhaps also from plants. In the long run, the cheapest way of producing some pharmaceuticals could be as an agricultural crop.

When the first bio-pharmaceutical companies started up in the late 1970s, scientists had only recently invented the "recombinant DNA" technology which makes it possible to transfer a gene from one species to another. They began working with the simplest and best understood system, the bacterium *E. coli*, and quickly scaled up the process so that bacterial cultures could make large quantities of human protein. (The first genetically engineered drug was human insulin, originally developed by Genentech in the US and launched by Eli Lilly in 1982.)

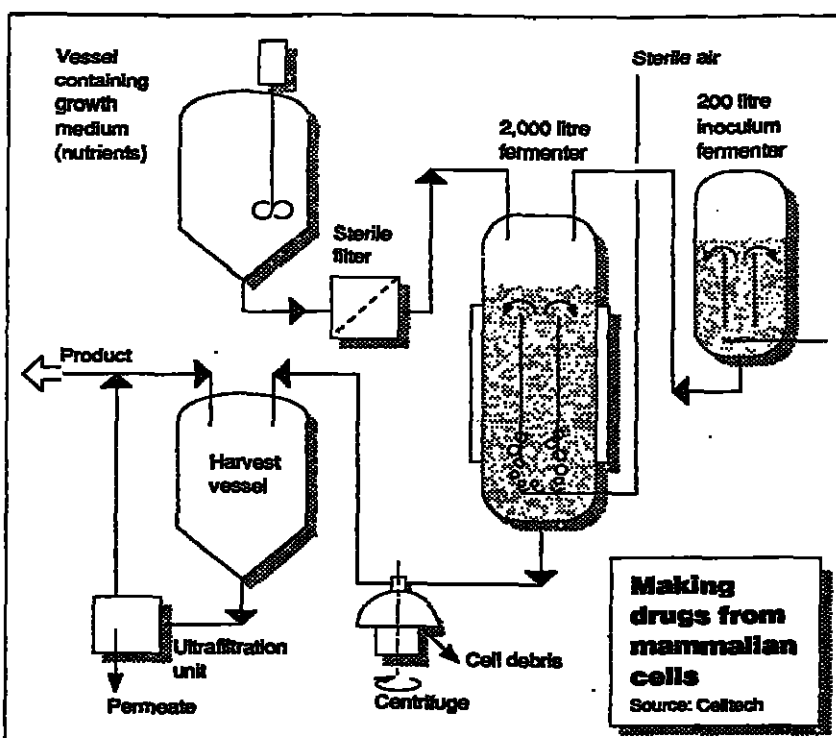
But the products of genetically engineered bacteria are not always identical to the natural molecules in the human body. There are differences because bacteria can only make simple unadorned protein molecules, while human and other mammalian cells frequently add other chemical chains to the basic protein.

The most important modification, known as glycosylation, involves adding sugar chains to the protein. As a result, the shape and biological activity of bacterial "human protein" may not be the same as the real thing.

The clinical significance of these differences is often far from clear - and some heated disputes are brewing between advocates of the new mammalian cell production processes and defenders of bacterial systems. A good example is human growth hormone, for which there is currently a \$340m-a-year world market to treat children whose pituitary glands do not secrete enough natural hormone to grow properly.

Aries-Serono, the Swiss pharmaceutical company, has just launched the first human growth hormone (hGH) produced from mammalian cell culture. It says that its product, Saizen, is more like the natural hormone than the hGH produced from genetically engineered *E. coli* and so is less likely to prompt patients' immune systems to make unwanted antibodies.

Competitors, angered by Aries-Serono's aggressive marketing of Saizen, say its claimed advantages are at best theoretical. Clinical evidence so far shows that the latest bacterial hGH stimulates growth as effectively as Saizen and causes no more antibody production. Charles Brook, professor of



paediatric endocrinology at the Middlesex Hospital, London, says: "The mammalian cell line gives no measurable advantage over the bacterial system."

Even so, Raymond Dwek, a biochemistry professor at Oxford University who has pioneered the study of glycosylation, warns that the use of non-glycosylated bacterial proteins may have adverse long-term effects.

There are many proteins, however, about which there is no doubt - they only work effectively in the human body if they are glycosylated and therefore they must be produced by mammalian cells. These include some of the biotechnology industry's most promising drugs, such as tissue plasminogen activator (tPA), which reduces blood clotting, and erythropoietin (EPO), which stimulates red blood cell growth.

The general view seems to be that any convenient mammalian cell line can be used to produce these glycoproteins. Cells used frequently come from Chinese hamster ovaries, baby hamster kidneys and mouse tumours.

But Dwek points out that not all animal cells actually produce the same pattern of glycosylation as the cells making the proteins naturally in human beings. It remains to be seen how much the differences matter in clinical practice. "Many of these problems may become especially important during long-term repeated or sustained administration."

Most biopharmaceutical manufacturers

fervently hope that the differences turn out to be unimportant, because their life will become very complicated if many new lines of genetically engineered cells - perhaps human cells - have to be created, tested and scaled up for production.

Celltech, the leading UK biotechnology company, has done a lot of the pioneering work on production from mammalian cell cultures. It makes EPO on contract for Orho (part of the Johnson & Johnson group) and helped Aries-Serono develop the manufacturing process for hGH.

There are several alternative production methods, depending on the requirements of the particular cells. Some, including the hybridoma cells used to make antibodies, thrive if they are simply suspended in a liquid growth medium with essential nutrients (minerals, vitamins and amino acids) and a supply of air. For these, Celltech has developed the "airlift" system shown in the diagram; sterile air bubbles up through the fermenter, both stirring and oxygenating the liquid.

But many other cells will only grow if they are anchored to a physical support. One technique is to attach the cells to the inside of small hollow beads, which are then suspended inside an airlift fermenter. Another method, used by Celltech to make EPO, involves "roller bottles". The liquid medium is put into plastic

bottles, turned continuously by rollers, and cells grow on the inner surfaces. Celltech is developing an automated sterile production system for roller bottles, in collaboration with The Technology Partnership. Scrupulous sterility is essential to keep out unwanted micro-organisms which would otherwise proliferate in the growth medium.

A fundamentally different approach is to use whole "transgenic" animals, instead of cell cultures, as living pharmaceutical factories. Several biotechnology companies aim to extract valuable human proteins, such as the blood-clotting agents Factor VIII and Factor IX, from the milk of genetically engineered sheep, goats, pigs or cows.

According to Ron James, managing director of Pharmaceutical Proteins, based in Edinburgh, the latest experiments with transgenic mice indicate that yields of human proteins in sheep's milk could be raised as high as one gram per litre. His company's flock of transgenic sheep is due to start producing commercial quantities of alpha-1-antitrypsin - a treatment for certain lung diseases - next year, though drugs from transgenic animals are unlikely to receive full regulatory approval for another four years.

Enthusiasts such as James believe that transgenic techniques will supersede mammalian cell cultures during the 1990s as the standard way of making human proteins. Norman Carey, Celltech's director of scientific affairs, disagrees. "For the sort of proteins we're producing I don't see any specific advantages in using sheep rather than a fermenter. You end up with a liquid containing a lot of proteins from which you have to separate the one you want - and you're introducing a completely new set of variables."

However, Carey concedes that transgenic animals may turn out to be the best way of making some proteins, such as Factor VIII, which may be expressed particularly well in mammary glands.

A more distant possibility is to use transgenic plants. Scientists have found a reliable way of making human genes work in plants, using a microbe called *Agrobacterium* to transfer the DNA.

For example, a team at the Research Institute of Scripps Clinic in California recently reported making functional antibodies in genetically engineered tobacco plants. The antibodies accounted for more than 1 per cent of total leaf protein. Andrew Hilt, leader of the Scripps team, says the plant cells seem to have assembled the antibody proteins in the correct shape, though the glycosylation pattern has not yet been fully analysed.

Carey believes that transgenic crops, such as sugar beet, may turn out to be the best source of human proteins required in large quantities, such as serum albumin for blood transfusions.

## Hotels nibble away at the fruits of automation

So you like green, not red, apples in the fruit bowl in the hotel bedroom and two, not one, rubber mats in the bathroom.

Green apples by special request and rubber mats by the bathroom are some of the ways in which the Savoy, one of London's grandest hotels, maintains its reputation for personal service.

But for all its old world charm, the Savoy is no stranger to technological innovation. When it opened 100 years ago, it was the first all-concrete public building and the first hotel lit by electricity.

Now it panders to the personal idiosyncracies of its guests with the help of an IBM System/36 computer, which it uses to store the personal likes and dislikes of 80,000 guests.

The system has proved reliable - it has not given rubber mats to the green apple muncher. Each guest can see the information, so there is no conflict with the Data Protection Act.

For security, the 290-bedroom hotel has installed an electronic Guestkey system, from GEC Projects. Peter Crome, manager of the Savoy, says this has virtually eliminated burglaries. Information is stored on the key's magnetic stripe.

Crome also foresees the installation of satellite receiving equipment for video conferencing between people in various parts of the world.

While improving service remains important at the luxury end of the market, more down-to-earth places are turning to technology to increase profitability. One of the conclusions of a report by management consultants Horwath & Horwath, for the International Hotel Association, is that "technology will provide many opportunities for hotels to improve efficiency and reduce costs."

The hotel industry is similar to the retail sector in that it handles small financial transactions in rapid succession. A guest arrives, checks in, has luggage delivered, uses the telephone and valet service, has a drink or eats in the dining room, sends a facsimile, buys a gift, and so on.

In small hotels much of the paperwork associated with these actions is done manually yet the technology exists for it to be computerised and the accounts settled automatically.

One change likely to become more widespread is immediate on-line charging for all goods and services. The waiter with a pen and notepad will become a thing of the past, replaced by hand-held pads relaying the order to the kitchen and recording it on the bill.

The Hilton hotel, in London, is moving towards more efficient billing by installing a direct on-line link with four credit card companies. The Barclaycard PDQ 2 system, similar to the ones used at petrol stations, will verify a guest's card and eliminate the need for paper credit vouchers.

One area where hotels have fallen behind other sectors is in the use of advanced reservations systems, with hotels the most under-automated sector of the international travel industry. The report also identified baggage handling in hotels as inefficient.

On a more futuristic note, chambermaids and bell boys could eventually be displaced by electronic systems as robotics technology becomes viable for small businesses.

As a result of all these changes, the report says it will be more important for hotel managers to be computer literate than good at caring for guests. However, "hotels must have, in all instances, a manual back-up contingency plan should a system fail."

"Fawley Towers" could take on a new meaning in the age of the computer literate manager faced with a broken down computer.

But there may well be a limit to the number of traditions that can be swept away by technology. "There is a degree to which you can go for technology, but you don't want to make it too complicated," says Crome.

It would be "quite possible to check in and out of a hotel without reference to any staff, but this would not say much about the art of innkeeping. Nobody would want to stay at a hotel that treated its guests that way."

Lynton McLain

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## MANAGEMENT

For a company to win two British Design Council awards in a single year is unusual enough – but winning an award in consecutive years is almost unprecedented.

With yesterday's announcement of the 1989 awards, Nautech, a small Portsmouth-based maker of boat navigation equipment, has achieved both distinctions. Last year it won an award for its personal compass, and this year it was given two awards, for an autopilot and a system of navigation instruments.

To sailors and boat-builders, Nautech's long-standing commitment to design as a prime means of gaining competitive advantage has been evident in very concrete form since its foundation in 1974: the effectiveness, quality, and attention to detail of its autopilots, which help steer yachts and power boats automatically.

As a result, Nautech thrived commercially. The company became market leader in sailboat autopilots, with about 40 per cent of the world market. Ten years after start-up, its sales had grown to £4.2m by 1984.

But gaining extra competitive advantage through design is seldom achieved easily, as Nautech discovered in the months before it launched its award-winning new navigational instruments onto the UK market at the London boat show in January 1988.

By the time it had decided to develop these products in 1987, the market for autopilot products was becoming increasingly over-crowded. Between 60 and 70 per cent of boats were already equipped with autopilots.

"We needed to diversify quite urgently," explains Derek Fawcett, Nautech's founder, majority shareholder and managing director. "Our growth had slowed to only 5 per cent. In a technology business like this you grow or die. Quite simply, we couldn't remain simply an autopilot company."

The company decided to move into navigational display instruments by providing a series of products, illustrating speed, wind, depth and compass direction, which could be linked together with a communications system – which it later gave the name SeaTalk.

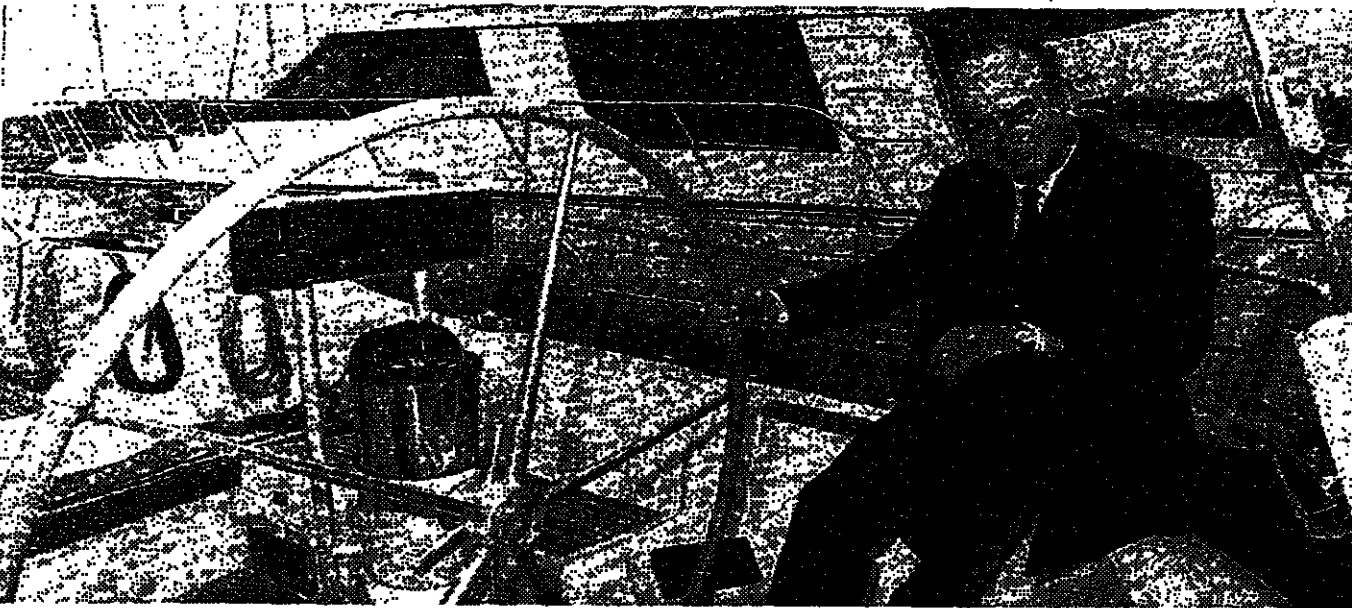
The idea was that each of the instruments could display information from the others no matter where on the boat they were located.

The decision to move into instruments rather than in a different direction was moti-

## Product design

## Racing through choppy waters

Paul Abrahams and Christopher Lorenz examine how teamwork and agility have helped Nautech sustain its prowess in international markets



Derek Fawcett: "We had to appeal to the boat-builders with a product that was relatively cheap and easy to install"

ated heavily by the knowledge that existing products were expensive and that the company had the necessary expertise to develop the product internally. The market for instruments was also growing at between 10 and 15 per cent a year. An added attraction was that the distribution channels for the two sets of products were similar and in many cases identical.

"Our primary market would be boat-builders – the retro-fit market is quite small," explains Fawcett. "Boat-builders compete on basic prices and then make their margins on optional extras. If we were going to penetrate the market, we had to appeal to the boat-builders with a product that was relatively cheap and easy to install – a one-step economical solution."

The advantage for the company of providing a cheaper Nautech's two Design Council awards represent two of a total of 17 announced yesterday, mainly for small and medium-sized companies. The awarded products range from computer software to window handles, pumps to office terminals.

Apart from Nautech's "double", the highlight of this year's awards is that, for the first time since the scheme started in

1957, the Council has given awards to foreign-made products designed by British designers.

One of the purposes of this change is to underline that British industry is failing to make sufficient use of home-grown design talent.

Three non-UK-made products received awards: a cordless telephone designed by Moggridge Associates and manu-

factured by the Danish company Dancall Radio; the Agenda pocket organiser and word processor made in Singapore for Microwriter Systems, and a safe designed by Royal Chubb which is manufactured at a plant in the Netherlands.

For the 1989 year, no awards were given for mainstream consumer products such as domestic appliances, furniture, carpets or bathroom equipment.

insider in the company, and had already helped it win a Design Council award for its personal compass in 1988.

But the project proved far from plain sailing. As it progressed, a conflict began to appear between the team's commitment to the principle that a prime function of the instruments should be that they should be easy to read, and one of the other requirements – that they should be pitched at the lower-middle price range of the market.

The team made a series of modifications which undoubtedly improved the products, but also added cost to them. For example, it soon became apparent that the 14-segment liquid crystal display that had originally been specified for instruments looked horrible. Letter 'S's looked like fives, and 'D's looked like zeros. The team decided instead to adopt

a dot-matrix technology which was considerably more expensive, but looked much better.

It was also decided to opt for back-lighting, so the instruments could be seen at night. This avoided the need for flood-lighting at the side which would have been cheaper, but providing less legibility.

By June 1988, just six months before the target launch date at the London boat-show, it became apparent that the extra specifications had reached a point where the cost added into the products would force the end-product price beyond what the market would accept. The instruments were beautifully designed, but too expensive.

functions: speed and depth.

The motive for this eleven-month move was that a competitor had brought out a product which contained two functions almost for the price of one. Nautech had realised that this would be attractive to boat-builders, but had planned to develop such an instrument later.

"Technically, the original SeaTalk instruments were not a risk, but Tridata – the new product – was the joker in the pack," explains Peter Long, the electronics design manager on the project.

"We had to put the electronics for two different products into the single box, combine it with the SeaTalk electronics, and then fit it into the case designed for the 'oldies' – we didn't want to compromise the design. In addition we needed to write the software, and design the necessary chips – and we had to do it in six months. It was a high risk, and there was a danger that we would not achieve any of our goals," he says.

In the event, the software for the product was not ready in time to install into the chips from Intel. In an attempt to have the instrument ready for the 1989 boat show, the team worked throughout the Christmas holiday. There was no time to test the product, but it was just ready for the London boat show.

"We had to reach the market by the boat show or we would lose credibility with our distributors and customers. But it was far from ideal. I've never been put under pressure like it before, and I never want to again," says Peter Long.

In the end, despite the difficulties it had created, Tridata proved to be the key to the success of the whole range.

"We had expected the instrument market to be a tough one to crack," explains Ian Godfrey, the marketing manager at Nautech. "But because of Tridata we got it completely wrong. The consumers showed no inhibitions towards the products and the demand submerged our conservative planning."

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## When satisfaction does not equate with productivity

By Michael Dixon

Are people who feel satisfied in their jobs more productive than those who do not? The consensus view among managers seems to be that the answer is yes. But the known facts contradict that commonsense belief.

Certainly, studies of various types of worker have found that the highly productive are often satisfied in their work. On the other hand, research has also shown that people low in individual output often feel similar satisfaction, perhaps because they like the easy life their bosses allow them.

So productivity can hardly be caused by job satisfaction; the connection is, if anything, the other way round. What ultimately accounts for unusually high individual performance remains obscure even though there has long been a word for it – "motivation".

Some fresh light on the mystery has been provided by Nigel Nicholson of Sheffield University's Social and Applied Psychology Unit. He has studied nearly 4,000 workers in seven different organisations, although six belong to the same parent company. And one of his questions is: "Of the various things your managers do, which makes you feel motivated?"

The answers can be related to a classification of the whole gamut of managerial activities which divides them into five categories, ranging between two extremes. At one end are activities "focused on workers" human needs. At the other are those centred on the objective demands of the task for completion of which the manager is responsible.

The human-focused kind are called "nurturing". The next set are "guiding", followed by "democratic". Then come activities which are "upwardly influential" in being aimed at gaining approval and support from the manager's superiors, and finally the task-centred variety.

While commonsense may suggest that nurturing activities have the greatest effect in making managers popular with their subordinates, earlier research indicated that the upwardly influential kind are

the most decisive. It seemed that the generality of employees most liked to work for someone with political clout in the organisation.

But the Sheffield University researcher has probed beyond popularity into the underlying factors which account for it. One of them, for example, is the extent to which people feel related and comfortable working for their managers. According to his analysis, the activities mainly linked with such feelings are nurturing, guiding, and democratic – the three groups clustered at the human end of the scale.

The pattern is markedly different when the question is what makes workers feel well motivated. The activities most strongly linked with that kind of feeling are the two at the opposite extremes: nurturing and task-centred.

Nicholson told the British Psychological Association's recent conference in Windermer that his findings gave practical-trial support to a pair of decades-old framework theories about management. They are the two-dimensional managerial grid developed by Robert Blake and Jane Mouton, and the three-dimensional grid produced by Bill Reddin.

These suggest that it is not enough for managers to be single-minded, concentrating either on the human wants of their subordinates or on the objective demands of the task in hand. Nor is it enough for them to split their attention between those two elements, devoting perhaps half of it to the one and the remaining half to the other. If managers are to get the best out of the human and other resources entrusted to them, they must find ways of concentrating on both elements at the same time.

Nicholson's results do not stop at supporting that view; they suggest that the theories understate the problem. While the nurturing and task-centred activities had the strongest links with motivation, it was also linked pretty strongly with the other three. So it seems that the job of motivating staff calls for managers who are not just good, but excellent all-rounders.

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## ARTS



Ruby Wax in 'Hit and Run' and Richard Cowley in 'That's Entertaining' smacks of tabloid journalism; but 'Taking Liberties' is serious

## TELEVISION

## 'Wacky' seems to be the key word

The 1990s are upon us, the quantity of television continues to rise inexorably, and a major part of the increase consists of non-fiction. This is nearly the same as saying we are being offered more and more TV journalism, but not quite: you can hardly call *Hit and Run* or *That's Entertaining* "journalism," though you would have to classify them as non-fiction. What about *That's Life* which has just returned? Since it can't be categorised as fiction it too must presumably be non-fiction. But when Esther Rantzen begins by inquiring about the performance of one of her team of dailymen in *Dick Whittington* and remarks "I'm sorry I didn't manage to see your di-" would anyone call that journalism?

In the US the fashionable term is "infotainment" which is self-explanatory if somewhat clumsy. More useful, perhaps, is the phrase "tabloid television" since it implies aims and values similar to those of tabloid newspapers, with entertainment, sentiment and sensation often playing more significant roles than information. It also suggests an attitude towards presentation which assumes a pretty low level of sophistication in the audience, and a short attention span.

Among serious commentators, especially serious journalists, this sort of television is almost universally scorned. It always was. When the BBC ran *Nationwide* each weekday in the early evening it was regularly ridiculed for its supposed obsession with skate-boarding ducks. It did once run just such an item, and may even have repeated it. But most of *Nationwide* was perfectly normal news and current affairs material, though handled in a popular manner.

The thing is that while educated people seem willing to ignore the publication of tabloid newspapers which heavily outsell broadsheet newspapers every day, they become indignant about television programmes which attempt even the palest version of the same sort of thing. And it is, usually, pale. Politically, sexually, and in other ways such television programmes are much less likely to offend than their printed equivalents. The difference, presumably, is that whereas educated people can go through life virtually without coming into contact with a tabloid newspaper, all find themselves from time to time gazing like fascinated rabbits at some snake of a tabloid television programme. Unlike the tabloid press, such programmes pour into our homes willy nilly.

Yet in a world where the quantity of television is rising it is difficult to see why, if there is a demand for it (and there seems to be) tabloid journalism should not spread to the electronic medium. Surely the question to ask - as with print - is whether the journalism, at whatever level, is good of its sort. In the long run the Broadcasting Bill currently going through Parliament could have a dreadful effect upon both the quantity and quality of serious journalism on television, but an honest onlooker would have to acknowledge that at present there is more good, if not outstanding, journalism on British television than ever before.

In addition to the familiar titles - *Newsnight*, *This Week*, *Dispatches*, *Horizon*, *Viewpoint*, *40 Minutes*, *Channel 4 News*, *The Money Programme*, *Everyman*, *Newsnight*, *Food and Drink*, *The World This Week*, *Fragile Earth*, *A Week in Politics*, *World in Action*, and more

we do still get one-off series of excellent journalism. The most impressive new one this season is *Taking Liberties* produced by Elizabeth Clough for BBC2.

Taking up cases of "lives shattered by injustice," the programmes are written and presented by David Jessel. He does not chase double-glazing salesmen down murky corridors but in his own civilised way Jessel has become one of the most impressive investigative journalists working in Britain. All three programmes in the series so far - on the effects of bankruptcy, the Army's nasty habit of running young soldiers in full battle order until one dies of heat exhaustion, and the utter ineffectiveness of sex discrimination legislation - have been devastatingly clear and effective bits of journalism.

The same cannot be said of Channel 4's new series, *Europe Express*. It is less important that one of its four young reporters based in France, Germany, Italy and Austria should begin her report by asserting "This affair has shaken France quite literally to the roots" (... no pictures of people burrowing under trees) than that the producers should think it a good idea to provide a report from Vienna in the style of *The Third Man* complete with sinister music, interview on the big wheel and cameras angled across drain covers.

If it could be done without distraction, all well and good. In the past too much of television's foreign reporting has been dull, ponderous, and worthy, and there must surely be room for a programme delivered in brief digestible segments. But the trouble with the Vienna item, as with much tabloid television, was that it was so busy going "Wham! Bam! Dig this technique!" that

both producers and viewers tended to forget about the content. Much the same applies to BBC1's new fortnightly fitness series on Sundays, *It Doesn't Have To Hurt!* An exclamation mark in a title is always a warning sign, and sure enough each interviewee came to us - for reasons best known to the producers - squeezed into an electronic letterbox sandwich.

With BBC2's *Hit and Run* and *That's Entertaining* on Channel 4 there is a different difficulty. Here the producers seem to have noticed that quite a few successful presenters - Patrick Moore, David Bellamy, Magnus Pyke - are somewhat eccentric and highly successful. So in *Hit and Run* we have Ruby Wax coming on like Ethel Merman on benzadrine, rushing about the landscape to carefully arranged meetings which are then presented as chance encounters (in a pop festival lavatory for instance).

In *That's Entertaining* Richard Cawley does a series of outbursts which look like things Julian Clary might have rejected, and mimes around like Julian's friend Sandy, chatting in a camp way to all and sundry, while cooking for various groups of people. The odd thing is that what you do not see are the details of food preparation, so you could not go away from these programmes and actually cook any of the featured dishes. In both series "wacky" seems to have been the key word and "journalism" hardly counts.

We have now seen the tabloid treatment given to programmes about science, Europe, music, "yout" medicine and many other topics. One of the least affected areas is the arts. Too often here matters seem to be stuck in a time-war, the only exit being via an old Hampstead coffee bar. Last week's *Signals*, for

instance, considered a new wave of comedians who may be starting to edge out the "alternative" group. After seeing a small number of examples we were treated to a studio discussion in which every single member of the panel was willing to go to the barricades - well, take an expensive paid trip to Soho, anyway - to fight for the right to make jokes about menstruation, masturbation, condoms and tampons.

And how about freedom of expression for the new crowd? No doubt on that one: the studio liberals were all willing to stand shoulder to shoulder with Mary Whitehouse and fight for the right of absolutely anybody, man or woman, black or white, to make the sort of jokes with which they happened to agree. Doesn't it make you feel warm inside? An American comedian called The Dickeyman had said to a chap in the audience about his female companion "First time you banged her, was she any good? Yeah? Let me ask you another question: how did she get to be that way?"

This was considered by one feminist studio guest to be sexist and offensive. What we did not hear her express any offence about was a British feminist comedian who told a man in the audience "I don't respond to hecklers, I just sit on their faces. But perhaps I won't with you because I don't have my period at the moment." Pretty funny, yah? And feminist too, yah? So she should definitely be allowed to say it, yah? Right on.

With the same attitudes dominating *The Late Show*, arts journalism on television looks like an area which might benefit from a little tabloid input.

Christopher Dunkley

## L'amfiparnaso

## SHAW THEATRE

The London Mime Festival began this week with its customary challenge to prevailing perceptions of this much-maligned art form. The leading combatants this year in a pretty international field are our own Trestle Theatre, whose mixture of mask, mime and opera had the critical fraternity for starters in a moister, uncertain whether it was a date for the music or theatre diary.

*L'amfiparnaso*, their update of a 16th century comic opera, continues the unmasking process set in train by Trestle's last show *Ties that Bind*. In this case, the familiar lugubrious masks act out their little amours to a madrigal narrative by a team of unmasked operatic waiters on the surface of a huge, gingham-check tablecloth laid, at various stages in the evening, with crockery, cutlery and the ingredients of a three-course meal.

A monstrous melon slice is dusted and decorated before

becoming a seessaw for the squirming courtship of the restaurant owner's plain daughter, Isabella, and her gawky beau; a plateful of ravioli becomes a prop in a suicide attempt by the grieving Isabella after her beau tumbles backwards from the top of a menu card to certain death.

The wit of the piece rests on its juggling with the conventions of comic opera: the melodramas of these miniature, unremarkable people are an entirely new and surprising perspective, just as the use of masks reflects and elaborates on the maskwork of Commedia dell'Arte, complete with its archetypes - Pantalone, here a wealthy, faintly menacing restaurant owner, and Gratiano, his fellow-mason and gambling-partner.

At the heart of the show lie the beautifully sung madrigals of the composer Orazio Vecchi, augmented by the occasional corny reference to the music of

science fiction films or of ageing crooners with stick-on sideburns and gold medallions. As someone not intimately acquainted with Vecchi, it strikes me that far from trivialising his work, this apparently cavalier treatment brings it roaring to life, illustrating the symbiosis of his comedy and his music without needing to labour any point.

There are some sequences in Toby Wilsher's production which could profitably be honed down, but the inventiveness of the staging, the ingenuity of Sally Preisig's design and the calibre of the singing make a wholly convincing case for the value of companies like Trestle as bridges to the often elusive values, conventions and aesthetics of the past.

The mime festival continues at venues throughout London until January 28.

Claire Armitstead



## More Berio

## BARBICAN HALL, RADIO 3

The balance between old and new Berio in the BBC's Barbican series is nicely judged. Monday's concert, with the London Sinfonietta conducted by Stephen Barrap, introduced two brand new pieces to this country, and prefaced them with his first foray into combining live and electronic sounds, *Differenze* of 1955. Such an early piece seems now quintessential Berio. While his contemporaries were preoccupied with recreating syntax and form within the new medium, he was already using it to create the most luscious sound complexes.

Berio's current technological investigations centre upon his own research institute in Florence and the first fruit of that setup is *Otium*, premiered a month ago. The sounds of the chamber orchestra are computer-transformed in real time and sent spinning around the auditorium through 16 loudspeakers.

ers, while a double children's choir (the Finchley Music Group here) presents Old Testament texts from Ezekiel and the Song of Songs.

The instrumental music is febrile and tense, the choral lines simple and direct. Sometimes the textures thin to a single instrument (there is a pivotal solo for trombone), but Berio reserves his clinching gesture for the close when a solo mezzo soprano appears to deliver another apocalyptic vision from Ezekiel.

The part was composed for the Israeli Etti Kenan Ofri and, delivered by her with unmistakable Herbat inflections, the effect is haunting, theatrical in the best sense and, as always with Berio, beautifully paced. Recent scores have regained the certainty and precision of scale that marked his music of the 1960s, and which seemed to desert him thereafter.

Canticum novissimi testa-

ment II is as effective and compelling as *Otium*; it is a setting of sections of a poem by Eduardo Sanguinetti which contemplates mortality and which Berio matches to eight-part choral writing of almost Stravinskian austerity, unadorned with electronics and underpinned with just quartets of clarinets and saxophones.

There are the recognisable fingerprints in the vocal writing, the delicious dissolves into pure phonemes, the flights of lyricism in which no other contemporary composer can match his sensuousness; but there is also a strength about the piece, a seriousness that matches the subject matter, and which seems to pick at many of the threats of *Un re in ascolto*. Berio's music, it seems, is increasingly preoccupied with the provisional nature of things.

Andrew Clements

## Edward Boyle Music Award

## WIGMORE HALL

Among the Monday night recitals at Wigmore Hall the Edward Boyle Music Award has become established as the source of promising vocal talent. In 1988 there were two winners and the opportunity to show what they can do came with their prize-winning joint recital this week.

Any suspicion that the event might be looked upon merely as a series of recitals on the way to a career was largely dispelled in the first half. Without in any way oversteering himself, the English baritone Nigel Cliffe brought an easy personal touch to his songs.

In Fauré, always a cruel test for a young singer to make interesting, he sang with strength and style, bringing to L'Horizon chimerique just enough of the salt tang of the sea.

At its best Cliffe's voice is a keen and youthful baritone with serious problems, even if he could have done with an ounce more power to keep up with the most enthusiastic outbursts of his lively accompanist, Paul Turner. In all, this was a rewarding sample of the singer's work, technically secure, good with words and vocal line alike, and in Barber's Three Songs, Op.10, rising to a higher level: a piece of

really stirring and memorable singing.

After the interval the temperature unfortunately cooled, though that may not entirely have been the fault of the second singer. The Irish soprano Regina Nathan has essentially a pleasing light and silvery soprano. At the top it can also open out with unexpected firmness and the best moments in her half of the evening came when one caught the voice soaring above the stage in the manner of a pure and penetrating Straussian Sophie.

With a plain accompanist in support, though, the rest was less interesting. The songs of Wolf really need a full Lieder singer's range of colours, those of Moeran a more communicative way with words. No doubt Miss Nathan will soon take flight from recital halls and be caught confidently on the wing in the opera-house.

Richard Fairman

## SALEROOM

## Renoir could fetch \$50m

Sotheby's is to sell one of Renoir's most famous images, "Au Moulin de la Galette," which shows revellers beneath the acacia trees at the Montmartre open air dance hall. An estimate of \$40m-\$50m is placed on the painting which goes under the hammer in New York on May 16.

"Au Moulin de la Galette" is famous through the version currently in the Musée d'Orsay. This is a slightly smaller version, measuring 31 by 44 inches, but many art historians believe that this was the original and actually painted on the site in 1876. It was Renoir's most ambitious work to date, the first to depict a crowd scene, a group of his fashionable friends enjoying an afternoon drink while couples

danced around them. As David Nash of Sotheby's quite rightly says, it is "the quintessential Impressionist painting."

It was bought in 1929 by John Hay Whitney, a former American Ambassador in London, who died in 1983. It is being sold now for "estate tax planning purposes." For once Sotheby's estimate does not seem inflated and "Au Moulin..." could easily become the most expensive work of art sold at auction, exceeding the \$53.9m paid in 1987 by Alan Bond for Van Gogh's "Irises." It is a more famous image than one and one that will greatly appeal to the Japanese, the main buyers of Renoir in recent years.

Antony Thorncroft

## Jonathan Burnett

## THE PLACE

"Jonathan Burnett will recite Milton's 'Lucifer' nude." Had the side said how many more people might have attended his one-man dance recital on Monday night. Not that this event, mind you, was any treat for lovers of the male nude or of Lycidas; no. This was, the programme said, dance theatre; and it constituted the first half of Burnett's new work *Monodies*. As he - standing full-frontal - gave his rather indistinct rendition of Milton, he mimed slowly putting on clothes, and then sat down.

Next, we heard some Beethoven (Clandio Arrau in two movements of the Sonata No 32 in C minor) and when the lights came on again, there was Burnett, dressed in black as a

top-hatted Victorian clergyman, his back-coat sticking stiffly out - like a tutu or an 18th century male dancer's tunic. Then a slow striptease, gradually less solemn. The movement grew more expansive, liberated and danced as he neared nudity.

It is for us to connect the two halves of *Monodies*. The clergyman is one of the corrupted clergy attacked by Milton. Nudity, an idyllic state appropriate to Lycidas, is human to men of the cloth. And so on. It's more interesting to think about Burnett's performance - which for some reason was called *Vestris* - than it was to watch it. By the time I'd been there for 90 minutes I wanted to buy him a drink; but I didn't much want to see him

dance again. The earlier works of the evening, for which he was clothed, included music by Ravel *Menuet sur le nom de Haydn*, Stravinsky *Trois poésies de la bruyère japonaise*, Irish folk music and Dutch jazz variations on, I think, "Baa baa black sheep." Moment by moment, Burnett is not unattractive; but the music's moments cohere into wholes, whereas his moments do not. Most of his work occurs within narrow pools of light. (It's phone-booth choreography.) Much of it is seated on the floor. *The Floating World*, to the Stravinsky, was a series of such solos. Each of its pools of light was a different colour and in a different place. The green one occurred just beside me,

halfway up one of the aisles, Burnett perched on the stairs; the red one was at the back of the auditorium, out of sight.

In *Six Variations on a Popular Theme*, Burnett simply shifted from pose to pose to pose. Eventually, the dance accelerated and you began to see the flow between the poses. Again, however, that was only something to think about, not to enjoy, for Burnett did it all with such unrelieved, unreleased tension. Another dancer might have made it more appealing. As Burnett performed it, the evening was just the choreographer's new clothes.

Alastair Macaulay

## ARTS GUIDE

## THEATRE

## London

**Anything Goes** (Prince Edward). New Royal City opened this 1980s musical has four or five marvellous songs and Elaine Paige failing to emulate Ethel Merman. Jerry Zuck's desperately bright production comes from the Lincoln Center in New York and is undemanding fare (784 9551, or 836 2429).

**Jeffrey Bernard is Thruell** (Apollo). Brilliant performance by Peter O'Toole as an alcoholic journalist who embodies a Falstaffian, may-saying life force while committing public suicide by vodka. Keith Waterhouse has stitched a fine play, the season's highlight, from Bernard's own writing. Ned Sherrin directs (497 2626).

**The Good Person of Sichuan** (Olivier). Magnificent National Theatre revival by wunderkind Deborah Warner of Brecht's great parable of once ambiguity about a Chinese prostitute who can only do good by adopting a vicious disguise. If poverty is not combated by political systems, what can an individual's compassion do? Witely new translation by Michael Hofmann. Fiona Shaw leads a fine cast in a play new-minted for the 1990s. Jan 17-18, Jan 29-Feb 3 (328 2252).

**A Little Night Music** (Piccadilly). Fine revival by Ian Judge, imported from Chichester, of Sondheim's 1978 schlegelers version of a Bergman film. A beautiful score, composed mostly in Waltz time, is touchingly performed by Lila Kedrova, Dorothy Tutin (her best work in years), Peter McNairy and Susan Hampshire (567 1119).

**Another Time** (Wyndham's). New Royal City opened this 1980s musical has four or five marvellous songs and Elaine Paige failing to emulate Ethel Merman. Jerry Zuck's desperately bright production comes from the Lincoln Center in New York and is undemanding fare (784 9551, or 836 2429).

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Wednesday January 17 1990

## A modest deal for Mexico

AMID MUCH fanfare, the formal signing will begin early next month, probably in Mexico City, of the debt agreement between Mexico and its 450 or so bank creditors to use the ceremony to attract attention to the transformation wrought over recent years in Mexico's economy.

One hates to spoil a good party. But it is now clear that if Mexico eventually puts its debt problem behind it, the contribution from the new debt accord will have been modest indeed. The new strategy, announced by Mr Nicholas Brady, the US Treasury Secretary, was meant to shift the focus of the international debt effort away from new lending by banks to a reduction in the debt burdens of highly-indebted countries. Yet Mexico's debt will hardly fall at all.

Its foreign debt totals \$100bn, but the medium and long-term bank debt covered by the agreement amounts to less than half of that, \$48.5bn. Banks had three options: to make new loans equivalent to 25 per cent of their current exposure over a four-year period; to swap their old loans for 30-year bonds paying the same interest as the new loans (3 per cent over money market rates) but with a face value discounted by 35 per cent; or to swap their loans for 30-year bonds paying a fixed 6 1/2 per cent interest rate. The discount and the fixed-rate bonds carry guarantees, equivalent to 18 months of interest payments and the principal repayment after 30 years.

Banks representing about 49 per cent of the exposure chose the fixed-rate bonds. While not reducing the nominal debt burden, these lower Mexico's interest payments. Assuming short-term interest rates at around current levels, and a normal margin for banks, the interest saving is roughly 3 percentage points on \$23.7bn of debt - \$700m a year.

## Increased debt

Forty-one per cent chose the discount bonds, reducing \$20bn of existing debt by \$7bn. However, banks representing 10 per cent of the exposure opted for new loans, so increasing Mexico's bank debt by \$1.2bn.

## The price of leverage

IN THE US Mr Robert Campeau's two main store chains this week filed for protection under Chapter 11 of the US bankruptcy code. The move comes close on the heels of a decision by US buy-out specialist Kohlberg Kravis Roberts to put its Hillsborough Holdings construction concern under bankruptcy court protection. Elsewhere the Australian entrepreneur Mr Alan Bond is fighting to preserve his ailing business empire, the brewing interests of which are already in receivership. Back in Britain the Magnet retail concern has already succumbed to a financial restructuring within six months of a \$600m-plus management buy-out.

This is an impressive tally of financial woe with which to start the decade. There is, moreover, a common thread: all the companies concerned were more or less willing victims of short-sighted bankers' excess. In the rip-roaring climate of the 1980s, leverage - the readiness to borrow large sums in relation to the equity in the business - was widely perceived as a miracle cure for financial and managerial problems. Against a background of deregulation, lax monetary policy and pliable accountability, debt-financed takeovers flourished as never before.

## Retail sector

The intriguing question raised by most of the troubled debtors' case histories is whether the bankers were incapable of reading a balance sheet or simply preferred not to look. To cite only one obvious example, several leveraged deals took place in the highly cyclical retail sector when it was already clear that demand was flattening and interest rates were rising. Many bond investors will undoubtedly discover in 1990 that their assumptions about junk bond returns have been based on wholly unrealistic default rates. And equity must surely stage a come-back before long. But how bad, in the interim, will the financial problems prove to be?

With hindsight, one of the more striking of the 1980s was the way in which the 1987 stock market crash failed to undermine values in the mar-

The net reduction in Mexico's bank debt is \$3.5bn: roughly equivalent to the new loans Mexico must borrow at market rates from the International Monetary Fund, World Bank and Japanese government, in order to finance the bond guarantees.

Mexico has undertaken not to reschedule the bonds issued under the package and has increased its borrowings from the multilateral institutions, which cannot be rescheduled. It has thus reduced its future flexibility for a net benefit of \$700m a year, equivalent to a reduction of about 8 per cent in its total debt service.

## Confidence boost

Two other benefits may accrue. The accord should halt the growth in Mexico's debt burden that an agreement with banks would have involved under the old strategy. Second, news of the agreement provided a boost to confidence in the Mexican economy. The hope must be that this proves more than short term.

A number of important concerns remain. Despite Mr Brady's view that negotiations between banks and debtors' governments would be entirely a matter for them, even the modest benefits gained by Mexico would not have been possible without strong US intervention. Whether such support will be exercised on behalf of other debtors is doubtful. In addition, without similar relief for debts to official western lenders, the new strategy will yield only small benefits for many countries. Finally, a significant part of the benefits of Mexico's increased official borrowings is going to private creditors, not its people.

The dilemma for a country like Mexico is that its economy is neither in good enough shape to repay its debt, nor in a position to secure relief, nor in such a poor state that it can obtain voluntary agreement from the banks to a really significant reduction in its debts. In consequence, the main beneficiaries of improved economic performance are still its creditors. The Brady initiative has intensified the moral hazard faced by many debtors' governments: the worse they have behaved, the better the deal they are likely to receive.

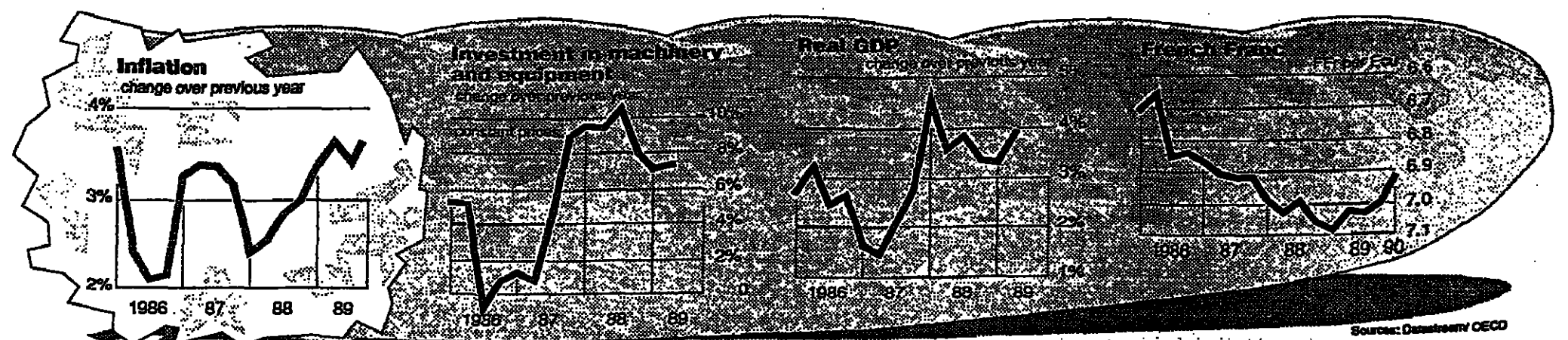
ket for corporate control. Equity investors may have lost their confidence, but bankers and bond investors continued to put up money for bids and deals, thereby keeping several overlevered firms afloat.

It now seems probable that the failure of the United Airlines buy-out in October 1989, precipitated largely by a loss of confidence on the part of the Japanese banks, marked the turning point for the market in companies. Bid and buy-out premia have since been falling; and that is bad news for those like Mr Campeau and Mr Bond whose deals were financed on the assumption that a shortfall of income could be made good out of asset sales or otherwise refinanced with more IOUs.

## Junk financing

The fact is that the ready availability of junk financing encouraged entrepreneurs to overpay, causing bid premia to soar. With confidence waning and re-regulation removing US savings and loan institutions as potential buyers of junk, that process is bound to reverse itself. It follows that while conventional lenders like Hanson may be able to take advantage of cheap buying opportunities, less orthodox raiders like Sir James Goldsmith will find it much harder to finance a hostile bid for BAT Industries. In the secondary market junk bond prices will in due course be seen to have responded indiscriminately. The banks' work-out officers will have their biggest field day since Latin America, while the pursuit through the courts of Mr Michael Milken, founder of the junk bond market in the US, and of those involved in the Blue Arrow and Guinness affairs in Britain, will provide fresh impetus for re-regulation.

The leverage bandwagon will, however, almost certainly roll again. For the excesses of the 1980s reflected in part the bankers' search for fee income in the face of declining profitability in their core business. As long as that problem remains, the risk of further financial instability cannot be excluded. And the readiness of the Japanese to act as global lenders of last resort should not be taken for granted when Japan's financial system is progressively being liberalised.



Guy de Jonquière assesses the liberalisation of industrial policy

## The break with French tradition

France's socialist administration, unlike Britain's Conservative government, does not brag about having rolled back the frontiers of the state. Yet in the nine years since President François Mitterrand first took office, the Government's role in the French economy has been re-defined more radically than under any leader this century.

Mr Mitterrand has not simply repudiated the massively interventionist policies pursued by his administration in the early 1980s. He has also scaled back the practice of Colbertism, the doctrine which since the 17th century has enthroned the state as omniscient arbiter of the country's economic and industrial affairs.

Price and credit controls have been dismantled, central planning largely abandoned and the French capital markets liberalised. Industrial managers have been given far more freedom from interference by ministers and officials in Paris than they enjoyed even under right-wing presidencies.

Market-oriented reforms have been underpinned by liberal macro-economic policies geared to maintaining the franc's parity in the European Monetary System. These have reduced inflation close to West German levels.

The rewards have been a burst of investment-led growth now in its third year, a steady improvement in manufacturing productivity and sharp recoveries in industrial profits and business confidence. Galvanised by the challenge of 1989, French industry is striving to overcome a long tradition of insularity, launching a wave of international acquisitions and mergers in the US as well as in Europe. In the words of Mr Jean-Louis Beffa, chairman of St Gobain, a leading industrial group: "There is now a taste for business in France."

Yet the break with tradition is still far from complete. France's state-owned sector remains one of the largest in Europe, and the borderline with private industry is often blurred. Furthermore, while the apparatus of dirigisme has been trimmed, its nervous system survives: most top posts in government, industry and finance are still dominated by a close-knit technocratic élite, schooled in a statist tradition, which remains firmly plugged into the centres of political power.

In the great openness to Europe entirely eliminated defensive national champion attitudes, which often seem preoccupied more with corporate size than with efficiency. Air France's planned takeovers of UTA and Air Inter are a recent example of this belief that "big is best."

So how far will France's shift from statism to liberalism go? In a country which prizes logic and clarity, there is an uneasy feeling that a coherent model for future development has still to be identified. As one Paris banker puts it: "French capitalism is at a crossroads, half-way between the Anglo-Saxon free-market system and the 'concerted economies' of West Germany and Japan. The question is

whether we can find a viable alternative route between these extremes."

One sign of this ambivalence is the marked contrast between the relish with which French groups have recently embarked on acquisition binges and their simultaneous desire to insulate themselves from the less appealing features of Anglo-Saxon capitalism, notably by erecting takeover defences.

Acquisitive larger groups, such as CGE and Lafarge-Coppée, have restricted shareholder voting rights and exchanged cross-holdings with friendly partners. Fewer entrepreneurs, such as Mr Bernard Arnault and Mr Vincent Bolloré, favour "cascading" ownership structures, which allow control to be exercised through master holding companies which indirectly own majority shares in a chain of subsidiaries.

Such arrangements are justified by managers on the grounds that a stable shareholder base is needed to sustain long-term investment. Critics dispute this: they see such arrangements at the expense of investors and could, ultimately, threaten a reversion to the discredited French tradition of "capitalists without capital."

But it is questionable whether, without the bonding influence of large-scale state intervention, France's business community possesses the cohesion and identity of interest needed to cement long-term shareholder relationships on the German model.

Enough supposedly friendly investors have switched sides in recent takeover battles to suggest that such links can prove brittle.

In the face of these developments, the Government has sought to tread a narrow line, by stimulating enough competition to keep up the pressure for change without risking brutal shocks to the system. The finance ministry continues to press ahead with regulatory reform of the capital markets and recently relaxed its controls on foreign takeovers of French companies.

However, critics, particularly foreign ones, accuse the Government of being excessively cautious. They point out that many regulations which have long sheltered banking and insurance remain intact, while even the weakest brokers have survived the modestly increased competition which followed the removal of fixed stock market commissions last summer.

Some French bankers concede pri-

vately that their high margins and high costs are due to a cartelised market, which the Government continues to sanction because it makes it easier covertly to maintain official control.

"The authorities haven't really bitten the bullet by signalling to the local market that it has to compete internationally," says one foreign investment banker in Paris.

Equally, many doubt whether the authorities are yet ready to stomach a foreign bid for a large prestige target, such as the Paribas investment bank or the HSN food group. "It would create a national scandal which would put the Government in a very difficult dilemma," says one banker.

Inextricably interwoven with these developments is the role of nationalised companies. These account for about 30 per cent of France's gross national product and include many larger banks, insurance companies

**'The authorities haven't really bitten the bullet by signalling to the local market that it has to compete internationally'**

and industrial groups.

Eighteen months ago, Mr Mitterrand halted the asset sales instituted by the Chirac administration with his celebrated commitment to "neither nationalisation nor privatisation." As a pragmatic political ploy to still ideological dissent, "neither/nor" has been highly effective.

As a practical policy, however, it has proven awkward to implement.

Unable to satisfy fully their investment needs from the state coffers or by selling core equity - which would dilute the Government's stake - many nationalised companies have fallen back on borrowing, the sale of interests in subsidiaries and on issuing a variety of high yielding securities.

These devices have enabled state-owned companies such as Pechiney and Rhodé-Poulenc to continue to expand through acquisitions.

However, inventing new funding instruments has taxed the ingenuity of international investment bankers. Hence, the nationalised sector has, ironically, stayed in business thanks to the very kinds of exotic financial

engineering which Mr Mitterrand has excoriated in public.

A further paradox is that state-owned groups, particularly banks, insurance companies and the Caisse des Dépôts, the national savings institution, have been among the most active players in the liberalised stock market.

By some estimates, as much as 15 to 20 per cent of the equity of larger French quoted companies is owned by nationalised shareholders. Furthermore, the frontiers are being continuously shifted by deals such as the recent purchase by the state-owned UAP, France's largest insurance company, of 34 per cent of Groupe Victoire, a smaller insurer controlled by the publicly-quoted Suez group.

State groups have intervened periodically to build up strategic stakes and to support leading companies' share prices. While there is little evidence that they attempt unduly to influence management decisions, it is less clear how far they use their power to promote their own, or the Government's - perception of state interests.

This has been an exceptionally sensitive issue since the finance ministry backed, for party political reasons, an unsuccessful raid on the Société Générale bank led by Mr Georges Fèrber, a private financier, just over a year ago. That scandal was widely regarded as a watershed event, though for widely differing reasons. Some observers argue that the Government has been so embarrassed politically that it will never again attempt similar meddling.

They also point out that Mr Jean Peyrelevade, the influential chairman of UAP, resisted finance ministry pressure to support its manoeuvre, suggesting that the Government cannot count automatically on state-owned institutions to do its bidding. Furthermore, they argue that as the capitalisation of the Paris stock market grows, the influence of state-owned institutional investors will wane.

Others, however, are less sure. Many foreign bankers and some conservative French politicians and businessmen believe that if the economy turned sour, or if the Government faced serious political difficulties, it could be tempted to react by intervening more forcefully in financial markets and industry.

Given the rosy economic outlook, such warnings may appear alarmist. It is also a sign of how far liberalisation has gone that even the most cautious believe it is irreversible in the longer term.

None the less, Mr Mitterrand may find it trickier in future to reconcile support for market-oriented measures and freer competition with the views of Socialist Party activists. Some already complain that the party's identity has been compromised and are pressing the Government to redress the balance by adopting more obviously left-wing policies.

The point around which these issues crystallise may be European economic integration. The French Government has used the advent of 1992 skilfully as a pretext to ram through controversial policy measures and to spur industry to sharpen its competitiveness and adopt a more international outlook.

However, the Government will also have to face up increasingly to less convenient challenges of a single market, which threaten to circumscribe its freedom for political manoeuvre. A hostile bid by an EC company for a big French target, for instance, could present an embarrassing test of the authorities' European credentials.

France's acrimonious recent dispute with Brussels over subsidies to Renault has underlined the Commission's determination to enforce its competition powers more vigorously as 1992 approaches. As EC President last year, France was also obliged to accept moves by Brussels, which it had fiercely opposed, to deregulate airlines and telecommunications.

Another source of unease is the removal of capital controls, which France abandoned at the start of this year, ahead of the EC's mid-summer deadline. Though serious monetary turbulence has been avoided so far, there is concern in Paris that France's high tax rates on income from capital may encourage large speculative outflows over the longer term. If that happened, the Government could face a delicate political decision. Having failed last year to persuade its EC partners to harmonise withholding taxes, it could find it difficult unilaterally to lower its own rates.

Not only can France, which has one of the highest ratios of public spending to GNP in Europe and an annual budget deficit of about FF100bn (\$10bn), ill-afford to lose revenues, the Government is also reluctant to upset its Socialist and Communist supporters by appearing to favour the wealthy. That may leave further rises in interest rates as the only weapon in the authorities' armoury.

But such concerns which are still limited largely to a select circle of bankers and finance ministry officials, have not yet begun to cloud the radiant economic optimism generated by the recovery of the past two years. In the words of one international businessman with close links to France: "Right now, the French are enjoying a delicious dream." But he quickly adds: "They would be frightfully irritated and upset if something happened to wake them from it."

## Calling from Cambodia

It is hard enough for Cambodians to talk to each other by telephone from one neighbouring office to another nowadays, and the sound is not good even on internal systems. Getting a call, fax or telex through to the country from outside is little more than an idle dream these days. There are not many telephones and even fewer decent telephone wires.

But John Pedler, who used to be Our Man (very much with capital letters) in various Indo-Chinese capitals and is now occasionally our man in the same places, has trans-ferred communications from Phnom Penh.

Pedler's many hats include one belonging to the Cambodia Trust and he is in Phnom Penh on an aid mission which includes the delivery of a portable communications package containing one telex line, one fax line and two telephone lines.

By climbing onto the roof of the highest building around - so far his hotel and the ministerial building nearby - and pointing at the Indian Ocean satellite, he connects through the Inmarsat system to a land base in Norway, which provided the equipment, and thence to England with perfect clarity.

After a few false starts through pointing it the wrong way or getting an obstruction in the line of sight, he now has it tapped. A lone figure barking English into a machine on a Phnom Penh rooftop at dead of night may be among the stranger sights in a strange city. But Pedler is coming through loud and clear: clearer even sometimes than our own internal systems.

## Many tongues

According to the European Commission in Brussels, there are now at least 45 languages

## OBSERVER

soken in the European Community, although only nine are official and some people think that that is too many.

The Commission is planning a census to find out more details. It is also planning centres in the Netherlands, Wales, Spain and France to document and promote minority languages and cultures. That will make the Commission very popular with the minorities, but not necessarily with national governments.

## Falling figures

One statistic that attracts much less comment than it used to be is the state of Britain's official reserves. That may be partly because there was an unexpected rise in December largely as a result of the first foreign currency receipts from the sale of the British water companies.

The underlying trend, however, is sharply downwards. Official reserves at the end of last month stood at \$36,585m, compared with a year record of \$51,688m a year before. Not many years ago, such a drop would have been front page news and on most of the main news bulletins. Mrs Thatcher must be relieved that it is no longer is.

Still, if you couple the fall in the reserves with the decline in the exchange rate, the picture does not look too good. The trade-weighted rate fell by more than 10 per cent in the course of last year. Without the use of the reserves to support it, presumably it would have fallen much further.

There is a theory that John Major, the new Chancellor, is much less keen on deploying the reserves in this way than Nigel Lawson, who succeeded at the end of October. British official statistics are too bare and the time too short for the theory yet to be proven.



"If you listen very carefully, you can hear the North Sea."

But the reserve figures have again become an indicator worth watching, not only by specialists.

## Not many left

Congratulations, albeit belated, to Niger's President Ali Saibou. Running unopposed, he was last month elected to a seven-year term with more than 99 per cent of the vote. The official results said 94.65 per cent of Niger's 3.5m eligible voters cast ballots, with 99.6 per cent of them voting in favour of Saibou. There are not many countries left like that any more.

## German rules

The finer points of the German Question are starting to cause headaches for corporate planners. The problem is this: should actual or potential subsidiaries in East Germany, which remains a sovereign state, report to the Eastern European department at headquarters, or, in the case of

those companies which already have West German subsidiaries, should they report to the existing office in the other Germany?

According to the West German news magazine, Der Spiegel, the battle has already been fought out at Unilever. Originally, it was decided that the planned East German business should report to Rotterdam, but when Jürgen Schröder, the boss of West German Unilever, got to hear of this, he was not best pleased.

After hearing his arguments for why the East German subsidiary should belong to the Hamburg office in West Germany - essentially that a West German is likely to understand the position in East Germany much better than a Dutchman or a Briton - Rotterdam relented.

## Lighter lines

A new selection of Poems on the Underground has gone up this week. These are the verses that tend to make travel on the London Tube more civilised. London Underground provides 4,000 free advertising spaces and the programme is supported by such bodies as the British Council and various publishers.

The new batch is certainly catholic. It ranges from the anonymous 15th century song, "I have a gentill cock," through Walt Whitman and D H Lawrence to a contemporary Caribbean poet called Edward Kamau Brathwaite who has some striking lines beginning: "Summon now the kings of the forest."

Poems on the Underground is seeking public subscriptions: posters of the poems may be obtained from The Poetry Society, 21, Earls Court Square, London SW5 or from the London Transport Museum.

## Fair fight

Sign in the rear window of a Mini in Birmingham: "Hit someone your own size."

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The UK paper on European monetary union, advocates a hands-off approach to financial and monetary integration. It claims that the liberalisation of financial markets will bring about more competitive pressures on central banks and financial intermediaries to provide stable and efficient means of payments, and that these competitive pressures are necessary to achieve the kind of monetary unification that private markets need: one characterised by low inflation and efficient financial systems.

The ultimate goals expressed by the document are to be shared by all European governments. The liberalisation of European capital markets will, however, inevitably make monetary management a more delicate task, and will significantly increase risks of instability. In particular:

● There is no example in historical experience of a stable regime of fixed exchange rates which co-existed with free capital movements and "competing" monetary authorities.

Any practitioner in financial markets, and especially any central banker, knows that stability is achieved through the enactment of well defined, transparent, and consistent policies, and that — in their absence — serious disruptions are almost guaranteed. These financial disruptions bring substantial costs and are a powerful threat to stable exchange rates.

It is not "competition" among central banks that will bring about an orderly convergence of policies. It is "co-ordination" that will do it. The challenge, as set out in the Delors Report, is to create a framework for monetary policy co-ordination that fully respects the market mechanism and the objectives of price stability and financial markets efficiency.

The UK document argues that the changes brought about by Stage 1, the removal of capital controls, will have such profound and hard-to-foresee effects that it is dangerous to embark on sweeping institutional reforms before observing the effects of Stage 1. We agree with this point. In response to this observation, however, the UK Treasury advocates no changes in the operations of central banks.

How could a fixed exchange rate evolve into a monetary union in the absence of any efforts at setting coherent monetary policies among central banks? Never in history have fixed exchange rates co-existed with independent monetary policies and full international capital mobility. Capital controls have been a permanent and integral feature of fixed exchange rates.

The international gold standard is sometimes hailed as the one historical period when free financial markets co-existed with orderly international monetary conditions. It is also mentioned as an example of monetary liberalism to be followed by present-day Europe. Two observations follow.

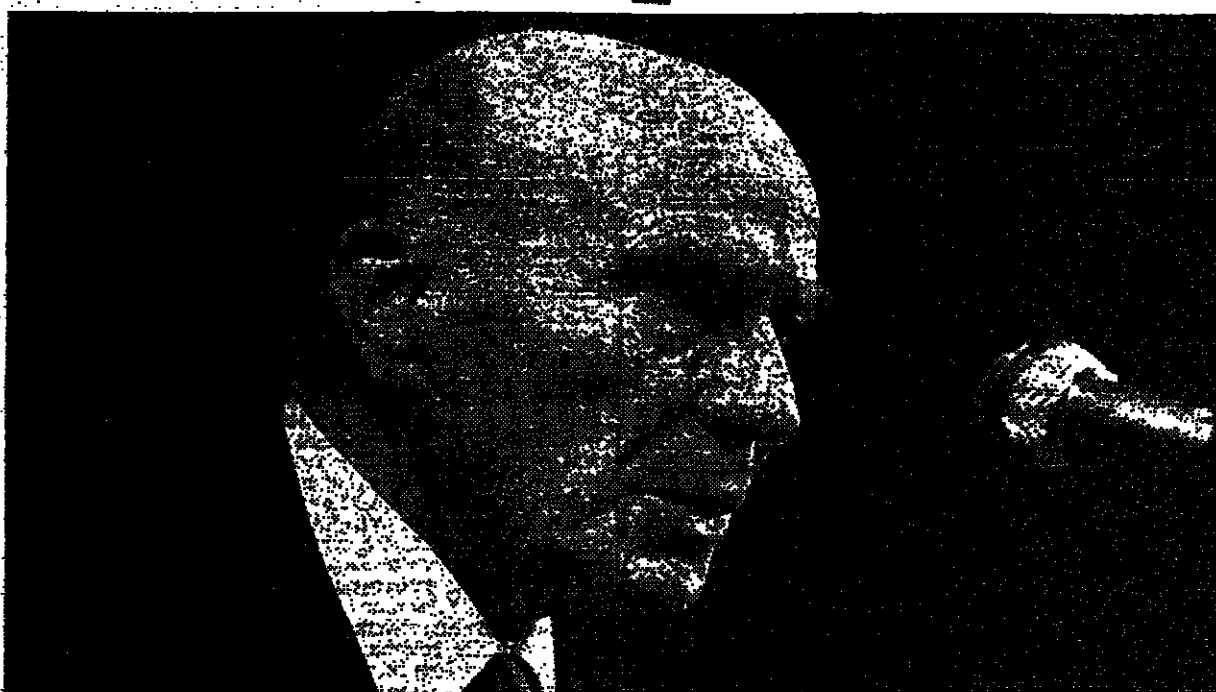
First, countries that joined the gold standard, by subjecting the creation of the aggregate stock of money to fluctuations of newly mined gold, surrendered their monetary sovereignty to the medium possible extent. Second, a careful analysis of the facts quickly reveals that during the gold standard controls were imposed, and most often in emergencies. Therefore, the threat of the imposition of controls could work as a deterrent against "too aggressive" speculation.

In 1847, 1867 and 1868 the Bank of England suspended the gold standard, establishing the backing of notes with gold — thereby allowing itself to freely issue fiat money. While some of these crises were domestic in origin, the suspension of convertibility occurred also in response to "external gold drains." This has led many authors to conclude that the "game rules" of the gold standard were effective only in quiet periods.

The practice of controlling the market for monetary gold was followed more aggressively on the Continent. For example, the convertibility of banknotes into gold was not guaranteed by the Banque de France, but was left to its discretion. This allowed the Banque de France to "fine tune" the domestic money markets via changes in the discount rate much less frequently than its neighbours. Similarly, the Reichsbank often used moral suasion on domestic commercial banks to discourage conversions of notes into gold for the purpose of

Guido Carli, Italy's Treasury Minister, discusses the means for an orderly convergence of European monetary policies

## Co-ordination, not competition



gold export. To say nothing of Banca Nazionale del Regno, the predecessor to Banca d'Italia.

After the Second World War, the fragility of fixed exchange rates with free capital mobility was very much in the minds of the builders of the Bretton Woods system. Article VI of the IMF Articles of Agreement allowed the International Monetary Fund to request countries with balance-of-payments difficulties to impose capital controls for a limited time, in order to economise on scarce reserve currencies. This rule reveals the awareness that free capital mobility would allow possibly very large capital flows, exclusively motivated by speculative purposes.

What happens when controls are removed? There is ample evidence that all three major historical experiences of fixed exchange rates among industrial countries (the Gold Standard, Bretton Woods and the European Monetary System, the EMS) worked asymmetrically, with a "centre" country pursuing its own monetary targets, and the other countries either fully accommodating the centre-country policies, or partly "leaning against the wind" with the help of capital controls. Capital controls imposed by countries at the periphery also help the centre country in the

pursuit of its independent objectives. A removal of capital controls, when not accompanied by strictly coherent monetary policies, makes the life of the centre country more difficult.

This problem is evident in the recent developments of the EMS, as well as in the last stages of the Bretton Woods system. There is no — formal or informal — agreement to enforce the leadership of the centre country. In the absence of controls the centre country can find itself compelled to accommodate the policies of the other members of the fixed-rate agreement. This happened in 1968, when the European partners refused to accept a devaluation of the US dollar. It might also have been happening in the EMS since the spring of 1988, when disagreements on the appropriateness of correcting bilateral

trade imbalances on the devaluation of the dollar exchange rate were just the dawn of the collapse of the Bretton Woods system. The current experience of the EMS bears witness to the increased strength of the system, but signs of emerging disagreements on the targets for monetary policy are appearing all the same. Any country resisting the devaluation of its currency, or asking for a revaluation, is

well aware of the externality of fixed exchange rates: inflation can be exported to the neighbours.

These frictions are exacerbated by capital mobility, which quickly reveals and amplifies the effects of any divergence of policies. Capital mobility forces governments to choose, sometimes in a politically embarrassing way, between internal objectives and external constraints. In the face of these pressures, and in the short term, governments often "reclaim their monetary sovereignty" by changing exchange rates unilaterally, or imposing controls on payments systems of international financial flows, or loosening the links between domestic monetary policy and international financial markets.

In apparent disregard of these historical realities, the Treasury document even advocates the introduction of additional sources of instability. It suggests that nothing — not even perhaps legal tender rules — should stand in the way of full competition among national currencies, and that private use of the Ecu as a parallel currency could be beneficial in lowering transactions costs.

Encouraging the use of parallel currencies and currency substitution will add instability to the exchange rate mechanism of the EMS, and will quickly make existing monetary institutions too obsolete to deal effectively with rapidly evolving financial markets. The accumulated experience of many countries with currency substitution does not suggest that it has forced monetary authorities to adopt low-inflation stances but rather that it has brought about unprecedented swings in money demand, and difficulties with monetary management.

In summary, the liberalisation of capital flows will greatly weaken the performance of the exchange rate mechanism. Capital mobility and independent monetary policies are likely to bring about major strains to fixed exchange rates. If stable exchange rates are to be maintained, the liberalisation of capital flows has to be accompanied by substantial efforts of monetary authorities on two fronts: first, the coherent setting of monetary targets and continuous monitoring of individual countries' monetary policies, in order to ensure money supply paths that are consistent with fixed exchange rates. And second, the strong and well structured support of bilateral exchange rate parties to convince markets that stable exchange rates are here to stay.

Once embarked on Stage 1, governments are compelled to consider further integration of monetary policies or risk witnessing the collapse of a system of stable exchange rates in Europe. The decision on the timing of the Intergovernmental Conference taken by the European Council at Strasbourg points in the right direction, acknowledging that Stage 1 has to be followed by institutional phases to solve problems of inconsistent regimes in exchange rates, capital movements and monetary policy.

This is an edited version of a paper sent to the members of the EC's Council of Economic and Finance Ministers.

## BOOK REVIEW

### A warning of Armageddon

THE END OF NATURE  
By Bill McKibben  
Viking, £12.99

As we enter the final decade of the 20th century no doubt we can expect prophecies of doom to descend upon us just as there was waiting about an approaching apocalypse at the end of the first millennium.

So it is no surprise that a bristling American environmental work, *The End of Nature*, by Bill McKibben, has just been published in Britain with much hype.

The book is written in a racy style and is far more readable than the average solemn environmental tract. But it is based on a flawed thesis and sweeping, unsupported assertions.

McKibben argues that abuses already perpetrated mainly by the industrialised nations, particularly emissions of carbon dioxide which cause global warming, have altered the climate to such an extent that the natural world is doomed. We have started a chain reaction which is virtually impossible to stop.

"I believe that without recognising it we have already stepped over the threshold of such a change, that we are at the end of nature," he writes.

Like the reported death of Mark Twain, the obituary is somewhat premature. It will certainly come as news to the British-led international team of scientists working as part of the Intergovernmental Panel on Climate Change.

Serious meteorologists associated with the project believe that the variables are so vast that it could be 10 years before they can even confirm whether global warming — the greenhouse effect — is upon us.

Yet according to McKibben the wild garden of nature has already been transformed into a greenhouse. Most western governments take the line that although the case for global warming is unproven, it is now so persuasive that it is wise to act before it is too late.

Launching the British edition of his book last week, McKibben drew back from the brink a little. No, he was not saying that the end of the world is nigh but that some of the atmospheric changes wrought by greenhouse gases such as carbon dioxide and methane seem to be inevitable.

But doubts and equivocation do not make bestsellers. He

has produced an entertaining work which shrewdly catches the tide of public concern over the environment.

Bleak pessimism over the lost Garden of Eden and guilt over Man's destruction of the planet are given quasi-religious overtones with reference to the Earth as "a museum of divine intent." It is a heady brew calculated to find favour with an American readership.

Like the fat boy in the Pickwick Papers, McKibben is intent on "making 'yer flesh creep." A rise of 3 or 4 degrees Fahrenheit could cause super hurricanes 50 per cent more powerful than the 200 mph Hurricane Gilbert which swept the Caribbean in 1988.

For good measure we are given the theory of John Hamaker, a retired engineer in the mid-west, who believes that the increase in carbon dioxide from fossil fuels will cause a new ice age with millions dying from famine.

There are brief references to the huge potential threat to the environment from the industrialisation of the Third World and the likelihood that China will double its emissions of carbon dioxide by the end of the century. But these problems are not examined in detail.

Instead, McKibben calls for a fundamental change of heart. What is needed is a move towards a simpler life away from the "inertia of affluence." He and his wife have begun to "prune and snip" their consumption and take bicycle rides on local roads rather than holiday trips by car.

The book comes at a time when a backlash has already started against the unquestioned assumption that we are faced with an environmental Armageddon. The concept has been challenged in a recent report from the George C. Marshall Institute in Washington and by Professor Deepak Lal, Professor of Political Economy at University College, London. The simplistic metaphysical arguments by McKibben will provide further ammunition.

John Hunt

## LETTERS

### 'Irresponsible campaign' for an EMS realignment

From Mr George Magnus.

Sir, Samuel Brittan's criticism of the Bundesbank ("Bagger my neighbour" at the Bundesbank," January 15) is unjustified and fails to recognise the underlying economic dynamics of the European Community. He presents a strong case as to why the Bundesbank wants a higher D-Mark, but the compelling case for a pre-Delors Stage One revaluation of the D-Mark goes much further. EC trade imbalances and capital flows into Germany (related to the opening up of Europe) have gone well past the point where we can look forward complacently to a stable European Monetary System. Indeed, contrary to Mr

Brittan's assertion that a very modest realignment would represent an unnecessary setback to hopes for currency stability, I would argue that such a setback will be inevitable unless justifiable changes to EMS parties are implemented carefully. This may be to the chagrin of some European Treasury and sympathetic but economic truths often are.

Those truths, apart from Germany's own valid reasons for preferring now to err on the side of a deflationary monetary policy, go back to the Plaza Accord in 1985 when the whole EMS was asked to perform a task with regard to the US dollar which only the D-Mark was suited to perform. Germany

could withstand a 50 per cent appreciation of the D-Mark, having started with a strong trade surplus and low inflation. The rest of the exchange rate mechanism members were not so well endowed and became progressively less competitive not only in extra-EC trade but with regard to Germany too. These trends have become exacerbated by Europe's capital spending and 1993-related boom — which have suited the German economy well — and, more recently, by capital flows into the Federal Republic as the world prepared for major economic integration in Europe, with Germany at the centre.

With Germany's current account surplus likely to reach 5 per cent of gross national product in 1990 and a vigorous reversal in Germany's long-term capital outflows, the Bundesbank is going to require a lot of persuading that its "solution" of a revalued D-Mark is wrong or irresponsible. On the contrary, if the EMS is to avoid conflict and stabilise in the first half of the 1990s, a reasonable (10 per cent) D-Mark revaluation will be needed to redress existing imbalances. Not to agree to such a move would, in fact, be more irresponsible.

George Magnus, Chief International Economist, Warburg Securities, 1 Finsbury Avenue, EC2

brands should be shown because otherwise the business is undervalued. The mistake is to treat the balance sheet as the valuation, which it is not. It would be possible to include a statement of asset valuation in financial statements, but a balance sheet produced under the historical cost convention does not fulfil this.

Chris Goodwin, The Management Training Partnership, 1415 Princes Court, Oxford Road, Aylesbury, Buckinghamshire

### Unhatched egg

From Mr L.T. Smith.

Sir, I was discharged from the army in 1945 with a gratuity of a few hundred pounds — enough to buy a small cottage. I kept it as a nest egg and it is still there today, but would hardly pay for a night on the town. That is what inflation does to poor people's savings and why we should support the Chancellor in his struggle to maintain the value of money.

L.T. Smith, 23 Markham House, Kingswood Drive, West Dulwich, SE21

### Difference between purchase price and fair value

From Mr Chris Goodwin.

Sir, Your leading article ("Accounting for goodwill," January 10) demonstrates neatly the real problem. The dispute over which of the two methods (amortisation or writing off against reserves) should be used gets to the heart of what a set of financial statements is intended to do.

You define goodwill as "the difference between the nominal value of a company's assets, as stated on its balance sheet, and the price paid for the company by somebody else." This is not

correct. Goodwill is the difference between the purchase price and the fair value of the assets. The fair value will not be equal to the book value. You seem to have fallen into the trap of treating the balance sheet as a valuation statement. It is not intended to perform this function, but much of the debate about accounting for intangibles such as goodwill and brands does not seem to recognise this. It is argued that goodwill should be eliminated immediately because it cannot be sold separately but that

There is another simple way of financing a big rise in taxable child benefit: a new tax on ownership of immovable property. Over time, the switch from rates to poll tax will result in even more inefficient use of Britain's housing stock than at present. A big rise in child benefit could be funded by taxing such property, either

by concentrating on second homes (at a rate of, say, 5 per cent per annum of capital value) thus avoiding a tax on low income pensioners remaining in the family home; or on all home ownership at a much lower rate.

Mary Campbell, 6 Grange House, Highbury Grange, N5

### Other ways to solve the wage inflation problem

From Mr Peter Robinson.

Sir, Your leader ("Silly season for wages," January 12) observes that the problem of excessive wage inflation in the UK has come back to the top of the economic agenda. Despite 10 years of labour market "regulation" and five pieces of legislation designed to reduce trade union power, Britain appears to have a worse unemployment/inflation trade-off

than in 1979. This in itself suggests that those economists, including many of your writers, who have been pushing the idea of creating a more "flexible" labour market have a lot of explaining to do as to why that "flexibility" appears to have coincided with a worsening of the problem.

It is said that the only solution to wage inflation that the FT can come up with is higher

unemployment. Is there really no other alternative? On the same day your other leading article ("Sweden's fading consensus") advocated that that country too should abandon full employment. We still have much to learn from the way in which pay bargaining is co-ordinated in Sweden, and from the mistakes made.

Any nation which wants to call itself civilised must try to

find a way to deal with inflation other than through high unemployment. It would be a start if the Trades Union Congress and the Confederation of British Industry were prepared to acknowledge formally that the dilemma exists and did not try to dodge the issue.

Peter Robinson, Deputy Director, Campaign for Work, Tottenham Town Hall, N15

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# FINANCIAL TIMES COMPANIES & MARKETS

Wednesday January 17 1990

## A VITAL PART OF THE PROCESS

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### INSIDE

#### Campeau casualties count their pennies

The US investment bank First Boston had an unsecured exposure of \$425m in the bankruptcy of Federated Department Stores, the US retailer, it was revealed yesterday. First Boston's position as Federated's biggest unsecured creditor came as no surprise to the markets, but the size of the claim suggested that First Boston's losses could well exceed previous estimates of less than \$50m. The collapse of the US retailing empire controlled by Mr Robert Campeau (left), the French-Canadian entrepreneur, has also hit the Reichmann brothers of Toronto. The brothers, who have long been admired for their ability to spot a good investment, now face a rare setback. Their holding company, Olympia & York, consistently backed Mr Campeau's highly-leveraged acquisition of Allied Stores and Federated Department Stores. Page 26

#### Importance of a good breakfast

When any of the 350 employees at Glaxo's headquarters have a birthday, Dr Ernest Mario, the group's chief executive, invites them to have breakfast with him. Dr Mario has established a relaxed, easy-going style since his appointment last May, and his morning ritual has so far survived a substantial programme of cost-cutting which he is introducing into Britain's biggest drugs company. Yesterday, the 51-year-old American gave a wide-ranging account of his hopes for Glaxo and of the cuts which mainly affect research and development and administration. Page 33

#### Trying to stop the rot

For years, the Dominican Republic's agriculture has been in decline. But the recent move to exporting pineapples produced in the Cevicos region could stop the rot. The shift away from traditional crops to, not just pineapples, but also raisins, tomatoes and even flowers, has been forced on the Caribbean republic by the adverse effect on the economy of repeated problems with the sugar, coffee, cocoa and tobacco sectors. Canute Jantzen looks at the changes in farming practices. Page 34

#### Greatness thrust upon it

The outstanding feature in European stock exchange volume last year was the virtual doubling of throughput in West Germany. Much of last year's growth came in December alone, it was born of history in the making, as the barriers between eastern Europe and the West were torn down. Japanese, British and American investors were faced with an economically strong, fundamentally cheap market, hosting a once-in-a-lifetime political opportunity. William Cochrane reports. Page 46

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#### Chief price changes yesterday

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|-------------------|--------|---------|----------------|-------|--------|
| Rhodes            |        |         |                |       |        |
| Reckitt           | 710    | + 12    | Raffinage      | 174   | + 5.1  |
| Pella             |        |         | Castles        | 132.8 | - 1.9  |
| ABE               | 305    | - 10    | Cans           | 437   | - 1.9  |
| AGS               | 672    | - 10    | SR Veltis      | 1205  | - 97.1 |
| Kaufhof           | 670    | - 20    | Scot           | 7.5   | - 1.4  |
| Lafayette         | 820    | - 30    | USB            | 228   | - 12.3 |
| Schering          | 110    | - 30    |                |       |        |
| Wm. W. Young (\$) | 781    | + 32    |                |       |        |
| NEW YORK (\$)     |        |         | TOKYO (Yen)    |       |        |
| Bilbao            |        |         | Rhodes         |       |        |
| Glaxo             |        |         | Kyowa Ind.     | 1250  | + 200  |
| Georgia Gulf      | 44     | + 1 1/2 | Shimadzu       | 1710  | + 180  |
| Hillman           | 70 1/2 | + 1     | Taito          | 1780  | + 180  |
| Intel             | 37 1/2 | + 3     | Udeta Express  | 4300  | + 380  |
| Subaru of Amer.   | 6 1/2  | + 1     | Yamaha Ind.    | 1040  | - 110  |
| Palco             |        |         | Yamaguchi Bank | 1010  | - 170  |
| Austria Fund      | 24 1/2 | + 1     |                |       |        |
| Merck             | 73 1/2 | + 1     |                |       |        |

| LONDON (Pence) |          | Frankfurt     |          |
|----------------|----------|---------------|----------|
| Flights        |          | Flights       |          |
| Bristol/Land   | 425 + 37 | BK. Aerospace | 546 - 5  |
| Bristol/Land   | 425 + 37 | BK. Airways   | 218 - 5  |
| Chicago/Man    | 120 + 23 | Brunn Grp.    | 128 - 8  |
| Flonca         | 339 + 7  | Dowry         | 230 - 5  |
| Hampshire      | 190 + 25 | Grand Met.    | 615 - 11 |
| IM             | 227 + 2  | Holland       | 228 - 6  |
| Marina Drive   | 485 + 78 | Rail Telecom. | 358 - 12 |
| North France   | 493 + 22 | Redmond       | 585 - 13 |
| Orlando        | 493 + 22 | Reid          | 249 - 8  |
| Slova Grp.     | 370 + 7  | Walcove       | 738 - 22 |
| San Alliance   | 328 + 7  |               |          |

## GrandMet may swap assets with Elders

By Chris Sherwell in Sydney and Philip Rawstone in London

ELDERS IXL, the Australian brewing-based multinational which owns the Courage beer group in the UK, is poised to re-acquire full control of the 5,000 Courage pubs in a prospective \$250m (\$400m) deal announced yesterday.

This is a possible prelude to an asset swap with Grand Metropolitan, in which the British drinks and foods group would take the pubs while its own breweries would pass to Elders.

Such a deal is one of the options being discussed by GrandMet, whose chairman, Mr Allen Sheppard, has said he intends to settle the future of the company's brewing interests by the spring. GrandMet currently brews Foster's, Elders' leading beer brand, under licence in the UK.

The Elders move follows legislative changes resulting from last year's Monopolies and Mergers Commission report on the UK brewing industry. Those changes restricted tied pub ownership and obliged brewers to concentrate on either production or retailing.

The key feature of the transaction proposed yesterday is the prospective dissolution of Elders' 50-50 joint venture with Hudson Conway, the Australian investment group. Known as Pubco, it was set up after Elders acquired Courage in 1986 and involved a novel sale-and-leaseback arrangement.

Elders said it had acquired a call option, exercisable any time up to December 6 1990, to buy Hudson Conway's 50 per cent holding in Pubco for \$250m. The consideration would

be in redeemable non-voting preference shares in the Courage group.

Although City analysts believe a GrandMet deal with Courage is understood to be talking to others interested in acquiring its brewing operations. These are believed to include Anheuser-Busch, the leading US brewer, whose Budweiser brand is distributed in the UK by GrandMet.

For Elders, the Hudson Conway deal on its own would bring the Courage pubs back on to its balance sheet - reversing its original intention in setting up Pubco, and coming at a time when it is even more heavily burdened than before. But it says the call option gives it flexibility when the UK brewing industry is undergoing substantial changes.



Elders IXL chairman John Elliott outside one of the Courage pubs at the centre of the prospective deal announced yesterday

## Vickers fires salvo at Brierley and denies plan for demerger

By Nick Garnett and Ray Bashford in London

IEP SECURITIES, the UK investment vehicle of New Zealand businessman Sir Ron Brierley, has discussed with Sir David Plaster, chairman of Vickers, the possibility of demerging the businesses of the diversified British engineering, defence and luxury car group.

Mr Stuart Mitchell, head of IEP, which has a 17.25 per cent interest in Vickers, said the discussion took place late last year. Mr Mitchell said Sir David did not rule out "an unbundling" of Vickers which includes the Rolls-Royce car company, tank building and medical and marine engineering.

Mr Mitchell quoted Sir David as saying: "We have thought it out (a demerger) and if we thought it would enhance shareholder value we would do it."

Sir David confirmed that the discussion had taken place but had been misunderstood. Vickers was not against the principle of divestment but had no plans to break up the company. "You would need a different management for that," he said.

The first public sign that the shareholding of IEP - which wants to see Rolls-Royce split out from Vickers - has unsettled the UK group came yesterday with a letter from Sir David to Vickers' shareholders. The letter said the stake, raised from 9 per cent last summer, was against the best interests of Vickers and its shareholders.

"We have not been rattled in the classic sense of the word," Sir David said. "But we do not intend to sit back and see creeping control. We are just trying to inform shareholders of the position. This is not Rambo Plaster."

His letter said uncertainty created by the presence of "a large destabilising overseas holding" was not helpful to Vickers when the UK Government had still to make a decision about the replacement of the British Army's Chieftain tank. Vickers is developing the Challenger 2 tank but faces competition from General Dynamics of the US.

Sir David also raised the issue of the Rolls-Royce name, which is licensed to the Rolls-Royce Motor Cars division of Vickers from Rolls-Royce, the aero-engine maker. Foreign control of Vickers could result in the termination of that licence, he said.

IEP says its Vickers stake has been acquired at an average price of "slightly under" 200p, compared with yesterday's closing price of 205p, down 1p. Lex, Page 20; Details, Page 31

## Citicorp makes extra \$1bn bad debt provision

By Anatole Kaletsky in New York

CITICORP, the biggest US bank group, yesterday acknowledged further losses on its huge Third World loan exposure, setting aside an extra \$1bn of reserves against possible loan losses in the less developed countries.

The bank also said it was providing \$68m for the costs of scaling down and restructuring its securities operations in the UK.

As a result of these provisions, the bank reported a net loss of \$74m or \$2.52 share in the fourth quarter, compared with a profit of \$74m or \$2.19 last year.

For 1989 as a whole, Citicorp reported a profit of \$498m or \$1.16 a share, compared with a profit of \$1.86bn or \$5.36 the year before. The 1989 profits were artifi-

cially boosted by the bunching of interest payments from Brazil.

Citicorp's LDC reserving decision came as a surprise, given its refusal to join other major US banks which established big LDC provisions last summer. But it had limited market impact, since yesterday's announcement implied that Citicorp remained far more optimistic than other leading US and European banks about the prospects of receiving debt repayments from the Third World.

After the \$1bn provision announced yesterday, Citicorp said its total reserves for possible credit losses in developing countries had risen to \$3.5bn. This was equivalent to 38 per cent of

its \$9.5bn medium and long-term exposure to troubled Third World countries which had rescheduled their debts.

In the third quarter of last year, other leading US banks established reserves against their troubled LDC exposure, ranging from 44 per cent at Chase Manhattan to 100 per cent at J.P. Morgan.

Citicorp's decision to "nibble at the bullet" of its Third World lending problems, as one analyst put it, did not excite Wall Street. The group's shares fell 3/4 to close at \$26.

In a typical reaction, Mr Norman Jaffe of Fox-Pitt Kelton called it "a step in the right direction," but noted that J.P. Morgan

had "set a new benchmark" with its 100 per cent LDC reserves and that anything substantially less was now seen as "dubious" by investors.

He added that the size of the \$1bn reserve had probably been limited by Citicorp's determination to avoid having to issue new equity in current adverse market conditions.

Citicorp executives said that the bank had decided not to follow other banks in setting aside reserves last summer because of uncertainties about the prospects for interest payments from Brazil and the outcome of the Brazilian election.

Now that Brazil's future had been settled and no interest pay-

ments had been received from the country, the bank was in a position to make a better judgment about the possibility of future losses.

Citicorp said that its common equity had been reduced to \$8.2bn or 3.6 per cent of total assets by the big quarterly loss announced yesterday. But the bank said it would be able to rebuild its capital ratios to comfortable levels during the course of 1990, through retained earnings and asset sales. Among other things, Citicorp was expected to move even more aggressively to securitise and sell its huge credit card and consumer mortgage portfolios.

Other banking results, Page 24

## Profits at TVS hit by losses at MTM

By Raymond Snoddy in London

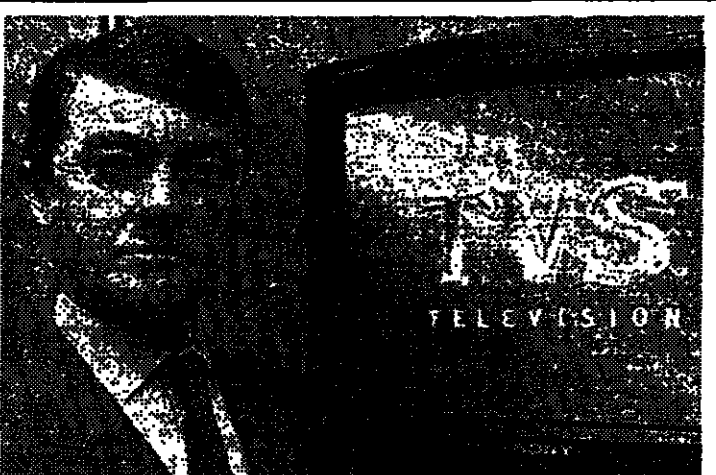
TVS Entertainment, the UK independent television company, yesterday announced sharply reduced profits because of losses at its US acquisition MTM, the production company with the mauling kitten as a logo.

Mr James Gatward, TVS chief executive, unveiled pre-tax profits of £13.7m (£21.9m) for the 12 months to the end of October compared with £26.1m last year.

"The 'regrettable' decrease is due to the loss incurred by MTM," Mr Gatward said. There was also a \$3.2m exceptional item to pay for cutting staff by 140.

MTM, best known for such programmes as Hill Street Blues and St Elsewhere, came under pressure because of a softening in the US secondary syndication market - the sale of former network shows to independent stations. The cancellation of two network shows and the disappointing performance of a feature film added to the costs.

TVS, which holds the ITV franchise for the south and south-east



James Gatward: confirmed publicly for the first time that he was looking for a new strategic investor in MTM.

of England, lost £7.3m on US production, largely MTM.

TVS Television, however, continued to perform well. Its contribution to trading profit increased by 15.9 per cent to £22.6m, and net advertising revenue at £182.1m ranked TVS as third largest of the ITV companies in terms of advertising revenue. Turnover, at £281.5m, was up by 26.1 per cent.

Mr Gatward gave some reassuring news about MTM. A revaluation of the MTM library, one of the main assets in the original \$320m acquisition, would not lead to write-offs.

Mr Gatward confirmed publicly for the first time that he was seeking a new strategic investor

in MTM who could buy up to 49 per cent of the US company. A 10 per cent stake in TVS, in the name of Mr Arthur Price, former president of MTM, could also be part of such a deal. Under an agreement with Mr Price, TVS can nominate to whom the 10 per cent stake goes and gets most of the money from the sale.

After a tough year, Mr Gatward said: "The new shows have boosted everyone's morale."

As a result of the immediate problems, earnings per share fell to 11.5p from 37.6p.

The board will not decide on a final dividend until April because the company is changing its year-end from October to December.

## Kingfisher bid for Dixons goes before monopolies commission

By Maggie Urry in London

The \$568m (\$940m) takeover bid from Kingfisher, the stores group, for Dixons, the electrical retailer, has been referred to the Monopolies and Mergers Commission by Mr Nicholas Ridley, the UK Secretary of State for Trade and Industry.

The reference was in line with advice from Sir Gordon Borrie, the director general of Fair Trading. The DTI said the bid was referred because "there are possible effects on competition in the UK market for the retail of electrical goods which deserve investigation by the Commission."

Kingfisher's bid automatically lapsed as a result of the reference. The Commission has been told to report by April 27. If it finds that the merger would not be against the public interest, Kingfisher could then bid again.

Mr Nigel Whitaker, a director of Kingfisher, which owns the Woolworth variety store chain, Comet, the electrical goods retailer, Superdrug the drugstore chain and B&Q the do-it-yourself retailer, said yesterday "we think we have got a strong case which we will put vigorously to the Commission." Mr Whitaker said that buying Dixons "was an option not a necessity."



Stanley Kalms: Dixons' chief

Mr Stanley Kalms, Dixons' chairman, said "we believe that the merger of Kingfisher and Dixons would be seriously detrimental to the public interest." He said the group would now get back to "business as usual."

The referral seems to have been prompted by a number of concerns: ● that the combined group would have close to 25 per cent of the market, if rental is included,

and this would be more than four times the market share of its nearest rival;

● that the combined group would have a market share of between 30 and 40 per cent in certain product groups; ● that the merged company would have between 70 and 80 per cent of sites in out of town locations, which is the fastest growing sector of the electrical market; ● that combining the two leaders in the market would give the resulting group greater buying power, the benefits of which might not be passed on to consumers.

Yesterday Dixons shares fell by 8p to close at 128p, still above the 120p a share which Kingfisher had offered. Analysts said that the price fall was less than might have been expected. They said this was partly because there were hopes that the Commission would allow Kingfisher to rebid, and that a higher offer would then be forthcoming, and partly because Dixons had made a profit forecast as part of its defence which had been higher than expected. Kingfisher shares closed down 3p at 235p. Lex, Page 20

## US urges halving of AIDS drug dosage

By Peter Marsh and Vanessa Houlder in London

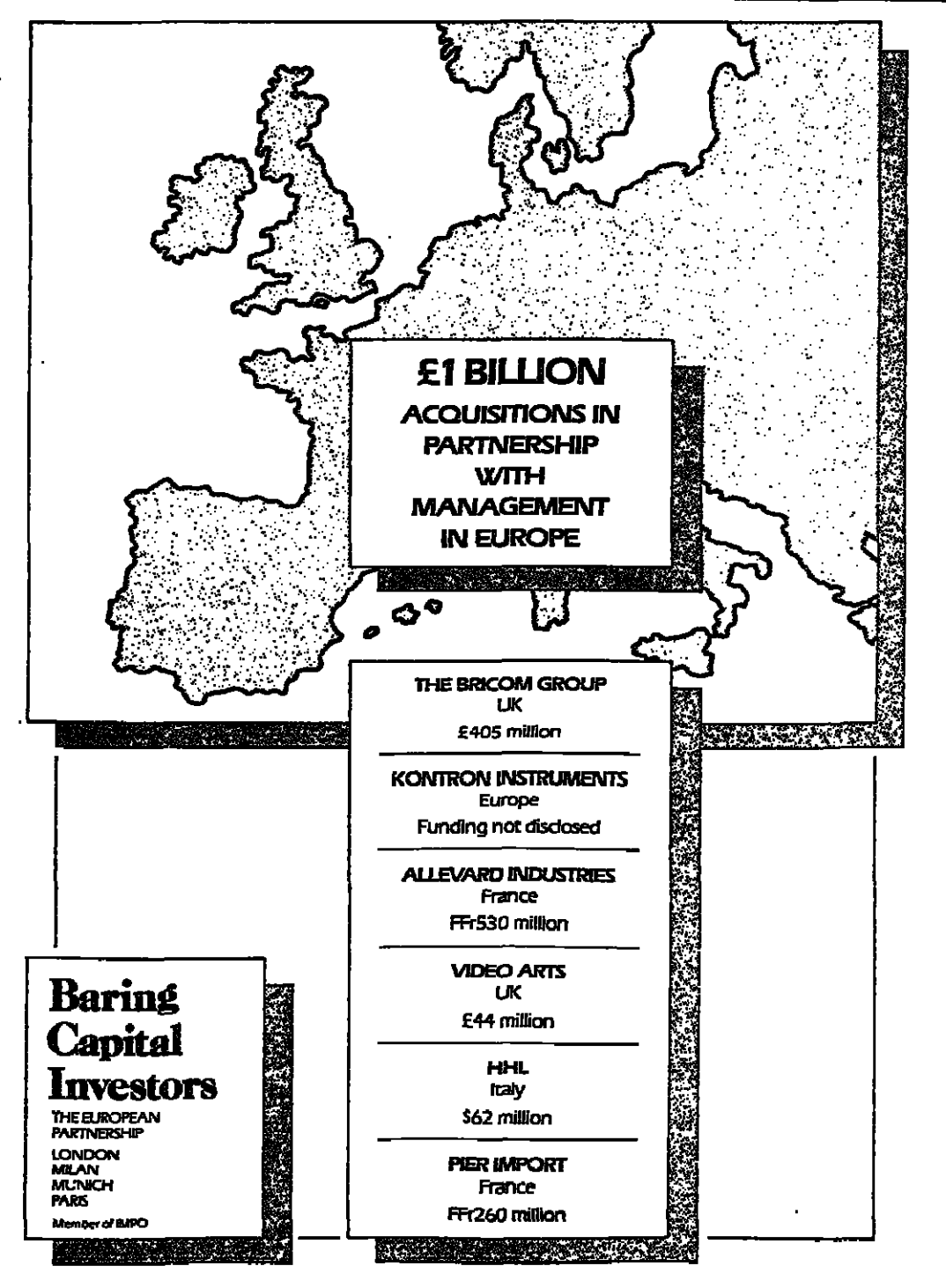
THE US Food and Drug Administration said yesterday that the recommended dosage for Retrovir, Wellcome's anti-AIDS drug, should be halved to 0.6 grams a day. The announcement coincided with the UK drugs company's annual meeting, where its pricing of Retrovir (or AZT), the only drug licensed to treat AIDS, came under fire.

Wellcome also announced that Sir Alistair Frame, chairman of RTZ, would succeed Sir Alfred Sheppard as chairman. Mr John Robb, deputy chief executive, will

take over as chief executive.

Analysts said the FDA's recommendation was unlikely to make much difference to sales of Retrovir, as many doctors, especially in the US, were already using lower doses.

Reduced doses could expand the overall market because costs to individual patients fall and more people are capable of taking Retrovir without suffering the unpleasant side effects associated with high doses. Wellcome shares closed 22p lower at 738p. Stormy meeting, Page 31





## INTERNATIONAL COMPANIES AND FINANCE

## De Benedetti fights legal setbacks on Mondadori

By John Wyles in Rome

MR Carlo De Benedetti sought yesterday to halt a string of legal setbacks over the last few days which have clearly passed the initiative to Mr Silvio Berlusconi and his allies in the extraordinary battle for control of Mondadori, Italy's largest publishing group.

Amid rumours, firmly denied by Mr De Benedetti's aides, that the financier was looking to sell on his 52 per cent of Mondadori's total capital, lawyers for his holding company CIR were yesterday preparing four initiatives designed to claw back ground lost in preliminary court judgments.

An application to the Milan Tribunal will seek to dissolve the managing agreement between the dominant shareholders of Amef, whose share-

holders' meeting was taken over by Mr Berlusconi and his allies on Monday.

Amef, in turn, controls 50.3 per cent of Mondadori's ordinary capital. It was pushed into Mr Berlusconi's orbit by court judgments on Monday which rejected CIR arguments that the shareholders pact could not operate following the legal sequestration of the 25.7 per cent of shares belonging to the Formentons family.

The family's decision to break with Mr De Benedetti and swing behind Mr Berlusconi at the beginning of December triggered the current battle.

Mr De Benedetti's crucial card remains an agreement, for which his lawyers are now seeking court endorsement,

that the Formentons will sell him their shareholding in 12 months time, in which case he would have 80 per cent of the publishing group's capital.

His third initiative this week aims for a legal judgment that the shareholders' agreement in Amef should be dissolved, because of conflict between the owners. CIR says it could then require the Formentons to sell immediately.

Finally, given the length of full trials in Italy, Mr De Benedetti is triggering an agreed arbitration procedure. He seeks a declaration on the validity of his agreement with the Formentons. The conviction within the De Benedetti camp remains that CIR cannot lose Mondadori as long as this accord can be enforced.

## Four banks decline offer of shares in ailing Co op

By Andrew Fisher in Frankfurt

FOUR foreign banks have declined to take up their new share entitlements in the troubled Co op retailing concern, drawing a pained reaction from one of the two West German banks which are left with a majority of the shares.

The decision by the foreign banks to distance themselves from the continuing rescue efforts at what used to be one of Germany's biggest food retailers, comes just over a month after Mr Bernd Otto, Co op's former chief executive, was arrested for alleged embezzlement, balance sheet falsification, and breach of trust.

One of the four banks, Swiss Bank Corporation (SBC), said Co op's losses could be higher than forecast. The other banks are Amsterdam-Rotterdam Bank, Security Pacific National Bank of the US, and Svenska Handelsbanken of Sweden.

Last October, creditor banks kept Co op afloat by agreeing to write off DM1.7bn (\$1bn), or 75 per cent, of its unsecured debt. The shareholders also agreed on a financial restructuring which involved a sharp cut in share capital and the injection of DM350m (\$206m) of new funds through a capital increase guaranteed by DG Bank and Bank für Gemeinwirtschaft. These two banks are now left with the majority of Co op's share capital after the four non-German banks declined to take up their new share rights.

SBC also said no prospects for an official listing of the new shares had been issued by the end of the subscription period on Monday.

The four banks had earlier acquired 72 per cent of Co op's shares as part of the restructuring programme. DG Bank said yesterday that it found the banks' decision "incomprehensible" and, bearing in mind that SBC had originally brought Co op to the stock market, "displeasing."

Co op made a DM370m operating loss in 1989 and said that losses of around DM200m were expected in 1990 and DM70m this year.

## Bull recovers to post 1989 operating profit

By Alan Cane in Paris

GRUPE BULL, the state-owned French computer manufacturer, will have made an operating profit last year, in spite of production difficulties at its Angers printed circuit board plant that resulted in a loss at the six-month stage.

Mr Francis Lorentz, Groupe Bull chairman, said in Paris yesterday that after charges associated with restructuring and the assimilation of Zenith Data Systems, the US microcomputer manufacturer Bull bought last year for \$496.4m, the group was likely to post a "modest" overall group net loss for the year.

Sales growth, he said, would be in the region of 4 per cent. The company is expected to announce its preliminary results at the end of February.

Mr Lorentz, speaking at a press conference, announced a series of wide-ranging moves designed to equip the company to compete in the fast-changing computer industry.

He warned that a combina-

tion of stagnation in the computer market, which started in the US and was spreading to Europe, coupled with a demand from customers for standard rather than proprietary systems were evidence of a profound change in the

COMPAGNIE des Machines Bull said it would set up a joint holding company with Videoton, Hungarian electronics group, as a vehicle for future joint ventures. Reuter reports.

Mr Didier Eufiat, managing director of Bull's international arm, gave no details of specific plans but said Videoton was expecting help from Bull in

industry which was adversely affecting every computer manufacturer.

Everyone, he said, was faced with price competition of the toughest type. It had led to heavy losses at companies including Wang and Unisys in the US and to the takeover of

Nixdorf by Siemens of West Germany. The organisation of Groupe Bull involves splitting the company into four divisions, each reporting separately to the centre.

● Bull SA, with responsibilities for development, manufac-

turing and distribution methods. An agreement to establish the company, to be majority-owned by Videoton, will be signed on Friday.

Mr Francis Lorentz, Bull chairman, said recent changes in the East Bloc represented an opportunity for computer-makers with moves from centrally planned economies creating demand.

ture and sales in France. ● Bull International SA, covering operations in Europe, Africa, Latin America and South East Asia.

● Bull EN, where ownership is shared by NEC of Japan (15 per cent) and Honeywell of the US (16.6 per cent) with respon-

sibility for North America, Mexico, Italy, the United Kingdom and Australia.

● Zenith Data Systems, in charge of development, manufacturing and sales of the group's microcomputer and work station products world-

wide. All Groupe Bull's existing microcomputer activities are to be transferred to Zenith Data Systems which will continue to operate as an independent company with its own research and development, manufacturing and distribution resources. company's concern over how best to integrate within the group an organisation which in cultural and business terms is far removed from a traditional computer-making company.

Mr Lorentz said that the group was continuing to cut overheads. Staff numbers had been reduced by 12 per cent since 1987 and in 1990 further major steps will be taken to improve distribution efficiency.

## Isosceles loses £30m in 16 weeks

By Nikki Taft in London

ISOSCELES, the newly-formed company which took over the Gateway food retailing business in Britain's biggest leveraged bid, yesterday announced a £30m (\$49.8m) loss before tax in the 16 weeks to November 11.

The figure - the first Isosceles has reported since the £2bn-plus bid fight last summer - is scored after an interest charge of £67m. The 16-week period begins starts from the point where Isosceles took control and ends on Gateway's normal interim reporting date.

However, no overall comparison is offered with the previous year, and the 4,000 Isosceles shareholders seem unlikely to glean much about underlying trading performance from the numbers.

Isosceles says that, as far as the core Gateway Foodmarkets subsidiary is concerned, any meaningful comparison is impossible. This is partly because the majority of the Gateway superstores have now been sold to Asda for £705m.

Accounting policies have also been revised. Isosceles did state, however, that results to date were slightly ahead of the

projections given to its funding backers. It added while a "more buoyant retail environment would be welcome", it was "comforted by the size and stability of the food retail business."

At present, Isosceles' debt, including working capital facilities, stands at £1.25bn. This compares with stated net worth of £170m at November - a figure which includes £602m of goodwill and the benefit of a £429m surplus thrown up by a property revaluation.

Nevertheless, having swapped £550m of that debt to an average rate of 12.2 per cent and capped another £125m at 12.5 per cent, Isosceles claims to be relatively unconcerned about the current interest rate climate.

The ongoing Gateway Foodmarkets chain (excluding the superstores sold to Asda) made a £39m operating profit on sales of £968m during the 16 weeks. In the 28 weeks to November 12 1989, sales were £1.9bn and trading profit, £88m.

However, the implied modest improvement in trading margin is affected by the change in store mix and treatment of central costs. The only guidance offered by

Isosceles is that, on a genuinely comparable basis, there was a gross margin improvement of almost 1 per cent.

Wellworth, the Northern Ireland-based chain, made a trading profit of £4.7m on sales of £55.2m in the 16 weeks. Like-for-like sales rose by 5.3 per cent.

Results from Hermans, the US sporting goods retailer, and other smaller assets which Isosceles intends to sell are shown separately.

Together, they produced a £7m trading loss. Hermans itself made a trading loss of £13.2m on sales of £319.4m in the 28 week period to November, against £10.5m and £319.7m respectively a year earlier. Business is seasonally weighted to the second half.

Isosceles said that there had been "numerous" expressions of interest in Hermans - although no serious discussions have started - as well as the remaining UK superstores and certain other assets.

Isosceles eventually hopes to retain some 600 stores, giving it annual sales of over £2.5bn and about 3 per cent of the UK grocery market.

## Swiss group eyes HK trader

By William Dullforce in Geneva

MR STEPHAN Schmidheiny, the Swiss industrialist and financier, is seeking to take over Cosa Liebermann, a trading group based in Hong Kong with annual sales of \$1.4bn generated largely in the Far East and south-east Asia.

Anova, one of the three holding companies controlled by Mr Schmidheiny, announced yesterday it had started talks about the purchase of "an important equity participation" in Cosa Liebermann, and said it wanted to secure an

important position in the Far East for strategic reasons. Anova is understood to want majority control.

Cosa Liebermann has 3,000 employees and trades in industrial machinery and branded consumer products, including Bally shoes and Cartier watches. The group was formed in 1988 from the merger of Liebermann Waelchi Hong Kong, and UHAG Uebersee Handel Zurich. It is privately owned by several families in Geneva and Zurich, the most

prominent being the Barbeys and the Müllers.

The Geneva-based Lacoray concern, which trades in textiles and consumer goods mainly in Europe, forms part of the group, whose chairman is Mr Claude Barbey.

Mr Schmidheiny, who holds minority stakes in Asa Brown Boveri, the electrical engineering group, and SMH, Switzerland's biggest watchmaking group, has recently been reorganising his empire through a series of sales and acquisitions.

## Hilton Hotels profits fall 24%

By Alan Friedman in New York

HILTON HOTELS, the Beverly Hills-based hotel and casinos company that is in negotiations to be acquired, yesterday reported a 24 per cent decline in fourth quarter net profits, to \$26.9m.

Hilton's shares were marked \$2 lower on Wall Street yesterday morning, to \$75, as the group reported fourth quarter earnings per share of 55 cents, down from 73 cents a year earlier. For the whole of 1989 Hilton's net profit declined by 16

per cent to \$110.1m, or \$2.27 per share. Total 1989 revenues were up by 5 per cent at \$998.2m.

Hilton put itself up for sale last summer, first retaining investment bankers Shearson Lehman for advice and then seeking bids in September. The shares peaked at \$115 last summer, but have been marked down in recent months as word has spread of disappointing bids for the chain.

A decision by Hilton to

either accept an offer for all of the company or to dispose of some assets is, however, believed likely in the next few weeks.

Last year's total net profits were hit by a 20 per cent drop in income contribution from the gaming side; the fourth quarter decline in gaming contributions was 28 per cent. Contributions from the hotels side were 12 per cent higher for the whole of 1989, and 5 per cent up in the fourth quarter.

## Texan concedes defeat in battle for Bond Corp

By Our Financial Staff

MR JEFF REYNOLDS, the 28-year-old Texan who caused a stir earlier this month by disclosing his wish to take control of Mr Alan Bond's ailing Bond Corporation in Australia, yesterday conceded defeat in the face of widespread scepticism among bankers.

He described the main reason for withdrawing as "the continuing legal and mounting financial problems at Bond Corp" but went on to acknowledge that his Los Angeles-based Weatherly Investments and California Pacific International, its Singapore parent, had been unsuccessful in securing financial commitments.

On January 5, Mr Reynolds announced his willingness to inject up to A\$250m equity into Bond Corp and assist in reducing its debt, saying he was already in talks with the Perth group. However, in the week which followed he provided little evidence to suggest that he had the means to do so.

In Brisbane, it was meanwhile confirmed yesterday that MBQ Nickel, one of Mr Bond's private family companies, had been put into receivership.

## Warner Communications Inc.

has merged with

## Time Warner Inc.

formerly

## Time Incorporated

The undersigned acted as financial advisor  
to Warner Communications Inc.

## LAZARD FRÈRES &amp; Co.

January 11, 1990

This announcement appears as a matter of record only.

November 1989

## MYLLYKOSKI OY

US\$100,000,000

## Multicurrency Term Loan

Arranged by

Scandinavian Bank Group plc

Transaction led by

Scandinavian Bank Group plc Union Bank of Finland Ltd

Co-Lead Managers

Scandinavian Bank Group plc  
Bayerische Vereinsbank Aktiengesellschaft  
Union Bank of Finland Ltd

Funds provided by

ASLK-CGER Bank  
BACOB Savings Bank s.c.  
Banco Central, S.A.  
Bank Mees & Hope NV  
Bayerische Landesbank Girozentrale  
Bayerische Vereinsbank AG  
Caja de Madrid  
Crédit Agricole

M.M. Warburg-Brinckmann, Wirtz & Co  
Scandinavian Bank Group plc  
Sparekassen SDS  
The Bank of Tokyo Ltd  
The Toronto-Dominion Bank  
Union Bank of Finland Ltd  
West LB UK Ltd.

Agent Bank  
Scandinavian  
Bank  
Group plc



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- In 1989, we assisted more than 140 clients to achieve their M&A goals.
- The total value of these transactions exceeds \$85 billion.



|   |   |   |
|---|---|---|
| <b>AAC Holdings, Inc.</b><br>(Arcadian Corporation)<br>has been acquired by<br>The Sterling Group and<br>Unicorn Venture Funds<br>Value not disclosed         | <b>Arctic Alaska Fisheries Corporation</b><br>has sold a minority equity position to<br>Nippon Suisan (U.S.A.), Inc.<br>a wholly-owned subsidiary of<br>Nippon Suisan Kaisha, Ltd.<br>\$27,000,000                | <b>Bonanza Oil &amp; Gas Ltd.</b><br>has sold certain oil & gas properties to<br>Bow Valley Industries Ltd.<br>\$45,900,000   |
| <b>Acceptance Insurance Holdings, Inc.</b><br>has agreed to be acquired by<br>Stoneridge Resources, Inc.<br>\$39,100,000                                      | <b>Associated Unit Companies, Inc.</b><br>and certain assets of Unit Capital Corporation<br>and related real estate partnerships<br>have been acquired by<br>GATX Corporation<br>\$73,000,000                     | <b>BRIntec Corporation</b><br>has been acquired by<br>BICC plc<br>\$177,000,000   |
| <b>Adia S.A.</b><br>through its subsidiary<br>Adia UK PLC<br>has acquired<br>Task Force Group<br>\$27,000,000   | <b>Bank of the Financial Corp.*</b><br>(formerly Bank of Financial Group Inc.)<br>has issued equity securities<br>representing a 24.9% ownership interest<br>to<br>Interlaken Financial Group Inc.<br>\$5,100,000 | <b>Advising<br/>Campeau Corporation</b><br>with regard to<br>restructuring alternatives   |
| <b>Alleghany Corporation</b><br>has acquired<br>Sacramento Savings & Loan Association<br>\$150,000,000  | <b>Bank of Homewood</b><br>has been acquired by<br>Great Lakes Financial Resources, Inc.<br>\$23,100,000  | <b>Carson Pirie Scott &amp; Company</b><br>has been acquired by<br>P.A. Bergner & Company<br>\$393,300,000  |
| <b>Allied Group, Inc.</b><br>has agreed to be acquired by<br>Allied Life Insurance Company<br>to<br>Allied Mutual Insurance Company<br>\$36,500,000           | <b>Bank of Park Forest</b><br>has agreed to be acquired by<br>Firststar Corporation<br>\$18,000,000   | <b>Representing<br/>Central Capital Corp.</b><br>(a major shareholder of Inter-City Gas Corp.)<br>in the planned Reorganization of<br>Inter-City Gas Corp.,<br>including the sale of Propane<br>and Utility Groups to Westcoast Energy Inc.<br>and the public spinoff of<br>Energy Products Group.<br>\$1,260,000,000 |
| <b>Amerace Corporation</b><br>has been acquired by<br>Eagle Industries, Inc.<br>\$276,100,000   | <b>Bank of Park Forest</b><br>has agreed to be acquired by<br>Firststar Corporation<br>\$18,000,000   | <b>Chrysler Corporation</b><br>has acquired<br>Thrifty Rent-A-Car System, Inc.<br>\$263,000,000   |
| <b>American Savings Financial Corporation</b><br>has been acquired by<br>BankAmerica Corporation<br>\$65,773,000  | <b>Bank Public Limited Company</b><br>has agreed to acquire the<br>Holiday Inn Hotel Group<br>unit of<br>Holiday Corporation<br>\$225,000,000   | <b>CKD-Creatac Corporation</b><br>has acquired<br>Wilkerson Corporation<br>Value not disclosed  |
| <b>Amstar Corporation</b><br>and EII Holdings Corp. (ESSEX Industries, Inc.)<br>have each exchanged common shares with<br>ESSTAR, Inc.<br>Value not disclosed | <b>Bank Information Services Inc.</b><br>has sold its<br>Security Card Systems division<br>to<br>Security Card Systems Inc.<br>Value not disclosed  | <b>CNB Bancshares, Inc.</b><br>has agreed to acquire<br>Valley Federal Savings Bank<br>\$12,700,000   |
| <b>Andrews Group Incorporated</b><br>has acquired<br>New World Entertainment, Ltd.<br>\$264,000,000   | <b>Best Products Co., Inc.</b><br>has been acquired by<br>Adler & Shavkin<br>\$684,800,000  | <b>Coast Federal Savings and Loan Association</b><br>has been acquired by<br>Palmer Financial Corp.<br>\$54,000,000   |
| <b>Apparel Marketing Industries, Inc.</b><br>has been acquired by<br>An Investor Group<br>\$200,000,000   | <b>Bio-Engineering International B.V.</b><br>(an affiliate of the Fiat Group)<br>has acquired 50.1% of<br>INCSTAR Corporation<br>\$27,100,000   | <b>Merrill Lynch Capital Markets' clients appear<br/>in boldface type.</b><br>*Transactions initiated by MLCM.<br>**Transactions for which bridge financing was<br>provided.<br>†Tender offer completed; final closing pending.   |



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## INTERNATIONAL COMPANIES AND FINANCE

## Wells Fargo and Mellon improve sharply

By Anatole Kaletsky in New York

WELLS FARGO and Mellon, two leading US regional banks, yesterday announced sharply improved operating results for the fourth quarter.

Wells Fargo, one of the biggest lenders for US leveraged buy-outs and takeover deals, exceeded analysts' expectations and its stock price rose by 51¢ to \$7 1/2 in active trading on Wall Street. Mellon's results were in line with forecasts and its price was almost

unmoved by its results announcement, easing 3/4¢ to \$26 1/2.

Wells Fargo made net profits of \$158m or \$2.95 a share in the fourth quarter, up 20 per cent on the \$136m or \$2.45 reported a year ago. Net income for 1989 as a whole was \$601m or \$11.02 a share, 17 per cent higher than 1988's \$512m or \$9.20.

Wells Fargo attributed its improved results mainly to higher net interest income,

which reflected an increase in domestic lending activity.

Net interest income in the last year rose to \$2.2bn from \$2bn, while the net interest margin improved to 5.11 per cent from 4.96 per cent. However, the interest margin in the latest quarter was lower than a year earlier, at 5.20 per cent, compared with 5.29 per cent in the fourth quarter of 1988.

Wells Fargo's provision for loan losses in the latest quarter

was \$80m, little changed from the \$75m provided in the fourth quarter of 1988.

Domestic net charge-offs in the last quarter were \$42m, Wells Fargo said. The company noted that it had no medium or long-term loans to developing countries, since these had all been sold or written off by the first quarter of 1989.

Mellon reported net income of \$6m in the fourth quarter. After providing for preferred

dividends this represented a loss of 30 cents a share.

A year ago the bank had a net profit of \$48m or \$1.20 a share. Mellon noted, however, that the fourth-quarter loss was due entirely to a \$100m provision for Third World loan losses.

In the full year, Mellon made profits of \$181m or \$3.33 a share, excluding extraordinary gains. This compared with a loss of \$65m or \$3.65 in 1988.

## Intel net income declines despite 9% rise in sales

By Louise Kehoe in San Francisco

INTEL Corporation, the US semiconductor manufacturer, reported a decline in earnings for 1989 despite record sales for the year and a sound improvement in the fourth quarter.

Net income declined to \$381m or \$2.07 a share, from \$453m or \$2.51 last time while revenues for the year advanced 9 per cent to \$3.1bn, up from \$2.9bn in 1988.

The group's earnings were below analysts' projections, which averaged \$2.72 a share. Nonetheless, Intel's stock rose yesterday in early trading from \$35 to \$36.

Intel said the lower net income for 1989 was primarily due to two write-offs during the year and the development of a more expensive platform product line by its systems division.

In the second quarter, Intel had a \$17m charge to cover the closing of its computer chip fabrication plant in Livermore, California, while in the third

quarter, it had a \$35m charge for the anticipated costs of getting out of its joint venture business with Siemens of West Germany.

Fourth-quarter net income increased to \$123m, or 64 cents a share from \$86m or 46 cents, on revenues which jumped to \$895m, up 23 per cent from \$727m for the same period a year earlier.

Intel is a leading supplier of microprocessors and other components to the personal computer industry. Despite slowing growth in that market, it considered that it was very well positioned to benefit from the trend toward higher performance 32-bit desktop computers.

Its international business was strong with 43 per cent of revenue coming from sales outside North America, the company said. The Asia-Pacific region showed especially strong growth.

During 1989 the company closed two of its oldest chip manufacturing facilities in California and began operations at a new process development facility in Silicon Valley.

The company also announced plans for its first European manufacturing site, in Ireland. Construction of a computer systems manufacturing plant has begun, the company said.

A semiconductor wafer fabrication plant and a chip assembly/test centre are planned for the site at a later date.

## GM appoints top executives at Saab Automobile

By Kevin Done, Motor Industry Correspondent

GENERAL MOTORS moved quickly yesterday to establish its formal management control of Saab Automobile, the former Saab car division of Saab-Scania, with the appointment of GM executives to the two key posts of chief executive and finance director.

Mr David Herman, who was executive director of GM's European parts and accessories operations based in West Ger-

many, is to become president and chief executive officer of Saab Automobile with immediate effect.

General Motors of the US, the world's biggest car maker, bought a 50 per cent stake last month in the heavily loss-making Saab car operations in a deal worth \$600m.

Mr James Crumlish, who has been in charge of finance at CAMI, the GM/Suzuki vehicle

assembly joint venture in Canada, is to become finance director of Saab Automobile. Mr Jan-Erik Larsson, head of the Saab car operations, will be deputy chief executive.

The Saab Automobile board will be elected later, but GM will appoint five members to the 10-man board including the chairman.

Before his present post Mr Herman was the chairman and

managing director of GM Continental, one of the group's most important European vehicle assembly operations, based in Antwerp, Belgium.

He joined GM in 1973 as a lawyer and has since held international posts, including manager of sales development for the USSR, and managing director of operations in Chile and Colombia.

As special assistant to the

managing director of General Motors Espana he played an important role at the beginning of the 1980s in the development of GM's first Spanish car assembly operation.

The Saab car operations will play the main role in GM's attempt to break into the upper echelons of the European and the North American executive and luxury car markets in the 1990s.

## Anglovaal Group

Mining companies' reports - Quarter ended 31 December 1989

## Hartbeespoort Gold Mining Co Ltd

Reg. No. 053326/05

Issued capital: 112 000 000 shares of 10 cents each

|                       | Quarter ended 31 Dec 1989 | Quarter ended 30 Sep 1989 | Six months ended 31 Dec 1989 |
|-----------------------|---------------------------|---------------------------|------------------------------|
| Operating results     |                           |                           |                              |
| Ore milled.....t      | 810 000                   | 805 000                   | 1 615 000                    |
| Gold recovered.....kg | 7 371                     | 7 044                     | 14 415                       |
| Yield.....g/t         | 9.1                       | 8.8                       | 8.9                          |
| Revenue.....R/m       | 320.1                     | 283.3                     | 603.4                        |
| Costs.....R/m         | 187.35                    | 185.36                    | 372.71                       |
| Profit.....R/m        | 132.75                    | 97.94                     | 230.69                       |
| Costs.....R/kg        | 25.58                     | 26.76                     | 26.17                        |
| Revenue.....R/kg      | 32.59                     | 31.91                     | 32.25                        |
| Costs.....R/kg        | 12.29                     | 12.70                     | 12.50                        |
| Profit.....R/kg       | 20.30                     | 19.21                     | 19.75                        |
| Revenue.....R000      | 245 448                   | 227 893                   | 473 341                      |
| Costs.....R000        | 161 734                   | 147 507                   | 309 241                      |
| Profit.....R000       | 83 714                    | 80 386                    | 164 097                      |

|                       |         |         |         |
|-----------------------|---------|---------|---------|
| Low-grade gold plant  |         |         |         |
| Ore milled.....t      | 443 000 | 408 000 | 851 000 |
| Gold recovered.....kg | 571     | 1 188   | 1 759   |
| Yield.....g/t         | 1.30    | 2.93    | 2.14    |
| Revenue.....R/m       | 45.47   | 44.66   | 45.08   |
| Costs.....R/m         | 17.13   | 17.50   | 17.32   |
| Profit.....R/m        | 28.34   | 27.16   | 27.76   |
| Revenue.....R/kg      | 32.59   | 31.91   | 32.25   |
| Costs.....R/kg        | 12.29   | 12.70   | 12.50   |
| Profit.....R/kg       | 20.30   | 19.21   | 19.75   |
| Revenue.....R000      | 20 145  | 18 221  | 38 366  |
| Costs.....R000        | 7 589   | 7 303   | 14 892  |
| Profit.....R000       | 12 556  | 10 918  | 23 474  |

|   |         |         |           |
|---|---------|---------|-----------|
| Uranium oxide   |         |         |           |
| Pulp treated.....t  | 810 000 | 805 000 | 1 615 000 |
| Oxide produced.....kg   | 88 333  | 82 775  | 171 108   |
| Yield.....kg/t  | 0.11    | 0.10    | 0.11      |
| Financial results   |         |         |           |
| Working profit - gold mining.....R000                             | 106 250 | 91 204  | 197 454   |
| Profit from sales of uranium oxide and sulphuric acid.....(3 703) | (4 987) | (8 890) | (13 777)  |
| Non-mining income.....254   | 655     | 909     | 1 818     |
| Net tribute received.....114 012                                  | 101 161 | 215 173 | 430 340   |
| Interest paid and other expenses.....1 539                        | 1 516   | 3 055   | 6 110     |
| Profit before taxation and State's share of profit.....112 473    | 99 645  | 212 118 | 430 340   |
| Taxation and State's share of profit.....71 241                   | 57 400  | 128 641 | 257 281   |
| Profit after taxation and State's share of profit.....41 232      | 42 245  | 83 477  | 173 059   |
| Capital expenditure.....5 541                                     | 5 604   | 11 145  | 22 290    |
| Appropriation for loan repayments.....495                         | 844     | 1 339   | 2 678     |
| Dividends.....78 838  | 6 448   | 85 286  | 170 572   |

|                               |        |        |        |
|-------------------------------|--------|--------|--------|
| Development                   |        |        |        |
| Advanced.....m                | 11 247 | 11 883 | 23 130 |
| Sampling results on Vaal Reef |        |        |        |
| Sampled.....m                 | 1 636  | 1 842  | 3 478  |
| Channel width.....m           | 1 636  | 1 842  | 3 478  |
| Channel value.....g/t         | 18.8   | 18.4   | 18.6   |
| Channel value.....cm/gt       | 1 108  | 1 372  | 2 480  |
| Channel value.....cm/gt       | 21.85  | 25.51  | 23.68  |

The profit before taxation includes results of hedging transactions concluded during the quarter.

In terms of the Company's articles of association, the directors' borrowing powers are limited to R50 000 000. At 31 December 1989 borrowings totalled R5 853 000 (1988: R7 820 000) of which long-term borrowings amounted to R5 558 000 (1988: R6 942 000) and short-term to R1 295 000 (1988: R878 000).

Hedging transactions

As at 31 December 1989 the Company had sold portions of its future gold production as detailed below:

| Quarter ending    | Kg of gold sold | Forward price per kg sold |
|-------------------|-----------------|---------------------------|
| 31 March 1990     | 1 833           | R34 015                   |
| 30 June 1990      | 1 633           | R34 598                   |
| 30 September 1990 | 1 633           | R35 185                   |
| 31 December 1990  | 1 633           | R35 538                   |

The forward prices have been calculated at the R/S exchange rate ruling on 29 December 1989.

Dividend

Interim dividend No. 66 of 65.0 cents per share, declared in November 1989, will be paid on or about 15 January 1990.

Capital expenditure

Outstanding commitments at 31 December 1989 are estimated at R5 585 000 (30 September 1989: R7 213 000).

For and on behalf of the board

B.E. Henso D.M.S. (Chairman), J.J. Geldenhuys, E.P. Gush, G. Maude, G.W. van der Col, R.A.D. Wilson, J.E. van Niekirk, R.A.D. Wilson

## Pitso Copper Mines Ltd

Reg. No. 680332/06

Issued capital: 54 000 000 shares of 50 cents each

|                                  | Quarter ended 31 Dec 1989 | Quarter ended 30 Sep 1989 | Six months ended 31 Dec 1989 |
|----------------------------------|---------------------------|---------------------------|------------------------------|
| Operating results                |                           |                           |                              |
| Ore milled.....t                 | 419 000                   | 386 000                   | 745 000                      |
| Low-grade surface material.....t | 384 100                   | 315 500                   | 699 600                      |
| Underground ore.....t            | 34 900                    | 294 500                   | 329 400                      |
| Concentrates despatched          |                           |                           |                              |
| Copper.....t                     | 2 451                     | 4 583                     | 7 034                        |
| Zinc.....t                       | 3 444                     | 8 402                     | 12 046                       |
| Concentrates despatched          |                           |                           |                              |
| Copper.....t                     | 2 998                     | 4 452                     | 7 450                        |
| Zinc.....t                       | 7 823                     | 9 517                     | 17 340                       |
| Financial results                |                           |                           |                              |
| Operating profit.....R000        | (730)                     | 1 184                     | 448                          |
| Non-mining income.....593        | 571                       | 1 164                     | 2 328                        |
| Profit before taxation.....(143) | 1 755                     | 1 612                     | 2 346                        |
| Taxation.....232                 | 2 144                     | 2 346                     | 4 732                        |
| Profit after taxation.....(375)  | (389)                     | (734)                     | (1 109)                      |
| Net capital requirements         |                           |                           |                              |
| Advanced.....m                   | 156                       | 94                        | 250                          |

The profit before taxation includes results of hedging transactions concluded during the quarter.

In terms of the Company's articles of association, the directors' borrowing powers are limited to R50 000 000. At 31 December 1989 borrowings totalled R5 094 000 (1988: R5 686 000), of which long-term borrowings amounted to R4 853 000 (1988: R5 592 000) and short-term to R241 000 (1988: R124 000).

Hedging transactions

As at 31 December 1989, the Company had sold portions of its future gold production as detailed below:

| Quarter ending    | Kg of gold sold | Forward price per kg sold |
|-------------------|-----------------|---------------------------|
| 31 March 1990     | 793             | R34 128                   |
| 30 June 1990      | 793             | R34 711                   |
| 30 September 1990 | 793             | R35 294                   |
| 31 December 1990  | 793             | R35 877                   |

The forward prices have been calculated at the R/S exchange rate ruling on 29 December 1989.

Capital expenditure

Outstanding commitments at 31 December 1989 are estimated at R1 008 000 (30 September 1989: R1 181 000).

For and on behalf of the board

D.J. Crowe (Chairman), P.J. Eustace, J.J. Geldenhuys, B.E. Henso D.M.S., L. Hewitt, G. Maude, C.W. S. Mouton, J.E. Olivier, S.W. van der Col, R.A.D. Wilson

Alternate directors: J.H.J. Burke, B.J. Furston, B.J. Lennerson, T.C. Pees, G.J. Robertson, J.E. van Niekirk, K.A. West

## Prieska Copper Mines Limited - Continued

Financial Despatches, which vary from quarter to quarter, are brought to account at their estimated receivable value. Operating profit takes into account adjustments following final price determinations on despatches made during previous quarters.

Operations

Hoisting of ore from underground was temporarily suspended during the quarter following disposal of the Koepe winder. During this period the man winder was converted to a rock winder and was recommenced at the beginning of the March quarter.

It is anticipated that the planned rate of hoisting 30 000 tons of ore per month from underground will be achieved during the current quarter.

Capital expenditure

Capital commitments at 31 December 1989 are estimated at R355 000 (30 September 1989: Nil).

For and on behalf of the board

D.J. Crowe (Chairman), J.J. Geldenhuys, B.E. Henso D.M.S., C.W. S. Mouton, J.E. Olivier, S.W. van der Col, R.A.D. Wilson

Alternate directors: J.H.J. Burke, B.J. Furston, B.J. Lennerson, T.C. Pees, G.J. Robertson, J.E. van Niekirk, K.A. West

17 January 1990

## Loraine Gold Mines Ltd

Reg. No. 053138/08

Issued capital: 16 366 986 shares of R1.00 each

|                       | Quarter ended 31 Dec 1989 | Quarter ended 30 Sep 1989 | Six months ended 31 Dec 1989 |
|-----------------------|---------------------------|---------------------------|------------------------------|
| Operating results     |                           |                           |                              |
| Ore milled.....t      | 395 000                   | 388 000                   | 783 000                      |
| Gold recovered.....kg | 3 026                     | 1 889                     | 4 915                        |
| Yield.....g/t         | 5.1                       | 4.9                       | 5.0                          |
| Revenue.....R/m       | 188.65                    | 182.13                    | 370.78                       |
| Costs.....R/m         | 188.65                    | 182.13                    | 370.78                       |
| Profit.....R/m        | (0.00)                    | (0.00)                    | (0.00)                       |
| Revenue.....R/kg      | 32.80                     | 33.19                     | 32.99                        |
| Costs.....R/kg        | 32.80                     | 33.19                     | 32.99                        |
| Profit.....R/kg       | (0.00)                    | (0.00)                    | (0.00)                       |
| Revenue.....R000      | 66 815                    | 62 807                    | 129 622                      |
| Costs.....R000        | 66 815                    | 62 807                    | 129 622                      |
| Profit.....R000       | (0.00)                    | (0.00)                    | (0.00)                       |

|                                       |         |       |       |
|---------------------------------------|---------|-------|-------|
| Financial results                     |         |       |       |
| Working profit - gold mining.....R000 | (2 821) | 1 387 | 1 387 |
| Profit from sales of pyrite.....130   | 3 788   | 3 073 | 6 861 |
| Non-mining income.....3 694           | 1 654   | 3 176 | 8 524 |

|   |       |         |        |
|---|-------|---------|--------|
| Interest paid, stores adjustment and service benefits | 237   | 133     | 370    |
| Revenues paid   | 110   | 111     | 221    |
| Profit before taxation and State's share of profit    | 3 457 | 117     | 28 681 |
| Taxation and State's share of profit                  | 1 757 | 1 395   | 3 152  |
| Profit after taxation and State's share of profit     | 1 700 | (1 278) | 25 529 |

|   |       |       |        |
|---|-------|-------|--------|
| Capital expenditure   | 1 429 | 6 284 | 15 161 |
| Appropriation for loan repayments and adjustments for currency fluctuations | 54    | 117   | 280    |
| Unlisted investment   | 1 483 | 6 444 | 15 441 |

|                |       |       |        |
|----------------|-------|-------|--------|
| Development    |       |       |        |
| Advanced.....m | 9 758 | 9 972 | 37 257 |

| Sampling results        | Sampled | Channel width | Channel value |
|-------------------------|---------|---------------|---------------|
| Sampled.....m           | 864     | 404           | 1 824         |
| Channel width.....m     | 110     | 111           | 83            |
| Channel value.....g/t   | 3.9     | 5.0           | 8.7           |
| Channel value.....cm/gt | 425     | 553           | 812           |

| Based reef              | Sampled | Channel width | Channel value |
|-------------------------|---------|---------------|---------------|
| Sampled.....m           | 686     | 458           | 1 786         |
| Channel width.....m     | 110     | 111           | 83            |
| Channel value.....g/t   | 73.4    | 84.5          | 94.5          |
| Channel value.....cm/gt | 624     | 701           | 784           |

| Sidoro reef             | Sampled | Channel width | Channel value |
|-------------------------|---------|---------------|---------------|
| Sampled.....m           | 521     | 488           | 2 792         |
| Channel width.....m     | 101     | 108           | 85            |
| Channel value.....g/t   | 8.2     | 11.1          | 8.7           |
| Channel value.....cm/gt | 831     | 1 198         | 822           |

| Total - all reefs     | Sampled | Channel width | Channel value |
|-----------------------|---------|---------------|---------------|
| Sampled.....m         | 2 071   | 1 354         | 6 382         |
| Channel width.....m   | 70      | 70            | 11.2          |
| Channel value.....g/t | 593     | 838           | 809           |

The profit before taxation includes results of hedging transactions concluded during the quarter.

In terms of the Company's articles of association, the directors' borrowing powers are limited to R50 000 000. At 31 December 1989 borrowings totalled R5 094 000 (1988: R5 686 000), of which long-term borrowings amounted to R4 853 000 (1988: R5 592 000) and short-term to R241 000 (1988: R124 000).

Hedging transactions

As at 31 December 1989, the Company had sold portions of its future gold production as detailed below:

| Quarter ending    | Kg of gold sold | Forward price per kg sold |
|-------------------|-----------------|---------------------------|
| 31 March 1990     | 793             | R34 128                   |
| 30 June 1990      | 793             | R34 711                   |
| 30 September 1990 | 793             | R35 294                   |
| 31 December 1990  | 793             | R35 877                   |

The forward prices have been calculated at the R/S exchange rate ruling on 29 December 1989.

Capital expenditure

Outstanding commitments at 31 December 1989 are estimated at R1 008 000 (30 September 1989: R1 181 000).

For and on behalf of the board

D.J. Crowe (Chairman), P.J. Eustace, J.J. Geldenhuys, B.E. Henso D.M.S., L. Hewitt, G. Maude, C.W. S. Mouton, J.E. Olivier, S.W. van der Col, R.A.D. Wilson

Alternate directors: J.H.J. Burke, B.J. Furston, B.J. Lennerson, T.C. Pees, G.J. Robertson, J.E. van Niekirk, K.A. West

17 January 1990



**Cole National Corporation** has sold Eyelab, Inc. to Pearle, Inc., a subsidiary of Grand Metropolitan plc \$142,000,000

**Columbia First Federal Savings and Loan Association** has agreed to sell 537,000 newly issued Common Shares to CF Financial Associates L.P. \$11,800,000

**Commonwealth Equity Trust\*** has sold a 51.1% equity interest in DeLong Investment Group, Inc. \$30,000,000

**Continental Illinois Corporation** has sold Continental Illinois Bank of Western Springs, N.A. to Western Springs Bancorp. Inc. Value not disclosed

**Control Data Corporation** has sold Control Data Australia Pty Limited to Midea Corporation Pty Limited Value not disclosed

**Crescent States Financial Corp.** has agreed to acquire First Pennsylvania Corporation \$875,000,000

**Corporate Financial Acquisition Socanav-Caisse Inc.** has acquired Steinberg Inc. \$183,000,000

**Antino, Melville & Greenberg\*** has acquired a majority interest in Acoustiguide Corporation Value not disclosed

**RI Liquidating REIT, Inc. and Commercial Mortgage Association, Inc.** have been formed by the merger of Commercial Mortgage Investments and Commercial Mortgage Partnership, CRM and Commercial Mortgage Investments II, Inc. and Commercial Mortgage Investments III Limited Partnership \$348,000,000

**CRSS Inc.** has sold a 49% stake in Sirrine Environmental Consultants, Inc. to Sirrine Environmental Consultants, Inc. Value not disclosed

**CRSS Inc.** has sold a 49% ownership interest in CRSS Capital Inc. to Banque Paribas \$1,000,000

**CRSS Inc.\*** has exchanged its interest in NaTec Mines, Ltd. (formerly NaTec, Ltd.) for 11,118,000 Common Shares of NaTec Resources Inc. \$79,000,000

**DCI Acquisition Corp.\*** (owner of Aetna Industries, Inc.) has been acquired by management and Berkshire Partners Value not disclosed

**Deere & Company** has acquired Funk Manufacturing Company from Cooper Industries, Inc. Value not disclosed

**DeKalb Genetics Corporation** has agreed to acquire the 30% general partnership interest in DeKalb-Pfizer Genetics held by Pfizer Genetics Inc. \$80,000,000

**E-I Holdings Inc.** has sold Faberge, Incorporated to Unilever N.V. \$1,550,000,000

**E-I Holdings Inc.** has sold Martha White Foods, Inc. to Wandmill Corp. Value not disclosed

**E-I Holdings Inc.** has acquired McCrory Parent Corporation Value not disclosed

**ENSERCH CORP.** has acquired 12,000,000 units of Enserch Exploration Partners, Ltd. \$145,000,000

An Investor Group led by **Equimark Corporation** has agreed to acquire National Bancshares Corporation of Texas (in a FDIC-assisted transaction) Value not disclosed

**Exide Corporation** has been acquired by The Hillman Companies Value not disclosed

**FIL Fyffes plc** has sold a minority interest in Irish Distillers Group to Pernod-Ricard S.A. \$82,000,000

**First City Bank Corporation** has acquired Midwest Financial Group, Inc. \$249,000,000

**First City Financial Corporation** has sold its minority equity interest in Cantel Inc. to Rogers Communications Inc. Value not disclosed

**First Interstate of Hawaii, Inc.** has been acquired by FIH, L.P. \$31,000,000

**Fitchburg Gas and Electric Light Company** defense against a Cash Tender Offer by Eastern Utilities Associates \$4,520,000

An Investor Group led by **Dr. Friedrich Christian Flick** has sold approximately 2,700,000 Common Shares of Feldmühle Nobel AG to VEGA AG \$600,000,000

**Freeman Spogli & Co.** has acquired Duff & Phelps Inc. \$128,500,000

**General Energy Development, Ltd.** has been acquired by United Meridian Corporation \$39,000,000

**General Instrument Corporation** has repurchased 6,800,000 shares of its common stock through a self-tender offer \$241,400,000

**Gen-Probe Incorporated** has been acquired by Chugai Pharmaceutical Co., Ltd. \$110,600,000

**Gilbert/Robinson Acquisition Corp.** has acquired Gilbert/Robinson Inc. and related properties \$201,025,000

**Hecla Mining Company** has acquired certain kaolin properties from Cyprus Mineral Company Value not disclosed

**Hestair plc** defense against an unsolicited offer from Adia UK PLC, a subsidiary of Adia S.A. \$270,000,000

**Illinois Central Transportation Co.** has been acquired by The Prospect Group, Inc. \$440,000,000

**Insilco Corporation** has sold certain assets of Red Devil Coatings to a subsidiary of Thompson & Formby Inc. a subsidiary of Sterling Drug Inc. Value not disclosed

**Intelligent Electronics, Inc.** has acquired Connecting Point of America, Inc. \$24,000,000

An Investor Group\*\* (led by Merrill Lynch & Co., Inc.) has agreed to acquire Del Monte Corporation from RJR Nabisco, Inc. \$1,480,000,000

**Ioptex Research Inc.** has been acquired by Smith & Nephew plc \$236,000,000

**ISI Systems, Inc.** has agreed to be acquired by Memotec Data Inc. \$130,000,000

**Itel Corporation\*** has sold its subsidiary Signal Capital Equipment Finance Corporation to Fleet Credit Corporation, a subsidiary of Fleet/Norstar Financial Group, Inc. \$750,000,000

**TFT Corporation\*** has sold Transatlantische Allgemeine Versicherung AG and telcon Versicherung AG to Winterthur Schweizerische Versicherungs Gesellschaft Value not disclosed

**Merrill Lynch Capital Markets' clients appear in boldface type.**  
\*Transactions initiated by MLCM.  
\*\*Transactions for which bridge financing was provided.  
†Tender offer completed; final closing pending.


**Merrill Lynch**

A tradition of trust.



# GOLD FIELDS

OF SOUTH AFRICA LIMITED  
(Incorporated in the Republic of South Africa)  
(Registration No. 050/4181/008)

INTERIM REPORT FOR THE SIX MONTHS ENDED 31 DECEMBER 1989

## CONSOLIDATED INCOME STATEMENT

|   | Six months ended<br>31 December<br>1989 | Six months ended<br>31 December<br>1988 | Year ended<br>30 June<br>1989 |
|---|---|---|-------------------------------|
|   | Rm                                      | Rm                                      | Rm                            |
| <b>REVENUE</b>                                |   |   |                               |
| Income from investments                       | 158.4                                   | 158.5                                   | 351.4                         |
| Income from fees, interest and other sources  | 135.2                                   | 73.9                                    | 147.1                         |
|   | 293.6                                   | 232.4                                   | 498.5                         |
| <b>EXPENDITURE</b>                            |   |   |                               |
| Administration, technical and general         | 44.7                                    | 46.2                                    | 92.2                          |
| Interest                                      | 2.9                                     | 2.5                                     | 5.2                           |
| Drilling and prospecting                      | 13.9                                    | 17.3                                    | 34.4                          |
|   | 61.5                                    | 66.0                                    | 131.8                         |
| <b>PROFIT BEFORE TAX</b>                      | 232.1                                   | 166.4                                   | 366.7                         |
| Tax   | 30.9                                    | 8.6                                     | 18.8                          |
| <b>PROFIT AFTER TAX</b>                       | 201.2                                   | 157.8                                   | 347.9                         |
| Minority shareholders' interest               | 4.9                                     | 0.5                                     | 5.1                           |
| <b>PROFIT ATTRIBUTABLE TO GROUP</b>           | 196.3                                   | 157.3                                   | 342.8                         |
| Preference dividend                           | 6.4                                     | 6.5                                     | 13.0                          |
| <b>PROFIT ATTRIBUTABLE TO ORDINARY SHARES</b> | 189.9                                   | 150.8                                   | 329.8                         |
| Extraordinary item                            | 87.1                                    | —                                       | 22.7                          |
|   | 277.0                                   | 150.8                                   | 352.5                         |

\*Unaudited  
Earnings per ordinary share - cents 198 184 403  
Dividends - per ordinary share - cents 70 70 200  
- absorbing - Rm 67.1 57.3 163.8  
- times covered 2.8 2.6

## CONSOLIDATED BALANCE SHEET

|                                 | At<br>31 December<br>1989 | At<br>31 December<br>1988 | At<br>30 June<br>1989 |
|---------------------------------|---------------------------|---------------------------|-----------------------|
|                                 | Rm                        | Rm                        | Rm                    |
| <b>Fixed assets</b>             |                           |                           |                       |
| Investments                     | 82.6                      | 80.8                      | 79.7                  |
| Mineral properties              | 1,408.2                   | 1,130.9                   | 1,119.9               |
| Loans advanced                  | 117.1                     | 88.7                      | 58.8                  |
| Net current assets              | 859.6                     | 61.4                      | 81.1                  |
|                                 | 1,033.6                   | 155.5                     | 235.0                 |
| <b>Current assets</b>           |                           |                           |                       |
| Loans and other liabilities     | 174.0                     | 89.9                      | 141.1                 |
|                                 | 2,655.4                   | 1,407.4                   | 1,423.5               |
| <b>Ordinary share capital</b>   |                           |                           |                       |
| Reserves                        | 1,041.1                   | 113.3                     | 130.3                 |
|                                 | 1,449.4                   | 1,146.4                   | 1,241.8               |
| <b>Preference share capital</b> |                           |                           |                       |
| Minority shareholders' interest | 2,490.5                   | 1,157.7                   | 1,254.8               |
| Loans received                  | 128.6                     | 130.3                     | 130.3                 |
|                                 | 4.1                       | 3.7                       | 4.0                   |
|                                 | 32.2                      | 115.7                     | 34.4                  |
|                                 | 2,655.4                   | 1,407.4                   | 1,423.5               |
| <b>Investments</b>              |                           |                           |                       |
| Listed - Market value           | 8,825.7                   | 5,777.1                   | 6,549.1               |
| - Excess over book value        | 7,626.2                   | 4,798.2                   | 5,601.7               |
| - Book value                    | 1,199.5                   | 978.9                     | 947.4                 |
| Unlisted - Book value           | 206.7                     | 152.0                     | 172.5                 |

\*Unaudited  
Number of preference shares in issue 4,441,250 4,499,100 4,499,100  
Number of ordinary shares in issue 95,823,900 81,865,035 81,825,385  
Net assets (as valued) per ordinary share - cents 11.799 8.018 9.356

## NOTES

- The final dividend (No. 83) of 130 cents per ordinary share in respect of the year ended 30 June 1989, amounting to R106.5m, was declared on 15 August 1989 and paid on 27 September 1989.
- A dividend (No. 11) of 145 cents per preference share in respect of the six months ended 31 December 1989, amounting to R6.4m, was declared on 14 December 1989 and is payable on 31 January 1990.
- Realisation of investments: The surplus arising from the realisation of investments totalling R118.1m. Of this amount R87.1m (74%) accrued from a reduction in long-term holdings in Blyvooruitzicht Gold Mining Company Limited and Blandford Gold Mining Company Limited. The proceeds from this transaction will be used to fund, in part, an increase in the Group's interests in Driefontein Consolidated Limited and Koorl Gold Mining Company Limited. In accordance with Group accounting policy this item is treated as an extraordinary item and the surplus will be transferred to non-distributable reserve. In addition, a surplus of R21.0m (R2.2m) accrued from the realisation of shares in the Group's trading portfolio. This amount is included in "Income from other sources".
- Prospects: The recent increase in the U.S. dollar price of gold has been largely offset by the concomitant improvement in the Rand/dollar exchange rate. As a result, the average Rand price for gold received during the six months under review is only marginally higher than that received during the previous financial year. Lower international prices and the improvement in the exchange rate also have impacted adversely on the Rand prices of other metals and minerals produced by Group companies. The outlook for the current financial year therefore is that net profits accruing to Group operating companies are likely to be lower than those recorded during their preceding financial years. Nevertheless, dividend distributions by the Company for the current financial year should be maintained at last year's level.

## DECLARATION OF INTERIM DIVIDEND

Dividend No. 84 of 70 cents per ordinary share has been declared in South African currency, payable to members registered in the books of the Company at the close of business on 2 February 1990. Warrants payable on 7 March 1990 will be posted to members on or about 6 March 1990. Standard conditions relating to the payment of dividends are obtainable from the share transfer offices and the London Office of the Company. Requests for payment of the dividend in South African currency by members on the United Kingdom register must be received by the Company on or before 2 February 1990 in accordance with the above-mentioned conditions. The register of members will be closed from 3 to 9 February 1990, inclusive.

On behalf of the Board,

R. A. Plumbridge  
(Chairman)  
C. T. Fenlon } Directors

Registered and Head Office: Gold Fields Building, 75 Fox Street, Johannesburg 2001, 16 January 1990.  
London Office: Greenoat House, Francis Street, London SW1P 1DH.  
United Kingdom Registrar: Barclays Registrars Limited, 6 Greenoat Place, London SW1P 1PL.

A MEMBER OF THE GOLD FIELDS GROUP

## INTERNATIONAL COMPANIES AND FINANCE

# A rare stumble for Toronto's golden brothers

The Reichmanns may ride the Campeau crisis, but they no longer look infallible, says Bernard Simon

The collapse of the US retailing empire controlled by Mr Robert Campeau, the French-Canadian entrepreneur, is a rare setback for the Reichmann brothers of Toronto.

Long admired for their ability to spot a good investment ignored by everyone else, Albert and Ralph Reichmann clearly made a mistake in consistently backing Mr Campeau's foray into the US retailing market through his highly leveraged acquisition of Allied Stores and Federated Department Stores.

Allied and Federated, burdened by US\$7.5bn in debt, on Monday filed for protection from their creditors under Chapter 11 of US bankruptcy laws. As one of Campeau Corp's biggest shareholders and a substantial lender, Olympia & York Developments, the Reichmanns' holding company, stands to suffer sizeable losses.

The full extent of these losses and the degree to which they will strain O&Y can only be guessed at. Olympia & York is a private company which does not publish any details of its financial position or performance. However, recent events suggest that O&Y has been counting its pennies more carefully than usual.

It has pulled out of at least two big transactions in the past year - the purchase of the Sears Tower in Chicago, the world's tallest skyscraper, and the acquisition of BCE Development, another leading Canadian property developer.

O&Y is likely to have lost heavily on its equity stake in Campeau. It owns 5.2m Campeau shares bought at an estimated cost of US\$60m. The present market price of the shares is little more than US\$10m. O&Y also holds two series of debentures with a face

## FIRST BOSTON'S EXPOSURE IS \$429M

FIRST BOSTON, the Wall Street investment banking affiliate of the Credit Suisse group, has an unsecured exposure of \$429m in the bankruptcy of Federated Department Stores, the US retailing group said yesterday, writes Anatole Kalesky in New York.

The disclosure that First Boston was Federated's biggest unsecured creditor came as no surprise to the markets, but the size of the claim held by the Wall Street investment bank suggested that First Boston's losses in the bankruptcy could well exceed previous estimates of less than \$50m.

First Boston masterminded Mr Robert Campeau's disastrous takeover of Federated and was believed to hold about \$125m of Campeau junk bonds as well as a substantial share of the \$400m bridge loan arranged for Campeau to complete its takeover of Federated.

value of US\$300m, which are convertible at prices more than 10 times the common shares' present market value. It is still being paid interest on the debentures and hopes to get its money back when they mature.

On the other hand, the Reichmanns' loans to Campeau are well secured. O&Y has advanced two loans totalling US\$325m to improve the two department store groups' liquidity. One loan is secured by a 50 per cent interest in Campeau's 88-storey flagship building in downtown Toronto and the other by assets such as Campeau's stake in Ralphs Grocery, a southern California supermarket chain which has not been made part of the Chapter 11 proceedings.

Furthermore, O&Y's involve-

The other large unsecured creditors listed in Federated's bankruptcy filings included Manufacturers Hanover Trust, with an exposure of \$108m; PaineWebber, owed \$96m; and Dillon Read, \$48m in loans outstanding.

Federated said its total liabilities were \$5.33bn, as of October 26, 1989. It put total assets at \$4.3bn. These figures did not include inter-company balances. Secured bank debt was estimated at \$2.85bn, secured debt securities at \$201m and unsecured debt at \$795m. Other liabilities, excluding contingent or liquidated claims, were \$1.29bn.

Federated also announced yesterday that Mr G. William Miller, a former US Treasury Secretary, was to serve as chief executive of a new US holding company which would include all Campeau's retailing arms.

ment in Campeau is relatively small for North America's biggest real estate developer. Its equity stake in Campeau amounts to less than 1 per cent of its investment in public companies.

The Reichmanns have diversified widely over the past few years. Among other things they control Abitibi-Price, the world's biggest newsprint maker, and Gulf Canada, an oil and gas producer.

Mr Paul Reichmann, O&Y's vice president and chief strategist, prides himself on the company's ability to take the long view, unfettered by the need to impress outside shareholders with sparkling results each quarter.

This philosophy, plus the lure of Allied and Federated's property holdings, may explain



The Reichmanns pressed for the sale of Bloomingdale's to reduce Campeau debt

the Reichmanns' deepening involvement with Mr Campeau as the flamboyant entrepreneur moved into a business in which neither he nor they had any great experience.

Ironically, their first encounter with him, in 1980, was designed to put out my first recommendation for Campeau in many years. Mr Rannala never put out his report on the Allied deal, because it was overtaken by the more expensive acquisition of Federated in April 1983.

Like the analysts, O&Y appears to have grown more nervous after the Federated takeover. Besides insisting on high-quality security for its two loans, it set stringent conditions for a restructuring of Campeau Corp last November, including the appointment of one of its senior executives as

widespread praise as a shrewd way to combine the real estate and retailing businesses. Mr Harry Rannala, analyst at McCarthy Securities in Toronto, notes that "after the Allied acquisition, I was prepared to put out my first recommendation for Campeau in many years."

Such caution may limit the damage to O&Y's finances and its reputation. But the Campeau saga will dissipate much of the aura of infallibility that has enveloped the Reichmanns.

chairman of a new restructuring committee. And it declined to arrange a US\$800m bridging loan until Campeau's debt burden was eased by the sale of Bloomingdale's, the Manhattan store which is the jewel in Federated's crown, and the repurchase of most of Federated and Allied's junk bonds.

O&Y moved to distance itself from the retailing arms last week when it became clear that they were headed for Chapter 11. A separate board of directors was set up for the US operations and the O&Y-dominated restructuring committee was disbanded.

Such caution may limit the damage to O&Y's finances and its reputation. But the Campeau saga will dissipate much of the aura of infallibility that has enveloped the Reichmanns.

## Fuji Heavy Industries bids for rest of US Subaru unit

By Our Financial Staff

FUJI HEAVY Industries, the Japanese vehicle and equipment maker, plans to take full control of Subaru of America, the US distributor of its cars, in a bid which values the 49.6 per cent owned offshoot at some \$200m.

Subaru of America, established in 1968, is quoted on the

Nasdaq Over-the-Counter market. Fuji Heavy is to offer \$5 per share - in early trading yesterday, the stock rose \$1 to match that level. Mr Toshio Tajima, Fuji Heavy chairman, described the price as fair "especially in light of the uncertain outlook for the US automobile industry."

He added: "Only by controlling 100 per cent of Subaru of America will we be in a position to effectively integrate the manufacturing and distribution process which, we believe, is critical to the growing demands of our US dealer network and our customers."

The unit, with annual sales of \$1.7bn, has 800 outlets in the US and 1,100 staff. It had a 1988 net deficit of \$57.9m. Anzira Electric, a Japanese maker of telecommunications equipment, is to buy Wiltron, a US manufacturer of measuring equipment for communications machines, for \$150m, AP-DJ adds from Tokyo.

## Anglovaal mines raise gold recovery grades

By Jim Jones in Johannesburg

INCREASED gold production and tight control of costs allowed the three principal gold mines managed by South Africa's Anglovaal group to overcome the stresses of softening dollar gold prices during last year's December quarter.

Each of the three mines raised gold recovery grades and two limited the rise in unit working costs by raising production rates.

Hartebeestfontein, the group's largest mine, boosted production of underground ore and increased the tonnage of low-grade surface residues.

The directors do not say why the underground gold recovery grade increased to 8.1 grams per tonne (g/t) from the September quarter's 8.8 g/t; local mining analysts are surprised by the rise as the focus of mining operations is shifting steadily towards the lower-grade western section of the mine property.

The grade increase at Eastern Transvaal Consolidated Mines (ETC) is less surprising. The company operates a number of small mines, which gives

it a significant degree of production flexibility. New plant to re-treat gold concentrates has been commissioned. ETC recently opened a new mine and is now intensifying its exploration programme.

In the Orange Free State the Lorraine mine raised its mill throughput and gold recovery grades and earned a profit after tax.

Anglovaal is completing feasibility studies on gold reefs adjacent to the Lorraine property, but has still to decide whether Lorraine will participate in the proposed new mine's development.

Gold Fields of South Africa (GFS), the former subsidiary of the UK's Consolidated Gold Fields, lifted pre-tax profit in the six months to December to R232.1m (\$91.4m) from R166.4m, but warns that earnings of group companies could drop unless the rand-denominated gold price rises.

The gain stemmed from fee and interest income, which rose to R135.2m from R73.9m as it earned interest on cash raised by its Riba rights issue in September.

## NEGOTIABLE FLOATING RATE US DOLLAR CERTIFICATES DEPOSIT BANCO PORTUGUES DO ATLANTICO

(Incorporated with limited liability in Portugal)  
London Branch, 77 Gracechurch Street, London EC3V 0BQ  
FRCD issue \$35,000,000.00 Dated 29.02.88

Notice is hereby given in accordance with condition 3 of the Certificates of Deposit that the Issuer has elected to redeem serial numbers 1-70 on the next Interest Payment Date being 28th February 1990

15th January, 1990

## ZENTRALSPARKASSE UND KOMMERZIALBANK U.S. Dollar Floating Rate Notes Wien 1981-91

U.S. \$30,000,000 Subordinated Notes

Notice is hereby given that the rate of interest for the period from January 7, 1990 to July 17, 1990 has been fixed at 8 1/8 per cent - 181 days interest amount per U.S. \$5,000 Note due on July 17, 1990 is U.S. \$213.68.

Bank of America International SA Luxembourg Principal Paying Agent

## Citicorp Overseas Finance Corporation N.V.

(Incorporated with limited liability in the Netherlands Antilles)

Unconditionally guaranteed by CITICORP

Notice is hereby given that the Rate of Interest has been fixed at 8.125% p.a. and that the interest payable on the relevant Interest Payment Date, April 17, 1990, against Coupon No. 40 in respect of US\$10,000 nominal of the Notes will be US\$203.13.

January 17, 1990, London  
By: Citibank, N.A. (CSSI Dept.), Agent Bank CITIBANK

## Wells Fargo & Company U.S. \$100,000,000

Floating Rate Subordinated Notes due July 1997

In accordance with the provisions of the Notes, notice is hereby given that for the Interest period 17th January, 1990 to 17th April, 1990 the Notes will carry an Interest Rate of 8 1/4% per annum. Interest payable on the relevant interest payment date 17th April, 1990 will amount to US\$12.50 per US\$100,000 Note and US\$1,062.50 per US\$850,000 Note.

Agent Bank: Morgan Guaranty Trust Company of New York, London

## Notice to Noteholders Prospect International High Income Portfolio N.V.

Up to U.S. \$82,500,000 Senior Floating Rate Notes due 1998 (of which U.S. \$41,250,000 has been issued)

Notice is hereby given that the Interest Rate for the period from 14th January, 1990 to 14th February, 1990 is 8.55%. The Floating Rate Note Amount payable on 14th February, 1990 is U.S. \$6.89 per U.S. \$1,000.

Bankers Trust Company, London Agent Bank

## U.S. \$100,000,000 Republic New York Corporation

Floating Rate Subordinated Notes due July 2010

Notice is hereby given that for the period from January 17, 1990 to April 17, 1990 the Notes will carry an Interest Rate of 8 1/4% per annum. The interest payable on the relevant interest payment date April 17, 1990 will amount to U.S. \$200.38 per U.S. \$100,000 Principal Amount of Notes.

By: The Chase Manhattan Bank, N.A. London, Agent Bank

## U.S. \$125,000,000 Alaska Housing Finance Corporation Floating Rate Notes Due July 2001

Notice is hereby given that the Rate of Interest has been fixed at 8.35% p.a. and that the interest payable, for the current interest period January 17, 1990 to July 17, 1990 on the relevant Interest Payment Date July 17, 1990 in respect of U.S. \$10,000 nominal of the Notes will be U.S. \$419.82.

January 17, 1990, London  
By: Citibank, N.A. (CSSI Dept.), Agent Bank CITIBANK

This announcement appears as a matter of record only.

11th January, 1990



## Daiwa Bank (Capital Management) Limited

U.S. \$250,000,000

Euro-Commercial Paper Programme

Guaranteed by

## The Daiwa Bank, Limited

Dealers

Barclays de Zoete Wedd Limited

Chase Investment Bank

Daiwa Bank (Capital Management) Limited

Nomura International

UBS Phillips & Drew Securities Limited

S.G. Warburg Securities

Arranger

UBS Phillips & Drew Securities Limited

This announcement appears as a matter of record only January 1990

## STANHOPE PROPERTIES PLC

£50,000,000

Sterling Commercial Paper Programme

Arranged by  
Barclays de Zoete Wedd Limited

Dealers  
Barclays de Zoete Wedd Limited  
NatWest Capital Markets Limited

Issue and Paying Agent  
Barclays Bank PLC

## SOCOFI S.A. 100 RUE DU RHONE, GENEVA, SWITZERLAND

## CORRECTION

Reference is made to the advertisement published on January 11, 1990 in the Financial Times. Socofi S.A. is not in "Stay of Bankruptcy", as stated, but is in a moratorium for a period of four months.



|  |  |  |
|--|--|--|
| <p><b>Jerhart, Inc.</b><br/>has been acquired by<br/>Home Innovations Inc.<br/>Value not disclosed</p> <p><b>Kelly, Douglas &amp; Company</b><br/>has been acquired by<br/>Loblaw Companies Ltd.<br/>\$67,200,000</p> <p><b>Keystone International, Inc.</b><br/>has sold<br/>Keystone Technology, Inc.<br/>to<br/>SPECO Inc.<br/>Value not disclosed</p> <p><b>K-H Corporation</b><br/>(formerly Fruehauf Corporation)<br/>has been acquired by<br/>Kaiser Corporation<br/>\$200,000,000</p> <p><b>Kaiser Corporation</b><br/>(formerly Fruehauf Corporation)<br/>has sold its<br/>Trailer, Maritime and CEMCO businesses<br/>to<br/>Tetra Corporation<br/>\$22,500,000</p> <p><b>Kohlhaas, Travis Roberts &amp; Co.</b><br/>has acquired<br/>R.R. Nabisco, Inc.<br/>\$30,070,000,000</p> <p><b>Novocera Corporation</b><br/>has agreed to acquire<br/>AVX Corporation<br/>\$561,000,000</p> <p><b>Portland Cement Limited</b><br/>has acquired a minority interest in<br/>Cemex Inc.<br/>\$45,000,000</p> <p><b>of Lincoln Savings and Loan*</b><br/>has been acquired by<br/>Household Bank, F.S.B.<br/>a wholly-owned subsidiary of<br/>Household International, Inc.<br/>\$70,000,000</p> <p><b>Liberty Mutual Insurance Company*</b><br/>has acquired<br/>Keybank Provident Life Insurance Company<br/>from<br/>Travelers Corporation<br/>Value not disclosed</p> <p><b>Longs Financial Corporation</b><br/>has sold<br/>Longs Bank Corp.<br/>to<br/>USA Holdings, Inc.<br/>\$500,000,000</p> <p><b>Management Group</b><br/>has acquired<br/>Federated Investors, Inc. and<br/>related investment management operations<br/>from<br/>Aetna Life and Casualty Company<br/>\$345,000,000</p> <p><b>A Management Group</b><br/>has acquired<br/>GAF Corporation<br/>\$1,941,000,000</p> <p><b>Manhattan National Corporation</b><br/>has agreed to sell<br/>Manhattan National Life Insurance Company<br/>to<br/>Pioneer Financial Services, Inc.<br/>\$27,000,000</p> | <p><b>Marriott Corporation</b><br/>has contributed its<br/>In-Flite Services<br/>to<br/><b>Caterair Holdings Corporation**</b><br/>in exchange for securities<br/>Value not disclosed</p> <p><b>McDonnell Douglas Corporation</b><br/>has sold<br/>McDonnell Douglas Health Systems Company<br/>to<br/>American Express Company<br/>Value not disclosed</p> <p><b>Merrill Lynch &amp; Co., Inc.</b><br/>has sold its General Partnership Interest,<br/>its Subordinated Limited Partnership Interests,<br/>its Subordinated Note and 82% of the outstanding<br/>Preference Limited Partnership Interests<br/>acquired in a tender offer by an affiliate<br/>of<br/>Finet Finance International, L.P.<br/>to<br/>The Prudential Insurance Company of America<br/>\$697,100,000</p> <p><b>Merrill Lynch Capital Partners, Inc.*</b><br/>has acquired<br/>Ann Taylor, Inc.<br/>of Allied Stores Corporation<br/>from<br/>Campana Corporation<br/>\$430,000,000</p> <p><b>Merrill Lynch Capital Partners, Inc.*</b><br/>has agreed to acquire<br/>Philips Industries Inc.<br/>\$850,000,000</p> <p><b>Merrill Lynch Capital Partners, Inc.*</b><br/>has acquired<br/>Rowe International, Inc.<br/>an affiliate of IRIAN Group<br/>(owned by Nelson Peltz and Peter May)<br/>Value not disclosed</p> <p><b>Medical, Inc.</b><br/>(an affiliate of MetPath Inc.)<br/>has acquired<br/>Central Diagnostic Laboratory, Inc.<br/>\$85,000,000</p> <p><b>MGI Properties</b><br/>has acquired<br/>Piper Equity Investors, Inc.<br/>\$35,300,000</p> <p><b>ML Media Opportunity Partners, L.P.</b><br/>has acquired the assets of<br/>WXPB-FM (Norfolk, VA)<br/>from<br/>Continental Broadcasting Network<br/>Value not disclosed</p> <p><b>ML Media Opportunity Partners, L.P.</b><br/>has acquired the<br/>convertible preferred stock of<br/>General Cellular Corporation<br/>Value not disclosed</p> <p><b>ML Media Partners, L.P.</b><br/>has acquired the assets of<br/>WICC-AM (Bridgeport, CT)<br/>from<br/>Tribune Company<br/>Value not disclosed</p> <p><b>ML Media Partners, L.P.</b><br/>has acquired<br/>Acosta Broadcasting Corporation<br/>(San Juan, Puerto Rico)<br/>Value not disclosed</p> <p><b>ML Media Partners, L.P.</b><br/>has agreed to acquire the assets of<br/>KORG-AM and KEZY-FM<br/>from<br/>Anaheim Broadcasting Corporation<br/>Value not disclosed</p> | <p><b>Mobil Oil Canada Ltd.</b><br/>has sold<br/>certain oil &amp; gas properties to<br/>Saskatchewan Oil and Gas Corporation<br/>\$47,200,000</p> <p><b>Mohasco Corporation</b><br/>has been acquired by<br/>An Investor Group<br/>\$504,000,000</p> <p><b>MVE Holding Corporation</b><br/>has been acquired by<br/>A Management Group<br/>Value not disclosed</p> <p><b>New York Life Insurance Company</b><br/>has acquired<br/>Windsor Group Limited<br/>from<br/>British-American Insurance Company, Limited<br/>Value not disclosed</p> <p><b>Nortek, Inc.*</b><br/>has sold<br/>Bradford-White Corporation<br/>to<br/>S.A. Brewing Holdings Limited<br/>Value not disclosed</p> <p><b>Nortek, Inc.</b><br/>has sold<br/>Montrose Products Co.<br/>to<br/>Intercol, Inc.<br/>Value not disclosed</p> <p><b>Norwest Corporation</b><br/>has agreed to acquire<br/>First Interstate Corporation of Wisconsin<br/>\$216,000,000</p> <p><b>Nucorp, Inc.</b><br/>has agreed to acquire<br/>United Capital Holding Company<br/>\$88,000,000</p> <p><b>Optima Exploration Ltd.</b><br/>has acquired<br/>certain oil &amp; gas assets from<br/>Poco Petroleum Ltd.<br/>\$45,800,000</p> <p><b>Pacific First Financial Corporation*</b><br/>has been acquired by<br/>Royal Trustco Limited<br/>\$212,000,000</p> <p><b>Pan Am Corporation</b><br/>has sold<br/>Pan Am World Services, Inc.<br/>to<br/>Johnson Controls Inc.<br/>\$165,000,000</p> <p><b>Pannill Knitting Company, Incorporated</b><br/>has merged with<br/>PKC Merger Corporation<br/>(owned by Sara Lee Acquisition Corporation<br/>and certain shareholders and management of<br/>Pannill Knitting Company, Incorporated)<br/>\$26,000,000</p> <p><b>Pembroke Investments Ltd.</b><br/>has acquired control of<br/>DRG plc<br/>\$1,100,000,000</p> <p><b>Merrill Lynch Capital Markets' clients appear<br/>in boldface type.</b><br/>*Transactions initiated by MLCM.<br/>**Transactions for which bridge financing was<br/>provided.<br/>†Tender offer completed; final closing pending.</p> |
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**Merrill Lynch**  
A tradition of trust.



NEW ISSUE

All of these Securities having been sold, this announcement appears as a matter of record only.

January 9, 1990



## 1,400,000 Shares

# Martech USA, Inc.

Common Stock

400,000 Shares

PaineWebber International

Nomura International

Swiss Bank Corporation  
Investment Banking

S. G. Warburg Securities

This portion of the offering was offered outside the United States and Canada.

1,000,000 Shares

PaineWebber Incorporated

Alex. Brown &amp; Sons

A. G. Edwards &amp; Sons, Inc.

Goldman, Sachs &amp; Co.

Prudential-Bache Capital Funding

Boettcher &amp; Company, Inc.

Ladenburg, Thalmann &amp; Co. Inc.

Neuberger &amp; Berman

Rotan Mosle Inc.

Tucker Anthony

Wheat First Butcher &amp; Singer

First Analysis Securities Corporation

Mabon, Nugent &amp; Co.

Wessels, Arnold &amp; Henderson

This portion of the offering was offered in the United States and Canada.

U.S. \$75,000,000

The Bank of New York

(Incorporated with limited liability in the Netherlands Antilles)

Guaranteed Floating Rate Subordinated

Notes due January 1996

Unconditionally guaranteed, on a Subordinated Basis, as to

Payment of Principal and Interest by

The Bank of New York Company, Inc.

Notice is hereby given that the Rate of Interest has been fixed at 8.3125% p.a. and that the interest payable on the relevant Interest Payment Date, April 17, 1990, against Coupon No. 25 in respect of U.S. \$10,000 nominal of the Notes will be U.S. \$207.81.

January 17, 1990, London

By Citibank, N.A. (CSSI Dept.), Reference Agent

CITIBANK

U.S. \$100,000,000

Guaranteed Floating Rate Notes due 1993

of

SANWA INTERNATIONAL FINANCE

LIMITED

Guaranteed as to payment of Principal and Interest by

THE SANWA BANK, LIMITED

Notice is hereby given that the Rate of Interest has been fixed at 8.35% p.a. and that the interest payable on the relevant Interest Payment Date, July 17, 1990, against Coupon No. 5 in respect of U.S. \$10,000 nominal of the Notes will be U.S. \$4,186.19.

January 17, 1990, London

By Citibank, N.A. (CSSI Dept.), Agent Bank

CITIBANK

## ROWNTREE MACKINTOSH S.A. (NESTLE GROUP)

has sold

SOGECO S.A.  
the Holding Company  
of the Group  
CANDICE MARTIAL  
and  
DE NEUVILLE S.A.

ROWNTREE  
MACKINTOSH S.A.  
has been advised by

BANEXI

## PERUGINA S.R.L. (NESTLE GROUP)

has sold

CHOCOLAT  
BOUQUET D'OR S.A.

PERUGINA S.R.L.  
has been advised by

BANEXI

U.S. \$30,000,000



## ZENTRALSPARKASSE UND KOMMERZIALBANK WIEN

Floating Rate Subordinated Notes Due 1991

Interest Rate 8 1/2% per annum

Interest Period 17th January 1990  
17th July 1990Interest Amount per  
U.S. \$5,000 Note due  
17th July 1990 U.S. \$213.68Credit Suisse First Boston Limited  
Agent Bank

U.S. \$50,000,000

Morgan Grenfell Investments N.V.

(Incorporated in The Netherlands with limited liability)

Floating Rate Notes Due 1994

Payment of principal and interest unconditionally guaranteed by

Morgan Grenfell Group PLC

(Incorporated in England with limited liability)

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest will be 6 3/4% per annum. The interest payable on the relevant Interest Payment Date, 17th July, 1990, will be US\$210.54 for each US\$5,000 principal amount of the Note.

Agent Bank:

Morgan Guaranty Trust Company of New York  
London

## INTERNATIONAL CAPITAL MARKETS

# Koor seeks immediate aid on overdue bond payment

By Hugh Carnegie in Jerusalem

TRADE union owners of Israel's Koor Industries are seeking short-term aid to help the group meet an overdue interest payment on bonds it issued in the US, and so buy time to negotiate a long-term solution to its debts of \$550m.

Hevrat Ha'ovdim, the industrial holding company of the Histadrut labour federation, which owns Koor, said it had asked for further clarification from two foreign concerns which have offered to acquire a controlling stake in the group, Israel's biggest industrial operator. It had also not ruled out other options previously canvassed for keeping Koor afloat.

However, in the immediate term Koor requires help to fend off insolvency. Koor will become insolvent if it does not

pay off a tranche of interest on US bonds worth \$105m by January 26, the end of a grace period allowed for late payment. On Monday the Koor board announced it had suspended all interest and principal payments on its debts until January 24, underlining its cash-flow crisis.

"We think a short-term injection can be agreed to allow Koor to function while we find a more permanent solution," said a senior Hevrat Ha'ovdim official. "We shouldn't have to work with the threat of a gun at our head. We need time to pursue options."

Koor's Israeli and foreign creditors are pondering the offers for the group proposed by Shamrock of California, a company owned by Mr Roy

Disney, and the Belzberg brothers, Jewish investors from Canada. Both offers are based on the creditors agreeing to hefty write-offs and varying degrees of Israeli government aid.

The various parties may be happy with the idea of funds being provided to bridge the bonds deadline - but who will provide them is unclear. The foreign banks, which hold only a minority of Koor's debt, have balked at any suggestion of bailing out the bond holders.

"I don't think any non-Israeli bank is going to give Koor any money," said one Israeli involved in the problem. "Maybe the Government, maybe the Israeli banks - or maybe Hevrat Ha'ovdim will sell an asset."

## Nokia president to stay on until end of 1993

By Enrique Tessieri in Helsinki

NOKIA, Finland's largest privately-owned group, announced yesterday that Mr Simo Vuorio, president and chief executive of the group, will continue with the company until the end of 1993.

The announcement comes after rumours last year that Mr Vuorio would leave the company. Nokia has been going through a large-scale restructuring since the group's last president and chief executive, Mr Kari Kallio, committed suicide in 1988.

Mr Kalle Isokallio, president of Nokia's data division, was appointed as deputy chairman of the group and vice president of Nokia's board of eight directors. Analysts believe that Mr Isokallio is the heir-apparent to Mr Vuorio.

## Chicago futures traders to test portable terminals

By Deborah Hargreaves

CHICAGO'S two leading futures exchanges plan to test prototypes of hand-held electronic terminals for recording trades on their floors by the third quarter of the year.

The Chicago Board of Trade and the Mercantile Exchange have set February 2 as a deadline for receiving bids from concerns proposing to develop the electronic trading cards. The exchanges started their search for a supplier of an automated data input terminal between the two markets.

The plan to develop a hand-held terminal has been discussed in the Chicago market for some time.

But it was the huge investigation by the FBI into futures fraud last year that finally

prompted the two exchanges to devote \$2m to its development.

As part of many charges levelled against Chicago traders, the FBI alleged that traders had scratched out prices of trades, which they record in pencil on their trading cards and hand in at the end of the day. It is not difficult for traders to alter prices to gain more profit on a trade.

Hand-held computer terminals would record the time, price and counterparty in a trade, and would have a link into the exchange central computer for clearing trades.

The Chicago exchanges say they will share the results of their audit tests with other exchanges, and believe such a system could have applications in other businesses.

## Prosecution likely for brokers in Repsol row

By Peter Bruce in Madrid

SPAIN'S NATIONAL Stock Market Commission is poised to prosecute, and possibly ban, four Spanish brokers for falsifying share applications during the flotation last May of Repsol, the oil conglomerate, Drexel Burnham Lambert, whose Spanish operation is now closed, was fined Ptas70m four months ago for the same offence.

An official at the Comisión Nacional del Mercado de Valores (CNMV) would not name the four firms yesterday, but their investigations appear to have vindicated the claims of Drexel's former managers in Spain that they were not the only ones to have tried to collect more than the legal number of shares during the flotation's placement period.

Drexel closed down its office in Madrid after being accused of inventing the names of 400 individuals who then "applied" for 97,000 shares. The four Spanish brokers involved, the CNMV official said, had applied for a total of 300,000 shares using about 1,000 false names.

The part-privatisation of Repsol raised more than \$1bn and was Spain's biggest flotation. It was expected in a number of tranches and the relatively modest allocation to institutions - and the accompanying low 1 per cent commission - has frequently led to suspicions that other brokers with corporate clients may have applied for shares through the individual tranche where the commission was 4 per cent - as well.

The Spanish broking community was quick to close ranks after the Drexel affair, fearing it could damage the reputation of the rapidly modernising local bourses, and prosecution of the four Spanish firms is bound to revive these fears. The CNMV will only name the accused firms if the prosecutors are approved by the Finance Ministry.

## Shipowners to buy defunct Greek bank

By Kerin Hope in Athens

THE NATIONAL Bank of Greece has agreed to sell the long-defunct Bank of Chios to a group of Greek shipowners.

The terms of sale to the group, which includes the Vardinoyannis, Goulas and Livanos organisations, were not revealed. However, a banking source said the price was set at more than Dr2.5bn (\$15m).

"This is the first privatisation in Greece, and it's appropriate because the Bank of Chios had been a shipping bank," said Mr Dimitris Geramides, governor of the National Bank.

Mr Geramides said the National Bank was negotiating to sell a minority interest in the Bank of Chios to a foreign bank as part of the deal, "so that there will be some international connections right from the start."

The sale - still to be approved by the Bank of Greece, the country's central bank - is part of a drive by the state-owned National Bank to restructure and modernise its portfolio.

The Bank of Chios closed before the Second World War. The National Bank acquired its shares in the early 1980s, bank officials said.

Greek shipowners are starting to diversify their holdings and have started investing more at home. Three other shipping groups are currently preparing to set up banking operations in Greece.

## BUILDING SOCIETIES

The Financial Times proposes to publish this survey on:

20th February 1990

For a full editorial synopsis and advertisement details, please contact:

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on 01-873 4181

or write to him at:

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Southwark Bridge  
London  
SE1 9HL

FINANCIAL TIMES  
ECONOMICS & BUSINESS NEWSPAPER

Listed are the latest international bonds for which there is an adequate secondary market.

| US DOLLAR STRAIGHTS        |        |         |         |        |        |       | Closing prices on January 14 |        |        |        |        |        |       |
|----------------------------|--------|---------|---------|--------|--------|-------|------------------------------|--------|--------|--------|--------|--------|-------|
|                            | Issued | Bid     | Offer   | Day    | Week   | Yield |                              | Issued | Bid    | Offer  | Day    | Week   | Yield |
| Alberici 8 1/2% 94         | 750    | 98 1/2  | 99 1/4  | -0 1/4 | -0 1/4 | 8.79  | YER STRAIGHTS                | 1500   | 94 1/2 | 95 1/4 | -0 1/4 | -0 1/4 | 6.71  |
| Alberici 8 1/2% 95         | 140    | 102 1/2 | 103 1/4 | -0 1/4 | -0 1/4 | 8.62  | Canada 6 1/2% 94             | 100    | 94 1/2 | 95 1/4 | -0 1/4 | -0 1/4 | 6.71  |
| Australia 9 1/2% 93        | 150    | 97 1/2  | 98 1/4  | -0 1/4 | -0 1/4 | 8.62  | Canada 6 1/2% 95             | 100    | 94 1/2 | 95 1/4 | -0 1/4 | -0 1/4 | 6.71  |
| B.F.C. 8 1/2% 94           | 175    | 98 1/2  | 99 1/4  | -0 1/4 | -0 1/4 | 8.66  | Euromil 5 1/2% 95            | 200    | 91 1/2 | 92 1/4 | -0 1/4 | -0 1/4 | 6.83  |
| B.F.C. 8 1/2% 95           | 200    | 102 1/2 | 103 1/4 | -0 1/4 | -0 1/4 | 8.66  | E.L.B. 8 1/2% 95             | 150    | 94 1/2 | 95 1/4 | -0 1/4 | -0 1/4 | 6.79  |
| Brill. Tel. Fin. 9 1/2% 98 | 250    | 102 1/2 | 103 1/4 | -0 1/4 | -0 1/4 | 8.94  | Euromil 5 1/2% 96            | 200    | 91 1/2 | 92 1/4 | -0 1/4 | -0 1/4 | 6.82  |
| Canada 9 1/2% 98           | 1000   | 102 1/2 | 103 1/4 | -0 1/4 | -0 1/4 | 8.50  | Norway 5 1/2% 92             | 150    | 93 1/2 | 94 1/4 | -0 1/4 | -0 1/4 | 6.79  |
| Canada 9 1/2% 99           | 200    | 102 1/2 | 103 1/4 | -0 1/4 | -0 1/4 | 8.50  | Sweden 4 1/2% 92             | 100    | 93 1/2 | 94 1/4 | -0 1/4 | -0 1/4 | 6.73  |
| C.N.C. 9 1/2% 93           | 150    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.90  | Sweden 4 1/2% 93             | 100    | 93 1/2 | 94 1/4 | -0 1/4 | -0 1/4 | 6.73  |
| Credit National 9 1/2% 93  | 200    | 102 1/2 | 103 1/4 | -0 1/4 | -0 1/4 | 8.54  | YER 7 1/2% 94                | 200    | 97 1/2 | 98 1/4 | -0 1/4 | -0 1/4 | 6.76  |
| Credit National 9 1/2% 92  | 160    | 102 1/2 | 103 1/4 | -0 1/4 | -0 1/4 | 8.67  |                              |        |        |        |        |        |       |
| Credit National 9 1/2% 91  | 160    | 102 1/2 | 103 1/4 | -0 1/4 | -0 1/4 | 8.60  |                              |        |        |        |        |        |       |
| Credit National 9 1/2% 90  | 160    | 102 1/2 | 103 1/4 | -0 1/4 | -0 1/4 | 8.60  |                              |        |        |        |        |        |       |
| Denmark 8 1/2% 94          | 150    | 97 1/2  | 98 1/4  | -0 1/4 | -0 1/4 | 8.74  |                              |        |        |        |        |        |       |
| E.E.C. 7 1/2% 91           | 100    | 97 1/2  | 97 3/4  | 0      | 0      | 8.48  |                              |        |        |        |        |        |       |
| E.E.C. 10 1/2% 94          | 140    | 103 1/2 | 104 1/4 | -0 1/4 | -0 1/4 | 8.68  |                              |        |        |        |        |        |       |
| E.L.B. 8 1/2% 95           | 150    | 97 1/2  | 97 3/4  | 0      | 0      | 8.48  |                              |        |        |        |        |        |       |
| Euromil 10 1/2% 94         | 100    | 103 1/2 | 104 1/4 | -0 1/4 | -0 1/4 | 8.61  |                              |        |        |        |        |        |       |
| Euromil 10 1/2% 95         | 200    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.77  |                              |        |        |        |        |        |       |
| Fin. Exp. 8 1/2% 92        | 200    | 103 1/2 | 104 1/4 | -0 1/4 | -0 1/4 | 8.98  |                              |        |        |        |        |        |       |
| Fin. Exp. 8 1/2% 93        | 250    | 100 1/2 | 101 1/4 | -0 1/4 | -0 1/4 | 8.74  |                              |        |        |        |        |        |       |
| Fin. Exp. 8 1/2% 94        | 200    | 99 1/2  | 100 1/4 | -0 1/4 | -0 1/4 | 8.61  |                              |        |        |        |        |        |       |
| Fin. Exp. 8 1/2% 95        | 200    | 102 1/2 | 103 1/4 | -0 1/4 | -0 1/4 | 8.82  |                              |        |        |        |        |        |       |
| Fin. Exp. 8 1/2% 96        | 250    | 100 1/2 | 101 1/4 | -0 1/4 | -0 1/4 | 8.74  |                              |        |        |        |        |        |       |
| Gen. Elec. Corp. 9 1/2% 94 | 500    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.35  |                              |        |        |        |        |        |       |
| Gen. Elec. Corp. 9 1/2% 95 | 300    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.35  |                              |        |        |        |        |        |       |
| Gen. Elec. Corp. 9 1/2% 96 | 300    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.35  |                              |        |        |        |        |        |       |
| G.M.A.C. 8 1/2% 94         | 500    | 98 1/2  | 99 1/4  | -0 1/4 | -0 1/4 | 9.10  |                              |        |        |        |        |        |       |
| G.M.A.C. 8 1/2% 95         | 200    | 99 1/2  | 100 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| G.M.A.C. 8 1/2% 96         | 200    | 100 1/2 | 101 1/4 | -0 1/4 | -0 1/4 | 8.62  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 92 | 400    | 99 1/2  | 100 1/4 | -0 1/4 | -0 1/4 | 8.60  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 93 | 250    | 100 1/2 | 101 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 94 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 95 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 96 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 97 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 98 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 99 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 00 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 01 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 02 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 03 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 04 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 05 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 06 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 07 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 08 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 09 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 10 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 11 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 12 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 13 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 14 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 15 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 16 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 17 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 18 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 19 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 20 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 21 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 22 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 23 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 24 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 25 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 26 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 27 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 28 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 29 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 30 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 31 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 32 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 33 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 34 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 35 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 36 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 37 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 38 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 39 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 40 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 41 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 42 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 43 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 44 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 45 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 46 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 47 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 48 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 49 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 50 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 51 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 52 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 53 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 54 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 55 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 56 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 57 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 58 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 59 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 60 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 61 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 62 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 63 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 64 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 65 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 66 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 | 8.66  |                              |        |        |        |        |        |       |
| IBM Credit Corp. 8 1/2% 67 | 250    | 101 1/2 | 102 1/4 | -0 1/4 | -0 1/4 |       |                              |        |        |        |        |        |       |



|   |  |   |
|---|--|---|
| <p><b>Petrolane Partners, L.P.</b><br/>has been acquired by<br/>QFB Partners<br/>\$694,500,000</p> <p><b>Piece Goods Shops Company, L.P.</b><br/>has been acquired by<br/>An Investor Group<br/>Value not disclosed</p> <p><b>PPG Canada Inc.</b><br/>has sold its<br/>aluminum and real estate assets<br/>to<br/>Investor Group<br/>Value not disclosed</p> <p><b>PWA Corp.</b><br/>has acquired<br/>Hardair Canada Ltd.<br/>\$216,000,000</p> <p><b>Quebecor Inc.</b><br/>has agreed to acquire<br/>the U.S. printing assets of<br/>the Graphics Group subsidiaries<br/>of<br/>Communications Corp.<br/>\$300,000,000</p> <p><b>RJR Nabors Inc.</b><br/>has sold its<br/>North American "Cracking" business<br/>to a joint venture formed by<br/>Hui Seng Limited and<br/>Fuller Overseas Holdings Private Limited<br/>\$52,000,000</p> <p><b>Supermarket Supermarkets</b><br/>has acquired<br/>Fry's Food Stores, Inc.<br/>The Food Co.<br/>Value not disclosed</p> <p><b>Sunbelt Plough Corporation</b><br/>has sold<br/>its International Division<br/>and Chicago Club<br/>Unilever PLC<br/>\$125,000,000</p> <p><b>Semi-Tech Microelectronics (Far East) Limited</b><br/>has acquired<br/>GSMC Inc.<br/>\$29,000,000</p> <p><b>Service Merchandise Company, Inc.</b><br/>has adopted a Plan of Recapitalization<br/>including a special cash dividend<br/>of \$10.00 per share<br/>\$1,140,000,000</p> <p><b>Forrest C. Shaklee, Jr. and<br/>Raleigh L. Shaklee</b><br/>have sold their 27% interest in<br/>Shaklee Corporation<br/>to<br/>Yamanouchi Pharmaceutical Co., Ltd.<br/>\$174,900,000</p> | <p><b>Southlife Holding Company*</b><br/>has been acquired by<br/>Capital Holding Corporation<br/>\$53,900,000</p> <p>An equity interest in<br/><b>Spring City Knitting Co., Inc.</b><br/>has been acquired by<br/>An Investor Group<br/>Value not disclosed</p> <p><b>Standard Federal Bank</b><br/>has acquired<br/>First Federal Savings and Loan Association of<br/>Kalamazoo<br/>\$54,000,000</p> <p><b>St. Anthony National Bank</b><br/>has been acquired by<br/>Firststar Corporation<br/>\$15,200,000</p> <p><b>Steinberg Inc.</b><br/>has agreed to sell<br/>Ivanhoe Inc.<br/>to<br/>Caisse de dépôt et placement du Québec<br/>\$807,000,000</p> <p><b>STET - Società Finanziaria Telefonica p.a.</b><br/>and<br/>American Telephone and Telegraph Company<br/>have agreed to exchange 20% of the shares<br/>of their subsidiaries,<br/>ITALTEL - Società Italiana Telecomunicazioni s.p.a.<br/>and AT&amp;T Network Systems International<br/>Value not disclosed</p> <p><b>Strategic Mortgage Investments, Inc.</b><br/>has been acquired by<br/>Capstead Mortgage Corporation<br/>\$90,000,000</p> <p><b>TGI Friday's Inc.</b><br/>has agreed to be acquired by<br/>Carlson Hospitality Group, Inc.<br/>\$52,000,000</p> <p><b>Thomas H. Lee Company</b><br/>has acquired<br/>General Nutrition, Incorporated<br/>\$36,000,000</p> <p><b>Time Warner Inc.</b><br/>has agreed to acquire<br/>Warner Communications Inc.<br/>\$14,110,000,000</p> <p><b>Transco Exploration Partners, Ltd.</b><br/>has sold certain of its<br/>oil &amp; gas properties to<br/>Amerada Hess Corporation<br/>\$911,000,000</p> <p><b>Transco Exploration Partners, Ltd.</b><br/>has agreed to sell certain of its<br/>offshore oil &amp; gas properties to<br/>Transco Energy Co.<br/>and<br/>Oryx Energy Co.<br/>\$48,100,000</p> <p><b>Triangle Industries, Inc.</b><br/>has been acquired by<br/>Pechiney S.A.<br/>\$1,260,000,000</p> | <p><b>TW Services, Inc.</b><br/>has been acquired by<br/>TW Holdings, Inc.<br/>(an affiliate of Gollust, Tierney and Oliver)<br/>\$2,800,000,000</p> <p><b>Tyco Laboratories, Inc.</b><br/>has sold<br/>The F.B. Leopold Company, Inc.<br/>to<br/>An Investor Group<br/>Value not disclosed</p> <p><b>Tyler Machinery Co., Inc.</b><br/>has sold<br/>certain product lines<br/>to<br/>The Black Brothers Co., Inc.<br/>Value not disclosed</p> <p><b>Union National Life Insurance Company</b><br/>has been acquired by<br/>United Insurance Company of America,<br/>a subsidiary of Teledyne, Inc.<br/>Value not disclosed</p> <p><b>University Savings Bank*</b><br/>has been acquired by<br/>GEENED, Inc.<br/>\$77,900,000</p> <p><b>Walls Holding Company, Inc.*</b><br/>has been acquired by<br/>an affiliate of<br/>Butler Capital Corporation<br/>Value not disclosed</p> <p><b>Warner Communications Inc.</b><br/>has agreed to spin off<br/>BHC, Inc.<br/>in connection with the pending merger of<br/>Time Warner Inc. and<br/>Warner Communications Inc.</p> <p><b>Webster Financial Corporation</b><br/>has agreed to a merger with<br/>Eagle Financial Corporation<br/>\$32,000,000</p> <p><b>West Point Pepperell, Inc.†</b><br/>has agreed to be acquired by<br/>Farley, Inc.<br/>\$3,000,000,000</p> <p><b>Wheelabrator Technologies Inc.</b><br/>has been acquired by<br/>The Wheelabrator Group Inc.<br/>\$506,000,000</p> <p><b>W.R. Grace &amp; Co.</b><br/>has sold<br/>Grace Equipment Co.<br/>to<br/>Compagnie Française de l'Afrique Occidentale<br/>\$305,000,000</p> <p><b>Merrill Lynch Capital Markets' clients appear<br/>in boldface type.</b><br/>*Transactions initiated by MLCM.<br/>**Transactions for which bridge financing was<br/>provided.<br/>†Tender offer completed; final closing pending.</p> |
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## UK COMPANY NEWS

## Redland spends £46m on French aggregates side

By John Thornhill

REDLAND, the building materials group, is to expand its aggregates operations in France through the acquisition of two companies, SCE Group and SLAM.

This follows the purchase last year of a limestone quarry and two sand and gravel pits. The total consideration for all these acquisitions is £46m.

With the addition of these businesses, Redland will have a combined annual output of 6.5m tonnes of aggregate in France and will run eight rail depots around Paris.

Mr Gerald Corbett, finance director, said Redland was optimistic about the French aggregates market, which he described as being very fragmented. "This will give us the critical mass for serving the Paris market," he said.

The SCE Group owns three hard rock quarries and three

sand and gravel pits in central France producing 3.5m tonnes of aggregate per year. Reserves in its hard rock quarries are estimated to last over 40 years, while those in the sand and gravel quarries are estimated at 25 years. The group also owns land and properties around Paris worth more than £8m.

SLAM is an aggregate distributor and stabilised base producer and runs six railheads around Paris handling 1.5m tonnes a year.

Last year, Redland bought one limestone quarry and two sand and gravel pits. In total, the acquired businesses have a combined operating profit of about £4m and net assets are estimated at not less than £40m.

The acquisitions are being financed through French bank borrowings.

## H Mackay shares rise 12p on bid talks

By Nikki Tait

A 12p advance to 152p in the share price of Hugh Mackay, the Durham-based carpet manufacturer, prompted an announcement late yesterday afternoon that the company was in discussions which could lead to a takeover offer.

Analysts last night were speculating that Allied Textile Companies, which already owns a 25 per cent stake in Mackay and made a recommended offer for the company in November 1988, might be the most likely suitor. However, Lamont, another textile group, or possibly a European buyer were also mooted suggestions.

ATC declined to comment on the announcement, while Hugh Mackay would not elaborate further. However, its advisers said that discussions were at a fairly advanced stage.

The previous ATC bid took the form of a paper offer with a cash alternative of 330p per share. ATC withdrew its offer under a condition of the agreement referring to its right to withdraw should "material adverse changes" affect Mackay's trading position or prospects.

Since then, Mackay has reported a profits fall in 1988 and then tumbled into the red in the first half of 1989. At yesterday's closing price - ahead of Mackay's formal announcement - the group is capitalised at £5m.

## Abbey National set for maiden purchase

By Peter Franklin

HAMPSON INDUSTRIES, the acquisitive West Midlands-based holding company with interests including aluminium refining, precision engineering, office cleaning and home improvements, yesterday reported a 39 per cent increase in pre-tax profits for the six months to end-September.

Mr John Wardle, chairman, said that for several years the second half had been significantly better than the first and this would certainly be the case this year.

The pre-tax figure of £3.27m (£2.35m) was struck on turn-

## All-round growth behind Hampson's 39% advance

By Peter Franklin

over 21 per cent higher at £33.54m (£27.76m). In August 1988 the company eliminated gearing with a 24.9m rights issue and this remains the case, in spite of its continuing expansion.

Mr Wardle said that he was aware that doubts had been expressed with regard to Hampson's interests in the home improvements and upholstered furniture market. However, he said, "both these activities are doing very nicely, thank you".

All divisions had contributed to the result, said Mr Chris Clayton, finance director, including the industrial cleaning division, which after a complete management restructuring, was showing signs of an upturn.

After tax of £1.17m (£851,000), earnings per 5p share rose to 3.52p (2.97p) or 3.28p (2.94p) fully diluted. The interim dividend is raised to 0.6p (adjusted 0.458p).

## Marina shares sail up 77p

Shares in Marina Development Group yesterday sailed up 77p to 435p after it was revealed that the company was in discussions which might lead to a bid being made for the marina and boatyard operator.

Yesterday morning, Partchester Holdings, an unquoted leisure company run by Mr Keith Partridge and Mr Allen Timpany, announced that it had acquired an option to buy 28 per cent of Marina's shares before April 20 and was in talks with Marina with a view to making a recommended offer.

Marina later confirmed that it was in discussions. But there was some confusion over a parcel of 28 per cent of Marina's shares owned by Priest Marins, the property company.

## Stanley Miller warns of fall

Shares in Stanley Miller dropped sharply yesterday following the building contractor's announcement that its 1989 results would fall considerably short of the previous year's levels.

The shares plunged 25p to 172p, more than wiping out Monday's 16p gain. Pre-tax profits in 1988 amounted to £1.26m.

The Newcastle-based group attributed its poorer-than-expected performance to its construction activities, which it said have had "a disappointing year as a whole".

Miller reported first half pre-tax profits of £22,000 (£315,000), reflecting higher interest rates on the group's development-related borrowings.

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The coupon amount as calculated payable on April 11, 1990 will be £3,925.79 for the denomination of £100,000.

## ELECTRONIC PAYMENT SYSTEMS

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23rd February 1990

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## Dutch paper supplier in talks with Robert Horne

By Laura Raun in Amsterdam

BUHRMANN-TETTERODE, the Dutch paper and office supplies group, said yesterday that it was in talks with the Robert Horne Group about a possible takeover of the leading UK paper merchant.

Mr PG Vandrager, secretary to B-T's board of managing directors, said there had been "a few incidental meetings in recent weeks" but would not elaborate.

Robert Horne revealed last week that Kenneth Horne Family Holdings, which owns 51.3 per cent of the group's voting shares, had been approached about a possible takeover, but refused to comment yesterday.

Market reaction was muted amid a generally lower market. The share price of Buhrmann-Tetterode, which had not notified the Amsterdam Stock Exchange of the discussions, dropped £1.2 to £1.59.5.

In London, Robert Horne's ordinary shares rose 2p to 401p, while the A non-voting shares

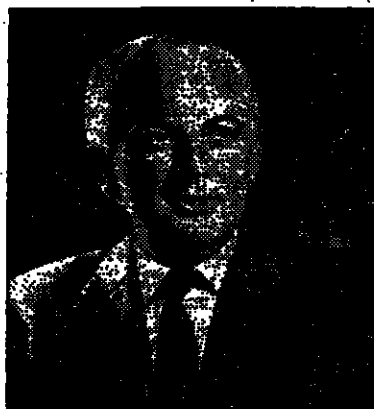
closed up 3p at 349p. At these prices, market capitalisation is about £120m.

With profits of £1.16m on sales of £1.45m in 1988 Buhrmann-Tetterode is the biggest paper group and the 17th largest company overall in The Netherlands.

It derives 47 per cent of its revenue from paper and paper products, 35 per cent from office supplies and 18 per cent from consumer goods, which are being hived off.

Over the past year Buhrmann-Tetterode has been on an aggressive buying spree, snapping up whole companies and partial stakes in Europe and the US. Building from its base in paper and paper products B-T has sought to carve out a serious market share in office supplies.

In December it took a 40 per cent stake in Bierbrauer & Nagel of West Germany, and acquired MS Ghan and Public Office Supplies of the US and Copygraphic of the UK.



NICHOLAS WILLIS  
Chief executive

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Wellcome's annual meeting yesterday was dominated by questions from AIDS activists seeking a reduction in the price of Retrovir, the only drug licensed to treat AIDS, writes Vanessa Houlder. The tone was in keeping with that of a small demonstration outside London's Grosvenor House (above), which described the AGM as "a gathering of AIDS profiteers." By the end, the animosity was reciprocated by some other shareholders who, tired of the lengthy speeches and criticisms, jeered and drowned questions with the noise of clapping.

However, not all the dialogue between the board and the AIDS activists - members of ACT UP, a pressure group - was ill-tempered. A halving of the US recommended dosage of Retrovir announced yesterday was described by Mr Rob Archer, a Edinburgh-based member of ACT UP, as "a goodwill measure to the HIV community." Directors also managed to go some way to satisfying questions about studies on intravenous drug users and the use of Zovirax in tongue infections of HIV sufferers.

## 1989 Interim Dividend

The Board of Directors of Telefónica de España, S.A. in its meeting held on December 20th, 1989, adopted the following resolution:

To distribute an interim dividend for the fiscal year 1989 to Telefónica shares that will be the following amounts for each one of the shares indicated below:

| Share Number               | Gross amount (pesetas) | Net amount |
|----------------------------|------------------------|------------|
| 1 to 924.811.945           | 25                     | 18,75      |
| 924.811.946 to 924.963.451 | 11,644                 | 8,733      |

It was also agreed that the payment of these dividends shall be carried out on January, 31st, 1990, with charge to coupon number 135. Credit and Trustee Entities which work with Telefónica and Spanish Stock Exchanges will perform their own deposits; holders of shares and Credit and Trustee Entities which do not work with Telefónica will perform them in the main offices, subsidiaries or agencies of any of the following Entities:

Banco Bilbao-Vizcaya, Central, Español de Crédito, Exterior, Hispano Americano, Popular Español, Santander, Urquijo-Unión, Caja Postal, Confederación Española de Cajas de Ahorro, Bancoval and Bolsas Oficiales de Valores.

The share certificates (whether related to a single share or a number of shares) will receive the amount of the dividend, and the Credit and Trustee Entities at which the securities are deposited shall prove the existence and collection thereof, by means of numerical billing on magnetic tape, that shall be sent to the Issuing Company, together with the value keys in accordance with the specifications set out in the Issuing Company's manual of the Spanish Stock Exchange Coordination Service.

The share certificates (whether related to a single share or a number of shares) without a coupon sheet that are deposited, shall be stamped when the deposit thereof is cancelled with a stamp that shall textually state:

"All rights exercised up to 31-01-90".

The securities presented at the counter shall be billed under the above-mentioned conditions.

The share certificates related to a number of shares that, for whatever reason, are presented for cancellation on the dividend payment date shall be understood as having exercised this right, for which reason they must be presented adequately stamped.

The paying Bank shall strictly comply with the instructions received from the Issuing Entity, both in order to produce the corresponding debits and to accept those from other Entities.

Madrid, January 8th, 1990  
THE BOARD OF DIRECTORS

Telefónica



## UK COMPANY NEWS

## Arbitrageurs may be only losers in SeaCon battle

By Andrew Hill

FEW TEARS will be shed in New York this week for the arbitrageurs who may end up as the only losers in the final episode of the bid for Sea Containers.

Mr James Sherwood, Sea Containers' president and the central character in the 33-week battle for control of the company, announced on Monday that he would recommend a new \$1bn deal to his fellow directors at tomorrow's board meeting.

Subject to shareholder approval, the agreement would allow the original hostile bidder, Tiphook, the UK container rental company, and Stena, the private Swedish ferry operator, to buy most of their prey's container and Sealink ferry operations for about \$1bn. That includes the value of Stena's

stake in its target which will be transferred to Sea Containers.

At one point early in the bid, arbitrageurs were thought to hold speculative stakes making up about 15 per cent of Sea Containers' equity. Those who bought shares near their peak of \$72½ in June must now await details of Mr Sherwood's latest plans or sell at a loss.

"The arbs have just been so beaten up and battered they're not really keen to volunteer comments," said one observer. Sea Containers shares fell 11 per cent on Monday, recovering yesterday to trade at more than \$62, up 32%.

Mr Jay Goodall, a New Jersey analyst, said yesterday: "People are wondering what a modified recapitalisation is going to look like - I think it's

going to be better for long-term shareholders than short-term, but the beauty of the old plan was there was some certainty to it."

Mr Sherwood hopes the new deal will match his original plan to offer stockholders \$70 per share. Few obstacles stand in his way.

The buyers lined up for the container assets under the old plan - Tiphook's container rental rivals Irel and Genstar - refused to comment yesterday on suggestions that they might object to it and a higher bid after nine months of legal and financial wrangling seems unlikely. As one UK analyst put it yesterday: "I think that most sensible people will realise that the orange has now been squeezed about as dry as it will go."

## Allied-Lyons swallows up second doughnut chain in US

By Clare Pearson

ALLIED-LYONS, not content with acquiring Dunkin' Donuts for \$207m two months ago, is munching up Mister Donut, another leading US doughnut and coffee franchise chain.

The food and drinks group said yesterday it was buying the company from International Multifoods, the US food processing company, for an undisclosed sum, thought to be about \$20m.

Mister Donut is to operate as a subsidiary of Dunkin' Donuts, a much larger operation bestriding the US market with 1,600 stores. It also runs a further 250 outlets in Japan and Europe.

Although much smaller, Mister Donut claims to rank number two in the US. It has 558 outlets, of which 83 are in Quebec, Canada, with estimated sales for the fiscal year 1989 of \$156m.

Allied-Lyons said figures were not available on what share of the North American doughnut and coffee shop market the group would now command.

It added that there should be scope for improving the sales per store of Mister Donut, which is lower than that of Dunkin' Donuts.

There should also be merger benefits in administration and supply to franchisees.

The consideration for Mister Donut was officially described as representing less than 1 per cent of Allied-Lyons' net assets, which works out at \$20m.

Allied is keen to develop the Dunkin' Donuts' operations in Europe, especially in the UK where it currently has just four outlets.

The group owns three other North American food companies. These are Baskin Robbins, leader in the franchised ice cream store market, Tetley, which makes coffee and tea, and DCA Food Industries, which produces a variety of ingredients, including doughnut mixes, for the food processing industry.

## Anglo Utd raises £50m from Coalite sale

By Andrew Taylor, Construction Correspondent

ANGLO UNITED, the mining and fuel distribution group, has sold Coalite Building Supplies to CRH, the Irish building materials company, for £50m.

Anglo acquired the builders' merchants operation last summer when it took over the Coalite fuel distribution business in a contested £47m bid.

The sale to CRH means that Anglo has raised about £135m from the sale of non-core Coalite companies.

Previous disposals included the sale of Coalite's quarrying activities for £53.5m to Charter Consolidated, part of the Anglo American Corporation of South Africa, and the sale of Coalite's waste management and industrial cleaning businesses for

some £26m to BET, the business services conglomerate.

Mr David McElrath, chairman, said the disposal of other Coalite businesses would take place shortly.

Last year's takeover was financed by a £200m short term loan and a £270m six year loan arranged by Samuel Montagu.

Anglo intends to repay the £200m loan by the end of this year.

The builders' merchants business was expected to be one of the more difficult assets to dispose of given the poorer outlook for UK construction generally and the sharp fall in British housebuilding and

housing repair and maintenance work.

Mr Tony Barry, CRH's chief executive, said the purchase of Coalite Building Supplies would increase the Irish group's national coverage in the UK. Keyline, CRH's existing builders' merchants business has 54 branches concentrated in Scotland, southern England, South Wales and Yorkshire.

Coalite, the tenth largest builders' merchants in the UK, has 36 branches concentrated in Yorkshire and Humberside, the Midlands and East Anglia. In the year to March 31 1989, it generated trading profits of £5.8m on sales of £77m. Net

assets were then £26.7m.

The combined Coalite and Keyline businesses would have an annual turnover of £220m from 90 locations and would be the largest builders' merchants dealing in "heavyweight" building materials, Mr Barry said.

CRH, which has its operations evenly split between the UK, continental Europe, the US and Ireland, increased pre-tax profits by 39 per cent to £27.2m in the 6 months to end-June 1989. It said its strong cash flow should mean that its debt equity ratio at the end of this year should be similar to that at the end of 1989 assuming no further major acquisitions.

## Matthew Clark declines as agencies are lost

By Philip Rawstone

MATTHEW CLARK and Sons (Holdings), wines and spirits distributor, yesterday reported pre-tax profits 9.3 per cent down at £2.95m for the six months to end-October.

Turnover from group activities, excluding customs and excise duty, was 43 per cent lower at £22.7m (£38.8m).

The figures reflect the loss last year of the Martell and Irish Distillers' agencies but Mr Francis Gordon Clark, chairman, said that although full year profits may not match the 1988-89 record of £3.4m he believed "the company will emerge from this difficult transitional year commendably well."

Earnings per share fell from

15.3p to 12.7p but operating profit margins rose from 7.7 per cent to 11.7 per cent.

Clark, which took over from HP Bulmer as agent for Domecq sherries and Fundador and Carlos I brandies on January 1, reported that trade throughout the summer had been buoyant and profits of JE Mather, the Leeds-based wine and sherry business, and Malcolm Chown, a specialist drinks supplier, remained at about last year's level.

Mr Gordon Clark added: "All companies reported strong sales in November and December but there are indications that retailers are still carrying substantial stocks and sales since Christmas have in general been slow."

But the group's Finsbury Distillery, now benefiting from the move of production of Stone's Ginger Wine to Leeds, had returned higher profits; and significantly better results had been produced by JE Baker in Australia, where interim profits were 70 per cent higher at £250,000. Sealark Transport, the transport and warehousing services subsidiary, had also moved into profit.

An interim dividend of 5.75p (5.5p) is declared.

COMMENT

Matthew Clark seems to have recovered remarkably well from the blows of losing the

Martell and Irish Distillers' agencies. The acquisition of the Domecq sherries and brandies distribution, together with a number of smaller agencies, has been a boost to morale as well as plugging some of the gap in spite of less than buoyant trading conditions.

The worst is over; and with JE Baker and Sealark improving, and profit margins substantially increased, the group can begin to look forward to renewed growth. JE Baker's full year profits of £7.5m, not much below last year's record of £8.4m if exceptional items are stripped out. That would put the group on a prospective p/e of 10.3, 8 per cent to 10 per cent cheaper than the market.

reach, it offers a spread of professional services for which demand is likely to remain constant.

In spite of a high level of instructions and the existence of contracts like that of property valuation for privatising National Power, the company is guarded about the prospects for the immediate future.

"We have modest optimism that we will continue to make positive progress. We hope to see good figures at the end of the year," Mr Turnbull said.

In the year to March 1989 Debenham made taxable profits of £3.97m.

## Debenham Tewson ahead but margins cut

By Paul Cheeseright, Property Correspondent

DEBENHAM TEWSON & Chinnocks yesterday brought the season of chartered surveyors' figures to a close with interim pre-tax profits up 19 per cent, the largest increase among the five companies recently reporting.

Profits for the six months to October 31 were £4.17m, against £3.51m in the same period of 1988. The interim dividend is raised 20 per cent to 2.4p, payable from earnings per share of 8.58p (7.26p).

Baker Harris Saunders, de Morgan and Savills all reported reduced profits. Fletcher King, however, unveiled a 10 per cent

increase in profits.

But all the chartered surveyors have been affected in varying degrees by the slowing down of the commercial property market.

This has been most obvious in the erosion of margins. In the case of Debenham Tewson the increase in pre-tax profits was less than half that in turnover, ahead 42 per cent to £20.25m.

Debenham Tewson has been seeking to maintain a tight hand on costs and yesterday Mr Anthony Turnbull, chief executive, said, "Cost control remains the most important

thing for me to do over the next year or 18 months, but this cannot be at the expense of the quality of service."

Last September, Debenham Tewson trimmed back £2m from its budgeted costs by reducing the scale of some expansion programmes and putting off the expansion of its support staff.

The size of Debenham Tewson and the diversity of its activities offers it some protection against the downturn of the market, because whatever happens on the buying, selling and leasing side, where decisions are taking longer to

reach, it offers a spread of professional services for which demand is likely to remain constant.

In spite of a high level of instructions and the existence of contracts like that of property valuation for privatising National Power, the company is guarded about the prospects for the immediate future.

"We have modest optimism that we will continue to make positive progress. We hope to see good figures at the end of the year," Mr Turnbull said.

## Empire shows interim deficit

By Maggie Urry

EMPIRE STORES, the agency mail order group, suffered a sharp fall into losses in its half year to November 11, and is passing the interim dividend.

The shares fell 3p to 123p, sustained, analysts said, by the presence of three major shareholders with over 50 per cent of the group's equity between them and consequent hopes of a takeover bid.

The group incurred a pre-tax loss of £1.73m (profit £2.68m) but this included an exceptional profit of £1.38m arising from the sale of its debt collection business. Loss per share

was 7.91p compared to earnings of 4.49p.

Sales increased 3.3 per cent to £115.2m (£114.9m). But Mr Gratwick, chairman, said the number of agents had risen by 11.5 per cent meaning the sales per agent were around 8 per cent lower.

Mr Gratwick said that had debts had risen by £2m, which had also affected profits. This was now coming under control as credit scoring systems had been changed. Selling the group's debt collecting business to a larger competitor, which would still work for

Empire, would save the company about £200,000 in a full year, he estimated.

On a more optimistic note, Mr Gratwick said the second half had got off to a better start with the opening four weeks of trading well ahead of budget.

However, he said "there is still a long way to go to the year end." A decision on whether to pay a final dividend would be taken then. In the previous period, covering the 65 weeks to end-April, a total dividend of 5.525p was paid, including the interim of 1.96p.

## Rental income boost for Palmerston

By Paul Cheeseright, Property Correspondent

PALMERSTON HOLDINGS, the property investment and trading company in which the Berger family is the largest shareholder, yesterday announced a marginal increase in interim pre-tax profits but a 46 per cent rise in rental income.

Profits for the six months to end-September were £1.6m compared with £1.54m in the same period of 1988. Earnings grew more strongly, expanding

from 5.6p to 6.76p.

Palmerston's aim is to build up rental revenue from its property investments and to reduce the relative importance of property trading.

Rental income in the first half was £3.36m (£2.3m) and trading profits grew to £3.66m (£1.35m).

There was a sharp increase in finance costs to £3.67m (£1.63m), reflecting recent property purchases, not least those

in south east London, Wembley and Dundee.

Palmerston is unlikely to produce figures for the full year much different from those of 1988-89. There will be more disposals in the second half, and the full impact on income of rent reviews coming through in the next few months should be felt during the next financial year.

The interim dividend is raised from 2.75p to 3.025p.

This advertisement is published on behalf of Y. J. Lovell (Holdings) plc and has been approved by Lazard Brothers & Co., Limited, a Member of The Securities Association, solely for the purposes of section 57 of the Financial Services Act 1986.

The directors of Y. J. Lovell (Holdings) plc accept responsibility for the information contained in this advertisement and, to the best of their knowledge and belief (having taken all reasonable care to ensure that such is the case), the information contained in this advertisement is in accordance with the facts and does not omit anything likely to affect the import of such information.

## Increased and final offers for HIGGS AND HILL PLC

# 493p

The final offers will close\* at 1.00 p.m. on Saturday 20th January, 1990.

\*Unless declared unconditional as to acceptances, in which case the final offers will remain open for at least a further 14 days.

Copies of the Forms of Acceptance may be obtained from Barclays Bank PLC, New Issues, P.O. Box 123, Fleetway House, 25 Farringdon Street, London EC4A 4HD. Higgs and Hill shareholders who require Forms of Acceptance or are in any doubt as to how to fill in the Forms of Acceptance should telephone Barclays Bank PLC, New Issues on 01-489 1995.

Note: The value of the Final Ordinary Offer is based on: (a) the closing price of Lovell ordinary shares yesterday, as adjusted for the recommended final dividend for the year ended 30th September, 1989 of 4.75p per share and (b) the midday market value which the new Lovell convertible preference shares would have had if listed yesterday, as estimated by Kleinwort Benson Securities Limited. (A copy of the letter from Kleinwort Benson Securities Limited containing the estimated valuation of the new Lovell convertible preference shares is available for inspection at the offices of Ashurst Morris Crisp, Broadwalk House, 5 Appold Street, London EC2A 2HA.)

## Lovell

## Cantors up in spite of conditions

CANTORS, the high street retail furniture group, increased first half pre-tax profits from £292,000 to £362,000, in spite of difficult trading conditions.

But on prospects, Mr Harold Cantor, chairman, said he was hesitant to be any more optimistic than to hope last year's £3.04m profit would be equalled.

In the six months ended October 28 1989 the group, which operates from 80 stores, lifted turnover to £22.54m (£19.8m) and operating profit to £1.9m (£1.6m).

Mr Cantor said hire purchase trading rose so there had been an increase of £50,000 (decrease £80,000) in the provision for unearned profit and collection costs.

However, borrowings remained low and led to an interest charge of only £2,000 (£23,000). Earnings worked through at 4.53p (4.38p) and the interim dividend is again 1p.

## All sides contribute at Chelsea Man

Chelsea Man, the USM-quoted men's clothing designer and retailer, announced pre-tax profits of £2.1m for the 14 months to June 3. For the year to April 2 1988 they were £1.58m.

Turnover amounted to £19.2m (£5.2m) and all trading subsidiaries contributed to the result, said Mr Sam George, chairman. The recent acquisitions, Grant Seward and Shiri Manufacturing, had been made profitable.

Trading in the first part of the current year had exceeded expectations, he added. Despite market difficulties the forecast was for improved trading.

A final dividend of 2.1p is recommended for a 2.9p total. Earnings worked through at 17.5p (9.19p) per share.

## Osprey Comms doubles to £670,000

Continued growth from core businesses combined with increasing profits from acquisitions led to Osprey Communi-

cations doubling pre-tax profits to £670,000 for the half year ended November 1989.

The outcome compared with last time's £322,000, and was generated on turnover up 75 per cent to £13.9m (£7.96m). The group is involved in advertising and marketing services.

Mr John French, chairman and chief executive, said the six companies brought into the group had settled in completely, and new business and new cross-referenced business continued to grow.

Earnings were 4.12p (3.28p) and the interim dividend is raised to 1.35p (1.2p).

## Crossroads Oil losses at £0.09m

Crossroads Oil Group, formerly known as Lyxander Petroleum, reported reduced pre-tax losses of £93,000 for the interim period to end-September, against £151,000.

The results of this USM-quoted company included £109,000 in interest charges resulting from the acquisition of the assets of COG V. The company added that as about 50 per cent of the £2.8m convertible debentures issued as

part of the purchase had been converted, the interest charge would be lower.

Turnover more than doubled to £509,000 (£205,000) reflecting the progressive increase in monthly oil and gas revenue. Losses per share were 0.31p (0.52p) after a nil tax charge.

## Jurys Hotel well above last year

In the first half of its current year, Jurys Hotel Group raised pre-tax profit by 41 per cent, to £2.27m (£1.62m), exceeding the £2.12m earned in the first half of the previous year. The group operates hotels in Dublin, Cork and Limerick.

Trading in the second half does not match the first, but directors expect the year to show a satisfactory improvement over 1988-89.

In the half year to October 31 1989, turnover rose 17 per cent to £11.54m (£9.94m), and the profit increased from £1.65m to £2.33m (£2.18m). Earnings were 10.27p (7.08p) and the interim dividend is lifted to 2p (1.6p).

## PUBLIC NOTICES



## MMC INVITES EVIDENCE ON THE ACQUISITION BY GENERAL UTILITIES OF SHARES IN THE MID KENT WATER COMPANY

The Monopolies and Mergers Commission are inquiring into General Utilities' acquisition of shares in Mid Kent in March 1989 and would like to hear from any person or organisation with information or views. General Utilities is owned by Compagnie Generale des Eaux.

The Commission will be looking at the possible effects of the acquisition on the public interest. The Commission would like evidence in writing by 29th January 1990 to be sent to: The Reference Secretary (General Utilities/Mid Kent Water Inquiry), Monopolies and Mergers Commission, New Court, 48 Carey Street, London WC2A 2JT.



## MMC INVITES EVIDENCE ON THE ACQUISITION BY SOUTHERN WATER PLC OF SHARES IN MID-SUSSEX WATER COMPANY

The Monopolies and Mergers Commission are inquiring into Southern Water's acquisition of shares in Mid-Sussex in February 1989 and would like to hear from any person or organisation with information or views.

The Commission will be looking at the possible effects of the acquisition on the public interest. The Commission would like evidence in writing by 29th January 1990 to be sent to: The Reference Secretary (Southern Water/Mid-Sussex Water Inquiry), Monopolies and Mergers Commission, New Court, 48 Carey Street, London WC2A 2JT.

## NOTICE OF REDEMPTION

To the Holders of the  
Extendible Notes Due 2000

General Electric Credit Corporation  
(now known as General Electric Capital Corporation)

The foregoing Corporation is  
an affiliate of General Electric Company, U.S.A.

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of Section 8 of the Finance and Paying Agency Agreement, dated as of February 20, 1988, between General Electric Credit Corporation (the "Company") and the United States Internal Revenue Service (the "Service"), the Company has elected to redeem the Extendible Notes (the "Notes") at the price of 102% of their principal amount (the "Redemption Price") interest due on February 20, 1990 (the "Redemption Date").

Payment of the Redemption Price will be made upon presentation and surrender of the Notes, together with all required coupons, to the United States Internal Revenue Service (IRS) on or before the Redemption Date, at any of the paying agencies listed below. In the event any such unreturned coupons fail to be presented, the amount of the missing coupons will be deducted from the Redemption Price.

Chase Manhattan Bank (London), S.A.  
London Branch  
15 Abchurch Lane, London EC4N 3DF  
Chase Manhattan Bank (Switzerland)  
CH-1000 Geneva, Switzerland  
The Chase Manhattan Bank, N.A.  
London Branch  
Whitgate House, Coleman Street  
London EC2P 2ND  
England  
Banque Paribas Lambert S.A.  
Suisse Romande, 24  
Rue de la Bourse, 1201  
Geneve, Suisse

Coupons which shall have matured on or prior to the Redemption Date should be detached, presented and surrendered for payment in the usual manner. Information regarding the United States Internal Revenue Service (IRS) will only be required with respect to payment on any Note or coupon which is made outside the United States. If you are required to provide your correct taxpayer identification number on IRS Form W-9 and who fail to do so may also be subject to an IRS penalty. Accordingly, please provide any appropriate identification when presenting the Notes or coupons for payment.

By: THE CHASE MANHATTAN BANK  
(National Association)  
as Paying Agent  
Date: January 17, 1990



## UK COMPANY NEWS

## New chief concentrates on consolidating success

Peter Marsh talks to Ernest Mario, chief executive of Glaxo, about his plans for the future

GLAXO, Britain's biggest drug company, has ordered a series of measures to hold back rises in costs, especially in the area of research and development and administration.

Dr Ernest Mario, chief executive, said yesterday the measures had become necessary as a way "to consolidate the gains of the past 10 years and to make sure we don't go too far out on the curve".

Dr Mario, an American, took over the number two job at Glaxo last May after heading the company's US operations. He reports to Sir Paul Gilmartin, the chairman.

The 51-year-old former pharmacist is increasingly taking over responsibility for the direction of Glaxo from Sir Paul. The chairman, who is 64 next week, has been the main architect of Glaxo's rapid growth over the past seven years, becoming one of the world's top four drug companies.

Yesterday Dr Mario, who has a relaxed, easy-going style, gave a wide-ranging account of his hopes for Glaxo and the changes he is attempting to introduce within the company.

As part of the cost-cutting measures, Glaxo will:

- prune this year's R&D budget from its expected level of £440m.
- delay by one year a grandiose, £500m research centre planned for Stevenage, Hertfordshire. Dr Mario ordered a

review of the scheme last year after cost estimates for the project were going "absolutely bonkers".

- hold recruitment of administration staff in the US, a fast-growing region for Glaxo and where the company gains nearly half of its £2.5bn annual sales. Staff in this category, who increased by 30 per cent in the past year to 600, are being kept constant for the time being.

- review travel by senior managers, which is estimated to cost Glaxo about £10m a year.

- axe from its research programme work on an AIDS drug called carboxin which Glaxo licensed in 1988 from the University of Minnesota in the US. Dr Mario said the drug had not shown sufficient promise but that other work on AIDS within Glaxo looked "very interesting".

Dr Mario said that last year he had felt Glaxo might be accelerating its research spending "faster than necessary". The company's outlays in this area have risen rapidly in recent years, from £240m in 1987-88 to £280m last year.

The Stevenage laboratory centre has been subject to escalating cost estimates in the past 12 months. During the autumn, it looked as if it might cost £800m, £300m above the target figure when the project was announced in 1988.

At this point Dr Mario removed responsibility for

supervising the project from Dr Richard Sykes, Glaxo's highly regarded research director, and ordered a strict re-examination of costs.

The first phase of the research complex should open around the end of 1992, a year behind schedule. Glaxo is estimating the total costs at about £600m. Dr Mario thinks this is reasonable given the general inflation in construction costs in Britain over the past year.

In his first eight months in his new job, Dr Mario has spent two thirds of the time away from Glaxo's London head office and says he has met "several thousand" of the company's 30,000 staff around the world. When any of the 350 employees at Glaxo's headquarters have a birthday, Dr Mario invites them to have breakfast with him.

He remains optimistic about Glaxo's future and in particular about the products passing through the late stages of its development pipeline. Some of these medications due to enter the market in the next few years, might grow to have annual sales of several hundred million dollars a year, according to analysts.

Zantac, the company's anti-ulcer product, is the world's top-selling drug with annual revenues of more than £1bn. Sales are holding up well although Dr Mario recognised they would begin to fall off during the 1990s.

He was highly confident

about the new products, which include:

- Zofran, also known as ondansetron, for curbing sickness in patients taking cancer drugs. Dr Mario said he had indications that the product would be approved within two months for use in the UK.
- Approval in France was also imminent, while he hoped that the US Government would agree to Glaxo marketing the product in the US by the end of the year.

- Salmeterol, an anti-asthma formulation. Glaxo would be ready in March or April to file for permission to sell the drug in Europe. Filing in the US would probably begin next year. The drug could be approved 12-18 months after these dates.

- Sumatriptan, for treating migraines. Filing for product licences for some forms of this drug would begin worldwide in the summer.
- Nifedipine, which is for use against skin diseases. Some of the marketing of this drug would begin worldwide later this year.

Dr Mario said he had examined the general issue of holding costs largely because "our plate will be full" over the next few years with marketing the new products. "I would rather we spent our money in product launches rather than in overheads," he said.

In spite of the plan to review costs in some areas, Glaxo was not reconsidering its intention



Dr Ernest Mario: headquarters staff are invited to have breakfast with him on their birthday

to expand worldwide research staff from 5,000 to 6,500 during the next few years. These people would be needed to keep up

the general thrust of the company's expansion, he said. "There is plenty for them to do."

## Commission from 1986 account helps Sturge to £31.2m

By David Owen

PROFIT COMMISSION arising from the strong 1986 underwriting account helped to propel Sturge Holdings, the largest underwriting agency in the Lloyd's insurance market, to pre-tax profits of £31.2m for the year to September 30.

The result compared with £17.2m in 1985 and was somewhat ahead of forecast. Turnover climbed by 68 per cent to £43.8m (£25.7m).

The profit commission soared to £25.9m in the latest period compared with just £9.9m received in 1985. Currency fluctuations contributed some £200,000 to the current year's total.

By contrast, underwriting agency fee income was relatively flat at £12.8m (£12.3m). Gross aggregate premium capacity of the group's managed syndicates amounted to £1.1bn.

Investment in new systems and some staff reductions helped Wise Speke, the group's stockbroking subsidiary, to return to profitability after incurring heavy losses in 1985.

In all, Wise Speke contributed £100,000 to pre-tax profits. An upturn in Stock Exchange activity, Mr David Coleridge, the chairman, said, would generate "a considerable improvement in profitability."

Sturge characterised as "modest" the impact on the 1989 underwriting account of large claims arising from last year's substantial increase in natural and other disasters.

"We are not shedding any tears over the hurricanes and the earthquakes," Mr Coleridge said. "Over the next year, we think that we should be able to continue on at least a marginal upward trend," he added.

The number of members of Lloyd's (or Names) looked after by Sturge continued to decline, from 2,633 to 2,454, over the course of 1989. The total allocated premium limits of these Names is still rising, however - by 2.2 per cent for 1990 to £970m.

In line with Mr Coleridge's expectation that the number of agencies operating within Lloyd's will decline to between 100 and 150 by the end of the decade, Sturge continues to explore opportunities to acquire other Lloyd's agencies.

With earnings per share rising from 19.5p to 38.3p, a final dividend of 10p is recommended. This brings the total dividends as forecast to 15p (10p).

The shares climbed 4p to 284p.

## Eurotherm maintains its steady growth with £17.6m

By John Thornhill

EUROTHERM International, the industrial process control manufacturer, lifted pre-tax profits by 11 per cent from £15.7m to £17.6m in the year to October 31. Turnover rose by 16 per cent to £149.08m.

Mr Jack Leonard, chairman, said the group had made satisfactory progress towards achieving its long term objectives, but had been hindered by an unhelpful economic environment, higher interest charges, and development delays with several new products.

Some 70 per cent of the group's sales came from overseas and the company claimed that this helped protect it from the economic vagaries of any one region. Eurotherm also sees emerging opportunities in eastern Europe.

The profit breakdown by division was: TCS £2.6m (£1.7m); SSD £3.6m (£3m); Eurotherm £5.3m (£5m); Chessell £3.2m (£3m); and others £2.9m (£2.3m).

Mr Leonard said he was convinced the company was well placed to continue its steady rise. The order book at the year end was 30 per cent higher than the previous year and stood at £30m.

Earnings per share grew by 12.3 per cent to 28.4p (adjusted 23.5p). The final dividend of

4.55p will make a total of 6.3p (adjusted 5.3p).

## COMMENT

Eurotherm has come a long way since four engineers founded the business 25 years ago in a converted stable near Woking with capital of £18,000. Indeed, the company became something of a glamour stock after coming to the market in 1978 and being massively oversubscribed. But in the last few years Eurotherm has picked up a rather dull stock market image and its share price has consequently languished, much to the apparent frustration of the directors who argue Eurotherm deserves better. They have a point. Any company which can boast such a steady, although admittedly unspectacular, profits record and with good defensive qualities in its overseas activities would seem to merit more than a prospective rating of just under 10, assuming pre-tax profits of about £21m. Whether Eurotherm will reap the share price gains that its record and prospects seem to suggest is a moot point; it might first need a change of perceptions in the City. But for those prepared to wait, Eurotherm looks a cheap and solid investment in uncertain times.

## DIVIDENDS ANNOUNCED

|                         | Current payment | Date of payment | Corresponding dividend | Total for year | Total last year |
|-------------------------|-----------------|-----------------|------------------------|----------------|-----------------|
| Cantors                 | 1               | Apr 12          | 1                      | 2              | 3               |
| Cheltenham & Gloucester | 2.1             | Apr 6           | 2.1                    | 2.9            | 2.9             |
| Clark (Matthew)         | 3.75            | Apr 6           | 3.5                    | 7              | 7               |
| Debenhams               | 2.4             | Apr 6           | 2                      | 5.25           | 5.25            |
| Empire Stores           | nil             | Apr 6           | 1.95                   | 6.3            | 5.35            |
| Eurotherm               | 4.55            | Apr 10          | 3.87                   | 8.42           | 1.918           |
| Hampson Ltd             | 0.5             | Mar 12          | 0.458                  | 4.5            | 4.5             |
| Jury's Hotel            | 24              | Feb 27          | 1.6                    | 8.3            | 5.7             |
| Lea & Claydon           | 4.5             | Apr 6           | 1.2                    | 3.6            | 6.5             |
| Osprey Corams           | 1.35            | Mar 5           | 2.75                   | 1              | 1               |
| Palmerston Hdg          | 3.025           | Apr 6           | 6.75                   | 15             | 10              |
| Somerville (Wm)         | 10              | Apr 6           | 6.75                   | 15             | 10              |
| Sturge                  | 1               | Apr 6           | 6.75                   | 15             | 10              |

Dividends shown pence per share net except where otherwise stated. \*Equivalent after allowing for scrip issue, 10n capital increased by rights and/or acquisition issues. \$USM stock. \$Unquoted stock. \$Third market. \$Irish currency. \$For 14 months.

## FOOD INDUSTRY

The Financial Times proposes to publish this survey on:

6th March 1990

For a full editorial synopsis and advertisement details, please contact:

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FINANCIAL TIMES  
LONDON & NEW YORK

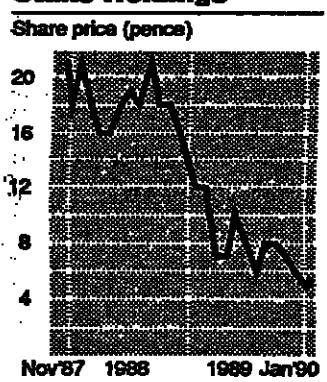
## Receivers called in at Staks

By Andrew Bolger

RECEIVERS were yesterday appointed at Staks Holdings, the furniture retailer which was floated on the Third Market two years ago. The shares were suspended at 5p, against a high for last year of 17p.

Staks plunged into the red last year after a troubled warehouse move, over-rapid expansion

## Staks Holdings



sion of its retail chain and intense competition in its wholesale business.

In the year ending April 1989 it incurred a pre-tax loss of £1.64m, compared with profits of £234,000. Turnover rose to £2.53m (£2.89m).

Since then the company has pulled out of its wholesale activities and there have been major board changes, including the resignation last April of Mr William Ward, the managing director, and Mrs Annette Ward, his wife and a non-executive director.

The new chairman is Mr Julian Markham, who also heads Glenage Holdings, the private property developer.

He became chairman of Staks in September following Glenage's purchase of a 14.98 per cent stake. He said at the time of the results that disagreements with board members who had since left had been disruptive, expensive and demoralising for Staks.

Price Waterhouse and RC Boys-Stones were appointed as administrative receivers.

## Northern Industrial Improvement higher

Northern Industrial Improvement Trust made pre-tax profits of £203,900, against £180,800, in the half year to end-September 1989. Earnings per share increased from 10.45p to 11.73p after tax of £51,000 (£53,000). Total income for the period was £226,900 (£200,800).

## BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering the dividend. Dividends are not available as to whether the dividends are interim or final and the dividends shown below are based mainly on last year's finalities.

| TODAY         |  |         |
|---------------|--|---------|
| Intertrade    | Barbour Indus, Delapark Foods  |         |
| Intertrade    | Burrows Indus, First Leisure, Greenwich Resources, Group Development |         |
| Capital Trust | London, Trillium   |         |
| FUTURE DATES  |  |         |
| Intertrade    | Barbour Indus, Delapark Foods  | Jan. 24 |
| Intertrade    | Barbour Indus, Delapark Foods  | Jan. 24 |
| Intertrade    | Barbour Indus, Delapark Foods  | Jan. 24 |
| Intertrade    | Barbour Indus, Delapark Foods  | Jan. 24 |
| Intertrade    | Barbour Indus, Delapark Foods  | Jan. 24 |
| Intertrade    | Barbour Indus, Delapark Foods  | Jan. 24 |
| Intertrade    | Barbour Indus, Delapark Foods  | Jan. 24 |
| Intertrade    | Barbour Indus, Delapark Foods  | Jan. 24 |
| Intertrade    | Barbour Indus, Delapark Foods  | Jan. 24 |
| Intertrade    | Barbour Indus, Delapark Foods  | Jan. 24 |

## HARRISONS &amp; CROSFIELD plc

(Registered in England No. 97378)

NOTICE OF ADJOURNED MEETING of the holders of the £75,000,000 7½ per cent. Subordinated Convertible Bonds Due 2003 (the "Bondholders" and the "Bonds" respectively) of Harrissons & Crosfield plc.

In accordance with the terms and conditions of the Trust Deed dated 14th July 1988 constituting the Bonds, notice is hereby given that the meeting of Bondholders which was convened for 9th January 1990 and adjourned on that date will be re-convened at the Registered Office of Harrissons & Crosfield plc, 20 St Dunstan's Hill, London EC3R 8LQ on Thursday 8th February 1990 at 12 noon for the purpose of considering and, if thought fit, passing the following Resolution which will be proposed as an Extraordinary Resolution:-

## EXTRAORDINARY RESOLUTION

THAT this Meeting of the Holders of the £75,000,000 7½ per cent. Subordinated Convertible Bonds Due 2003 of Harrissons & Crosfield plc (the "Company") constituted by a Trust Deed dated 14th July 1988 (the "Trust Deed") executed between the Company and The Law Debenture Trust Corporation p.l.c. (the "Trustee") hereby:-

- (i) generally and unconditionally authorises and gives consent to the Company at any time and from time to time up to 8th January 1994 to make market purchases (within the meaning of Section 163(3) of the Companies Act 1985) of its Ordinary Shares of 25p each upon and subject to the condition that the price at which Ordinary Shares may be purchased shall not be less than 25p per Ordinary Share, exclusive of expenses PROVIDED that the Company may before the expiry of this authority and consent make an offer or agreement which would or might require its Ordinary Shares to be so purchased after such expiry as if the authority and consent hereby given had not expired; and
- (ii) authorises the Company and the Trustee to concur in, execute or do any document, act or thing necessary to give effect to this Extraordinary Resolution.

By order of the Board  
Christopher Gill, Secretary  
Dated 17th January 1990

Registered Office:  
20 St Dunstan's Hill, London EC3R 8LQ

Principal Paying and Conversion Agent:-  
The Chase Manhattan Bank, N.A., Woolgate House, Coleman Street, London EC2P 2HD

Chase Manhattan Bank  
5 Rue Plaetis  
L-2338 Luxembourg-Grund, Luxembourg

Paying and Conversion Agents:-  
Chase Manhattan Bank (Suisse)  
63 Rue du Rhone  
CH-1204 Geneva, Switzerland

Banque Bruxelles Lambert S.A.  
24 Avenue Marnix  
B-1050 Brussels, Belgium

CEDEL S.A. 67 Boulevard Grand Duchesse Charlotte, Luxembourg-Ville, Luxembourg.

EURO-CLEAR, Morgan Guaranty Trust Company of New York, Euro-clear Operations Centre, 1000, Rue de la Regence 4, B-1040 Brussels, Belgium.

## Voting and Quorum

1. A Bondholder wishing to attend and vote in person at the adjourned meeting of Bondholders must produce at that meeting the Bonds in respect of which he is the Bondholder or a valid voting certificate issued by a Paying and Conversion Agent at the Offices specified above.
2. A Bondholder not wishing to attend and vote at the meeting in person may either deliver his Bonds or a voting certificate to the person whom he wishes to attend on his behalf or cause to be issued by a Paying and Conversion Agent a block voting instruction authorising the proxy named in the said block voting instruction (who need not be a Bondholder) to vote in accordance with his instructions. For the purpose of obtaining a voting certificate or appointing a proxy under a block voting instruction the Bondholder must have deposited his Bonds with the Paying and Conversion Agent issuing the said voting certificate or causing to be issued the said block voting instruction no later than 12 noon (London time) on 6th February 1990 provided that in cases where the Bonds are held by CEDEL S.A. or Euro-clear a Bondholder may (instead of depositing his Bonds with such Paying and Conversion Agent) direct that his Bonds be blocked in accordance with the relevant procedures. Bonds so deposited or blocked will not be released until the first to occur of:-
  - (i) the conclusion of the adjourned meeting and
  - (ii) if a voting certificate has been issued, the surrender of the voting certificate to the Paying and Conversion Agent who issued the same; or
  - (iii) if a block voting instruction has been issued, the surrender of the Paying and Conversion Agent who caused the same to be issued, not less than 48 hours before the time for which the adjourned meeting is convened, of the receipt for each such deposited Bond which is to be released, and the giving of notice by the Paying and Conversion Agent to the Company of the necessary amendment to the block voting instruction.
3. At the adjourned meeting, two or more persons present in person holding Bonds or voting certificates or being proxies (whatever the principal amount of the Bonds so held or represented) shall form a quorum and shall have power to pass any resolution and to decide upon all matters which could properly have been dealt with at the meeting from which the adjournment took place had a quorum been present at such meeting.
4. Every question submitted to a meeting shall be decided in the first instance by a show of hands unless a poll is duly demanded by the Chairman or by one or more persons holding Bonds or voting certificates or being proxies and being or representing in aggregate the holders of not less than one-fifth of the principal amount of the Bonds then outstanding. In the case of an equality of votes the Chairman shall both on a show of hands and on a poll have a casting vote in addition to the vote or votes (if any) to which he may be entitled as a Bondholder or as a holder of a voting certificate or as a proxy.
5. On a show of hands every person who is present in person and who produces a Bond or a voting certificate or is a proxy shall have one vote and on a poll every person who is so present shall have one vote in respect of each £1,000 principal amount of Bonds so produced or represented by the voting certificate so produced or in respect of which he is a proxy. On a show of hands a declaration by the Chairman that a resolution has been carried or lost shall be conclusive evidence of the fact without proof of the number or proportion of the votes recorded in favour of or against such resolution.
6. To be passed the Extraordinary Resolution requires a majority consisting of not less than three quarters of the votes cast thereon at the meeting. If passed, an Extraordinary Resolution shall be binding upon all the Bondholders (whether present or not present at such meeting) and all holders of the interest coupons relating to the Bonds.

## General

Copies of the Trust Deed, including the Terms and Conditions of the Bonds, referred to in the Extraordinary Resolution of Bondholders set out above will be available for inspection by Bondholders at the specified offices of the Principal Paying and Conversion Agent and the Paying and Conversion Agents set out above during normal business hours on any weekday (Saturdays and public holidays excepted) up to and including the date of the meeting.

In accordance with normal practice, the Trustee expresses no opinion as to the merits of the Extraordinary Resolution but has authorised it to be stated that it has no objection to the Extraordinary Resolution being submitted to Bondholders for their consideration.

The Company has no immediate plans to purchase its own shares, but the Board would like to be able to act quickly if circumstances arose in which they considered such purchases to be desirable. It is not envisaged that the Company would make any such purchases unless their effect would be to increase earnings per share and would be for the benefit of the Company generally.

The current requirements of The Stock Exchange specify that purchases of Ordinary Shares made through The Stock Exchange within a period of twelve months are to be kept below the limit of 15 per cent of the issued ordinary share capital of the Company at prices not exceeding 5% above the average of the middle market quotations for an Ordinary Share taken from The Stock Exchange Daily Official List for the ten business days before each purchase. The current requirements of The Stock Exchange also prevent the Company from purchasing

its own shares during the period of two months before the announcement of its half-year or full year results or at a time when price sensitive information has become known to the Company but not released to the public.

A Special Resolution of the Company authorising the Company to make market purchases of up to a maximum of 56,800,000 Ordinary Shares of 25p each in the capital of the Company (being approximately ten per cent of the present issued share capital of the Company) is to be proposed at an Extraordinary General Meeting of the Company to be held on 8th February 1990.

The shareholder authority will expire at the completion of the next Annual General Meeting of the Company which is expected to take place in May 1990. However, in order to maintain the Board's flexibility of action it is envisaged that shareholders will be asked to renew such authority annually. So as to relieve the Company of the administrative burden of convening further meetings of Bondholders, the consents contained in the above Extraordinary Resolution will not require annual renewal but will be valid until 1994 (or, if earlier, conversion in full of the Bonds).

Implementation of the proposed power to purchase Ordinary Shares of the Company should not adversely affect the conversion rights of the Bondholders. The Directors believe that any purchases of Ordinary Shares which were to be made under the authority would be beneficial to Bondholders by reason of the improvement in their conversion prospects.



## COMMODITIES AND AGRICULTURE

## LME aluminium price touches 31-month low

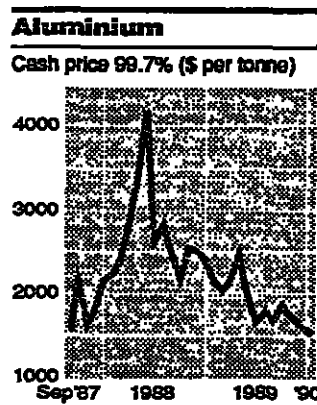
By Kenneth Gooding, Mining Correspondent

THE ALUMINIUM price fell again yesterday on the London Metal Exchange, touching the lowest level for 31 months, and some analysts suggested that only substantial cuts in production would reverse the downward trend.

In real terms the metal's price is very close to the level reached at the bottom of the mid-1980s recession so it could not have much further to fall, pointed out Mr Colin Pratt, an analyst with the Commodities Research Unit in London.

Aluminium for immediate delivery was down by another \$11 to \$1,509 a tonne, very close to the \$1,500 level established in June 1988 during the first week of trading in high grade aluminium on the LME.

Mr Pratt said demand for aluminium remained high, plants were working at near capacity levels and only a



Aluminium  
Cash price 99.7% (\$ per tonne)  
Sep 87 1988 1989 90

small supply surplus was expected this year, possibly between 100,000 and 200,000 tonnes. "But a market in a bearish frame of mind takes some shifting. It will take some significant smelting cuts to

the price back up again." Mr Pratt also pointed out that producers were under pressure from rising costs, particularly for alumina, the raw material for primary aluminium, which has risen nearly 50 per cent in price in the past year to between \$400 and \$450 a tonne. "About half the smelters in the world would show cash losses if they had to pay this price for alumina. Fortunately, many of them have contracts at lower prices," he added.

The European Aluminium Association recently estimated that western world primary aluminium consumption last year was about 14.5m tonnes, up 1 per cent on 1988, compared with output of 14.4m tonnes. It predicted another "moderate" improvement in demand this year and a larger rise in production.

## Go-ahead for Brazil's methanol imports

By John Barham in Sao Paulo

A BRAZILIAN federal court has approved imports of methanol to be used as a motor fuel, thus averting the risk of rationing.

In December, a lower court had banned methanol imports until the Government presented an environmental impact study showing that methanol could be safely added to alcohol and used as a motor fuel.

Caex, the Government's foreign trade department, is now expected to begin issuing import licences for methanol and the local authorities in Sao Paulo and Rio de Janeiro should revoke bans on using methanol within their city limits.

Brazil faces a critical shortage of fuel alcohol, which fuels over a quarter of its passenger cars, because demand has risen sharply over the years, while production of the sugar cane from which it is distilled has stagnated. Since 1985 consumption has increased 48 per cent.

Producers forecast a 1.7bn litre shortfall in alcohol output in the coming three to four months. Brazil consumes over 12bn litres of alcohol a year. Supplies are only expected to return to normal with the beginning of the sugar cane harvest in May.

It is unclear how much methanol Brazil must still import. In December, government officials said imports of up to 1.5bn litres would be necessary. That forecast is now considered exaggerated. Mr Reynaldo Alcantara, an official of Sao Paulo's Copersucar sugar and alcohol co-operative, said: "The situation is becoming less drastic. We thought it would be difficult to import enough, but we have found ethyl alcohol and methanol all over the world."

## Jamaica sends more bananas to Britain

By Canute James in Kingston

JAMAICA exported 42,600 tonnes of bananas to Britain last year, 14,600 tonnes more than in 1988, according to the island's Banana Export Company.

The company said last year's shipments represented 32 weeks of shipments after the industry was severely damaged by a hurricane which hit the island in September 1988, and which also depressed production that year.

It has projected this year's exports at between 70,000 and 75,000 tonnes.

## Citrus growers count frost losses

By Henry Hamman in Miami

FLORIDA CITRUS growers are still counting their losses from a devastating Christmas week-end freeze. But they fear the damage to the industry may take several years to repair.

"A lot of the growers are calling this one of the lost severe freezes of the century," said Ms Cathy Clay of Florida's Department of Citrus. She said the Department was not yet ready to put a dollar figure on the losses, but estimated that immediate losses to the industry would be more than \$100m.

The US Department of agriculture's January crop report said that citrus crop losses were estimated at a drop of nearly 30 per cent over previous estimates of the orange crop and more than 13 per cent for the grapefruit crop. Florida is the world's second biggest orange producing area and the largest producer of grapefruit. Some 94 per cent of Florida's oranges

are used for juice. Ms Clay said the industry expected more bad news when February's crop estimates are compiled, as the January report only covered the period up to January 1. Industry analysts said the USDA January report might well have underestimated the damage. And that report covered only losses to this year's fruit, not damage to the trees themselves.

Growers are at work trying to save damaged trees by pruning off dead twigs and branches. Some of the trees that now appear to have survived will die from delayed shock, however, and some survivors will produce less.

Some growers had only recently recovered from the impact of the last severe freeze in 1983 and face the prospect of replanting groves that were destroyed then.

New trees will take at least three years to produce mature fruit in commercial quantities. All this means that the effect of the 1989 freeze will be felt well into the 1990s.

To a great extent, the long term impact will be influenced by tree conditions. And no-one will be able to determine tree conditions for months, even years, to come, said Mr Ernie Neff, a spokesman for Florida Citrus Mutual, the biggest growers' organisation.

In 1988 Florida's citrus census showed almost 700,000 acres of citrus groves, planted with about 60m trees. The next major survey to determine the state of those trees is not due until late this year, with results available only in 1991.

The freeze came at a time when Brazil, the world's biggest producer of orange juice,

was attempting to rebuild stocks that had been severely depleted by two years of drought. Despite record production this year, some analysts say current Brazilian stocks will be insufficient to meet demand, pushing juice prices higher in the coming months.

Last Friday March orange juice futures on the New York Cotton Exchange were at \$1.935 a lb. One analyst, Ms Judith Ganes of Shearson Lehman Hutton in New York, said the price could go above \$2.15 a lb.

Another factor will drive prices high, Ms Ganes said. "People tend to forget that 9 per cent of total US orange juice imports come from Mexico, and there was also a freeze in Mexico."

She said there were no estimates of the extent of damage to the Mexican crop.

## Australian sheep exports to Saudi Arabia back on course

By Chris Sherwell in Sydney

AUSTRALIA'S lucrative live sheep trade with Saudi Arabia, suspended since August, resumes today with a shipment of 60,000 animals from Adelaide.

The resumption follows the reaching of an understanding between the Saudi Arabian Government and the Australian sheep industry on a range of measures designed to ensure that Australian sheep delivered to Saudi Arabia are in ideal condition.

Before the trade suspension, Australia earned some A\$200m a year in foreign exchange from its live sheep trade with the Middle East. More than half - involving some 3.5m head - came from Saudi Arabia.

The controversy arose in July and August last year, when 400,000 sheep in six different shipments were refused entry to Saudi ports amid accusations that they were suffering blue tongue and sheep pox - diseases not known in Australia.

As the ships sought alternative disembarkation points in the Gulf region and elsewhere, an angry Australian Government decided to suspend the Saudi trade, largely on animal welfare grounds.

Intensive diplomacy over ensuing months resulted in a December announcement from the Australian Meat and Live-stock Corporation, a statutory body which helps market the industry's products, detailing measures to meet Saudi requirements.

Under these, ships carrying sheep to Saudi ports will be required to carry a government-appointed veterinary official on board to monitor the health of the animals and record evidence of maladies. In addition the bulk of sheep will be less than three years of age and will include breeding sheep and ram lambs.

Today's shipment follows receipt of a letter from the Saudi deputy minister for agriculture and water acknowledging the Australian measures.

Though known officially as guidelines, the new conditions really amount to controls. To ensure that exporters adhere to them, the corporation must approve all shipments.

Meanwhile it remains unclear precisely why the trade had to suffer such serious disruption. Australia has made no admissions regarding diseased sheep, although it is now apparent that some sheep were too old and others may have suffered a minor mouth virus. Internal Saudi politics also complicated matters: non-Australian shipments were also turned away.

In the end, it was the Australian industry, rather than the Federal Government, which secured the understanding which paved the way for a resumption of trade. In the end, too, it was commercial reality which prevailed, as Saudi sheep prices soared because of growing shortages and Australian prices plummeted because of surplus flocks.

## WEEKLY METALS PRICES

Prices from Metal Bulletin (last week's in brackets).  
ANTIMONY: European free market, 99.5 per cent, \$ per tonne, in warehouse, 1,650-1,700 (same).  
BISMUTH: European free market, 99.99 per cent, \$ per lb, tonne lots in warehouse, 3,900-4,300 (same).  
CADIUM: European free market, 99.5 per cent, \$ per lb, in warehouse, 4,900-5,150 (5,000-5,200).

COBALT: European free market, 99.5 per cent, \$ per lb, in warehouse, 7,600-7,850 (7,550-7,700).  
MERCURY: European free market, 99.99 per cent, \$ per 70 lb flask, in warehouse, 240-250 (same).  
MOLYBDENUM: European free market, drummed molybdenum oxide, \$ per lb Mo, in warehouse, 2,550-2,650 (2,500-2,600).

SELENIUM: European free market, 99.5 per cent, \$ per lb, in warehouse, 5,500-6,100.  
TUNGSTEN OR: European free market, standard min. 65 per cent, \$ per tonne unit (10 kg) WO, cif, 42-61 (same).  
VANADIUM: European free market, 98 per cent, \$ a lb VO, cif, 2.10-2.30 (same).  
URANIUM: Nuexco exchange value, \$ per lb, UO, 9.30 (same).

## WORLD COMMODITIES PRICES

## LONDON MARKETS

BASE METAL prices declined across the board on the LME yesterday. Nickel closed at a fresh two-year low, under continuing pressure from merchant liquidation and commission house selling and the absence of significant consumer enquiry. Any buying support which emerges is likely to be in order to cover immediate requirements and most players are still expected to hold off until the market shows signs of bottoming before making fresh purchases, analysts said. Bearish sentiment continues to affect both the copper and tin markets. Robusta coffee closed at a fresh 14-year low, under continuing pressure from merchant liquidation and commission house selling, which one trader said was "to a great degree technical". Dealers were doubtful whether an executive board meeting of the International Coffee Organization (ICO) in London would achieve much.

## SPOT MARKETS

| Cash oil (per barrel FOB)           | + or -              |
|-------------------------------------|---------------------|
| Dubai                               | \$18.65-6.75z +0.05 |
| Brent Blend                         | \$18.65-6.75z +0.05 |
| W.T.I. (1 pm est)                   | \$21.70-1.75z -0.80 |
| Oil products                        |                     |
| (NWE prompt delivery per tonne CIF) | + or -              |
| Premium Gasoline                    | \$21.51-1.1z        |
| Gas Oil                             | \$18.94-1.3z        |
| Heavy Fuel Oil                      | \$20.98-1.3z        |
| Naphtha                             | \$19.02-1.1z        |
| Petroleum Argus Estimates           |                     |
| Other                               | + or -              |
| Gold (per troy oz)                  | \$413.75 +1.25      |
| Silver (per troy oz)                | \$22.1z             |
| Platinum (per troy oz)              | \$495.00 -6.25      |
| Palladium (per troy oz)             | \$136.50 -1.05      |
| Aluminium (free market)             | \$1,495 -35         |
| Copper (US Producer)                | \$1.13z-12oz        |
| Lead (US Producer)                  | \$40.5z             |
| Nickel (free market)                | \$35z               |
| Tin (Kuala Lumpur market)           | \$17.25z            |
| Tin (New York)                      | \$30z               |
| Zinc (US Prime Western)             | \$61z               |
| Cattle (live weight)                | \$9.00z             |
| Sheep (dead weight)                 | \$2.85z             |
| Pigs (live weight)                  | \$7.45z             |
| London daily sugar (raw)            | \$34z               |
| London daily sugar (white)          | \$43.5z             |
| Tate and Lyle export price          | \$33z               |
| Barley (English feed)               | \$11z               |
| Maize (US No. 3 yellow)             | \$2.05z             |
| Wheat (US Dark Northern)            | \$1.20z             |
| Rubber (spot)                       | \$3z                |
| Rubber (100%)                       | \$6.25z             |
| Rubber (Mar)                        | \$6.25z             |
| Rubber (RIS No 1 Feb)               | \$25.5z             |
| Coconut of Philippines              | \$44.0z             |
| Palm Oil (Malaysian)                | \$285.0z            |
| Copra (Philippines)                 | \$23z               |
| Soyabean (US)                       | \$17z               |
| Cotton "A" index                    | \$74.5z             |
| Woolfats (84s Super)                | \$73z               |

£ a tonne unless otherwise stated. p-pence/kg. c-cents/lb. r-rings/kg. z-feet/Mar. 1-Jan/Feb. v-Jan/Mar. w-Feb. 2-Mar. 3-Mar. 4-Mar. Commission average futures prices. \* change from a week ago. † London physical market. ‡ CIP Rotterdam. § Bullion market close. m-Malaysian cents/kg.

## COCAOA - London FOX

| Cash | Previous | High/Low    |
|------|----------|-------------|
| Mar  | 629      | 637 635 627 |
| May  | 640      | 651 649 639 |
| Jul  | 655      | 665 663 655 |
| Sep  | 670      | 680 678 670 |
| Nov  | 685      | 695 693 685 |
| Dec  | 700      | 710 708 700 |
| Mar  | 715      | 725 723 715 |
| May  | 730      | 740 738 730 |

Turnover: 10379 (4174) lots of 10 tonnes.  
ICO indicator prices (50% per pound). Daily price for Jan 15 1989 (70.44) 10 day average for Jan 15 1989 (74.77)

## COFFEE - London FOX

| Cash | Previous | High/Low    |
|------|----------|-------------|
| Jan  | 567      | 579 573 565 |
| Mar  | 585      | 595 593 585 |
| May  | 604      | 615 613 604 |
| Jul  | 623      | 633 631 623 |
| Sep  | 642      | 652 650 642 |
| Nov  | 661      | 671 669 661 |
| Dec  | 680      | 690 688 680 |
| Mar  | 699      | 709 707 699 |
| May  | 718      | 728 726 718 |

Turnover: 284 (462) lots of 5 tonnes.  
ICO indicator prices (50% per pound). Daily price for Jan 15 1989 (61.14) 15 day average for Jan 15 1989 (63.49)

## SUGAR - London FOX

| Cash | Previous | High/Low             |
|------|----------|----------------------|
| Mar  | 220.40   | 223.50 223.40 219.00 |
| May  | 230.00   | 233.00 232.90 228.00 |
| Jul  | 240.00   | 243.00 242.90 238.00 |
| Sep  | 250.00   | 253.00 252.90 248.00 |
| Nov  | 260.00   | 263.00 262.90 258.00 |
| Dec  | 270.00   | 273.00 272.90 268.00 |
| Mar  | 280.00   | 283.00 282.90 278.00 |
| May  | 290.00   | 293.00 292.90 288.00 |

## CLAUDE OIL - IPE

| Cash | Previous | High/Low          |
|------|----------|-------------------|
| Mar  | 42.70    | 43.50 43.40 42.50 |
| May  | 43.40    | 44.20 44.10 43.20 |
| Jul  | 44.10    | 44.90 44.80 43.90 |
| Sep  | 44.80    | 45.60 45.50 44.60 |
| Nov  | 45.50    | 46.30 46.20 45.20 |
| Dec  | 46.20    | 47.00 46.90 45.90 |
| Mar  | 46.90    | 47.70 47.60 46.60 |
| May  | 47.60    | 48.40 48.30 47.30 |

## GAS OIL - IPE

| Cash | Previous | High/Low             |
|------|----------|----------------------|
| Feb  | 175.75   | 180.25 178.50 172.00 |
| Mar  | 181.75   | 186.25 184.50 178.00 |
| Apr  | 187.75   | 192.25 190.50 182.00 |
| May  | 193.75   | 198.25 196.50 188.00 |
| Jun  | 199.75   | 204.25 202.50 194.00 |
| Jul  | 205.75   | 210.25 208.50 199.00 |
| Aug  | 211.75   | 216.25 214.50 205.00 |
| Sep  | 217.75   | 222.25 220.50 210.00 |
| Oct  | 223.75   | 228.25 226.50 215.00 |

## LONDON METAL EXCHANGE

| Cash                                    | Previous | High/Low   |
|---|----------|--|
| Aluminium, 99.7% purity (\$ per tonne)  | 1508-10  | 1519-21 1494 1494-5 1508-2                         |
| Cash                                    | 1508-10  | 1519-21 1494 1494-5 1508-2                         |
| 3 months                                | 1528-40  | 1539-40 1510-15 1513-4 1508-2                      |
| Copper, Grade A (\$ per tonne)          | 1427-6   | 1438-5 1440-1421 1425-6 1447-8                     |
| Cash                                    | 1427-6   | 1438-5 1440-1421 1425-6 1447-8                     |
| 3 months                                | 1438-40  | 1447-7.5 1453-1434 1446-1 1447-8                   |
| Lead (\$ per tonne)                     | 415-7    | 418-21 422-1415 416-5 415-5                        |
| Cash                                    | 415-7    | 418-21 422-1415 416-5 415-5                        |
| 3 months                                | 415-7    | 418-21 422-1415 416-5 415-5                        |
| Nickel (\$ per tonne)                   | 7000-100 | 7100-210 7000-8 6885-00 6885-00                    |
| Cash                                    | 7000-100 | 7100-210 7000-8 6885-00 6885-00                    |
| 3 months                                | 7000-100 | 7100-210 7000-8 6885-00 6885-00                    |
| Tin (\$ per tonne)                      | 6710-30  | 6780-800 6730 6725-35 6750-40                      |
| Cash                                    | 6710-30  | 6780-800 6730 6725-35 6750-40                      |
| 3 months                                | 6710-30  | 6780-800 6730 6725-35 6750-40                      |
| Zinc, Special High Grade (\$ per tonne) | 1225-5   | 1229-1281 1225-1 1225-7 1225-7                     |
| Cash                                    | 1225-5   | 1229-1281 1225-1 1225-7 1225-7                     |
| 3 months                                | 1225-5   | 1229-1281 1225-1 1225-7 1225-7                     |
| Zinc (\$ per tonne)                     | 1225-5   | 1229-1281 1225-1 1225-7 1225-7                     |
| Cash                                    | 1225-5   | 1229-1281 1225-1 1225-7 1225-7                     |
| 3 months                                | 1225-5   | 1229-1281 1225-1 1225-7 1225-7                     |
| March 30                                | 1225-5   | 1229-1281 1225-1 1225-7 1225-7                     |
| LME clearing US rate:                   | 1.8225   | 3 months: 1.8225 6 months: 1.6022 9 months: 1.5807 |
| SPOT: 1.8225                            |          |  |

## POYATOS - IPE

| Cash | Previous | High/Low          |
|------|----------|-------------------|
| Feb  | 145.0    | 145.0 145.0 145.0 |
| Mar  | 145.0    | 145.0 145.0 145.0 |
| Apr  | 145.0    | 145.0 145.0 145.0 |
| May  | 145.0    | 145.0 145.0 145.0 |
| Jun  | 145.0    | 145.0 145.0 145.0 |
| Jul  | 145.0    | 145.0 145.0 145.0 |
| Aug  | 145.0    | 145.0 145.0 145.0 |
| Sep  | 145.0    | 145.0 145.0 145.0 |
| Oct  | 145.0    | 145.0 145.0 145.0 |
| Nov  | 145.0    | 145.0 145.0 145.0 |
| Dec  | 145.0    | 145.0 145.0 145.0 |
| Jan  | 145.0    | 145.0 145.0 145.0 |
| Feb  | 145.0    | 145.0 145.0 145.0 |
| Mar  | 145.0    | 145.0 145.0 145.0 |
| Apr  | 145.0    | 145.0 145.0 145.0 |
| May  | 145.0    | 145.0 145.0 145.0 |
| Jun  | 145.0    | 145.0 145.0 145.0 |
| Jul  | 145.0    | 145.0 145.0 145.0 |
| Aug  | 145.0    | 145.0 145.0 145.0 |
| Sep  | 145.0    | 145.0 145.0 145.0 |
| Oct  | 145.0    | 145.0 145.0 145.0 |
| Nov  | 145.0    | 145.0 145.0 145.0 |
| Dec  | 145.0    | 145.0 145.0 145.0 |
| Jan  | 145.0    | 145.0 145.0 145.0 |
| Feb  | 145.0    | 145.0 145.0 145.0 |
| Mar  | 145.0    | 145.0 145.0 145.0 |
| Apr  | 145.0    | 145.0 145.0 145.0 |
| May  | 145.0    | 145.0 145.0 145.0 |
| Jun  | 145.0    | 145.0 145.0 145.0 |
| Jul  | 145.0    | 145.0 145.0 145.0 |
| Aug  | 145.0    | 145.0 145.0 145.0 |
| Sep  | 145.0    | 145.0 145.0 145.0 |
| Oct  | 145.0    | 145.0 145.0 145.0 |
| Nov  | 145.0    | 145.0 145.0 145.0 |
| Dec  | 145.0    | 145.0 145.0 145.0 |
| Jan  | 145.0    | 145.0 145.0 145.0 |
| Feb  | 145.0    | 145.0 145.0 145.0 |
| Mar  | 145.0    | 145.0 145.0 145.0 |
| Apr  | 145.0    | 145.0 145.0 145.0 |
| May  | 145.0    | 145.0 145.0 145.0 |
| Jun  | 145.0    | 145.0 145.0 145.0 |
| Jul  | 145.0    | 145.0 145.0 145.0 |
| Aug  | 145.0    | 145.0 145.0 145.0 |
| Sep  | 145.0    | 145.0 145.0 145.0 |
| Oct  | 145.0    | 145.0 145.0 145.0 |
| Nov  | 145.0    | 145.0 145.0 145.0 |
| Dec  | 145.0    | 145.0 145.0 145.0 |
| Jan  | 145.0    | 145.0 145.0 145.0 |
| Feb  | 145.0    | 145.0 145.0 145.0 |
| Mar  | 145.0    | 145.0 145.        |



# Shares steady at Footsie 2,350 area

# Cost warning hits BA

The first news of a successful oil drilling operation in Syria in tandem with Total triggered a strong run by

**LASMO** shares, which rose sharply to touch 588p during what was described as frantic early trading, before retreating to end a volatile session only fractionally ahead at 575p. Turnover in LASMO came out at 2.4m shares, well above normal levels of business in the

**NEW HIGHS AND**

Merchant banks gave ground after a sell recommendation on the sector issued by Mr Hugh Doo of Fleming Research. The

after the market closed. The shares had fallen to 609p but recovered to close 11 off on the day at 615p.

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[illegible]

Number of record only.

# Boulton & Paul Plc

**a subsidiary of**

**B.E.T. Pic** 

has acquired

**Bruynzeel M&D B.V.**

**Kuin Holding B.V.**

**Exploitatiemaatschappij Van Stam B.V.**

The undersigned initiated these transactions and acted as financial adviser to Boulton & Paul.

**Chase Investment Bank Limited**  
in association with Chase, Amsterdam

June - October 1989



## Empire Stores chairman



■ Mr David Watson has been promoted to managing director of S. LYLES, SONS & CO, Dewsbury. He was assistant managing director.

**■ Mr Steve Warner has been appointed managing director of COPERNIQUE, Hemel Hempstead, UK subsidiary of**

**Appointed managing director of SUN LIFE UNIT SERVICES following the retirement of Mr Ian Gillespie-Smith. Mr Hales was formerly deputy managing director of Sun Life**

Thompson M. Swayne (pictured), senior vice president, as corporate finance area executive. His new post has an expanded

The unc  
ac

**Van der Helm B.V.**



■ Mr David Watson has been promoted to managing director of S. LYLES, SONS & CO, Dewsbury. He was assistant managing director.

■ Mr Steve Warner has been appointed managing director of COPERNIQUE, Hemel Hempstead, UK subsidiary of the French company. He was

■ Dr Brian R. Masterson has been appointed deputy chairman of the CAIRD GROUP. He was operations director.

ast. He will be based in London, and succeeds Mr Dennis J. Longwell who will be returning to New York to manage a new division in North American corporate finance.

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Continued on next page



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الحكمة امة الاصل



## LONDON SHARE SERVICE

[illegible]



## LONDON SHARE SERVICE

**AMERICANS – Contd**

[illegible]

## CANADIANS

[illegible]

## BANKS, HP & LEASING

[illegible]

## BEERS, WINES & SPIRITS

|      |                       |      |    |       |    |     |
|------|-----------------------|------|----|-------|----|-----|
| 5774 | 4214-Jeffrey L. Jones | 5871 | 41 | 115.0 | 24 | 1.8 |
| 5775 | 4214-James A. Jones   | 5872 | 41 | 72.2  | 24 | 1.4 |
| 1159 | 7483-Bas              | 1061 | 10 | 28.2  | 31 | 3.3 |
| 5780 | 4214-James A. Jones   | 5873 | 41 | 115.0 | 24 | 1.8 |
| 5781 | 7483-Bas              | 1061 | 10 | 28.2  | 31 | 3.3 |
| 5782 | 3161-Burner, P J 50   | 1191 | 2  | 16.9  | 14 | 4.3 |
| 5783 | 2140-Burner, P J 50   | 1192 | 2  | 16.9  | 14 | 4.3 |
| 5784 | 2140-Burner, P J 50   | 1193 | 2  | 16.9  | 14 | 4.3 |
| 5785 | 2140-Burner, P J 50   | 1194 | 2  | 16.9  | 14 | 4.3 |
| 5786 | 2140-Burner, P J 50   | 1195 | 2  | 16.9  | 14 | 4.3 |
| 5787 | 2140-Burner, P J 50   | 1196 | 2  | 16.9  | 14 | 4.3 |
| 5788 | 2140-Burner, P J 50   | 1197 | 2  | 16.9  | 14 | 4.3 |
| 5789 | 2140-Burner, P J 50   | 1198 | 2  | 16.9  | 14 | 4.3 |
| 5790 | 2140-Burner, P J 50   | 1199 | 2  | 16.9  | 14 | 4.3 |
| 5791 | 2140-Burner, P J 50   | 1200 | 2  | 16.9  | 14 | 4.3 |
| 5792 | 2140-Burner, P J 50   | 1201 | 2  | 16.9  | 14 | 4.3 |
| 5793 | 2140-Burner, P J 50   | 1202 | 2  | 16.9  | 14 | 4.3 |
| 5794 | 2140-Burner, P J 50   | 1203 | 2  | 16.9  | 14 | 4.3 |
| 5795 | 2140-Burner, P J 50   | 1204 | 2  | 16.9  | 14 | 4.3 |
| 5796 | 2140-Burner, P J 50   | 1205 | 2  | 16.9  | 14 | 4.3 |
| 5797 | 2140-Burner, P J 50   | 1206 | 2  | 16.9  | 14 | 4.3 |
| 5798 | 2140-Burner, P J 50   | 1207 | 2  | 16.9  | 14 | 4.3 |
| 5799 | 2140-Burner, P J 50   | 1208 | 2  | 16.9  | 14 | 4.3 |
| 5800 | 2140-Burner, P J 50   | 1209 | 2  | 16.9  | 14 | 4.3 |
| 5801 | 2140-Burner, P J 50   | 1210 | 2  | 16.9  | 14 | 4.3 |
| 5802 | 2140-Burner, P J 50   | 1211 | 2  | 16.9  | 14 | 4.3 |
| 5803 | 2140-Burner, P J 50   | 1212 | 2  | 16.9  | 14 | 4.3 |
| 5804 | 2140-Burner, P J 50   | 1213 | 2  | 16.9  | 14 | 4.3 |
| 5805 | 2140-Burner, P J 50   | 1214 | 2  | 16.9  | 14 | 4.3 |
| 5806 | 2140-Burner, P J 50   | 1215 | 2  | 16.9  | 14 | 4.3 |
| 5807 | 2140-Burner, P J 50   | 1216 | 2  | 16.9  | 14 | 4.3 |
| 5808 | 2140-Burner, P J 50   | 1217 | 2  | 16.9  | 14 | 4.3 |
| 5809 | 2140-Burner, P J 50   | 1218 | 2  | 16.9  | 14 | 4.3 |
| 5810 | 2140-Burner, P J 50   | 1219 | 2  | 16.9  | 14 | 4.3 |
| 5811 | 2140-Burner, P J 50   | 1220 | 2  | 16.9  | 14 | 4.3 |
| 5812 | 2140-Burner, P J 50   | 1221 | 2  | 16.9  | 14 | 4.3 |
| 5813 | 2140-Burner, P J 50   | 1222 | 2  | 16.9  | 14 | 4.3 |
| 5814 | 2140-Burner, P J 50   | 1223 | 2  | 16.9  | 14 | 4.3 |
| 5815 | 2140-Burner, P J 50   | 1224 | 2  | 16.9  | 14 | 4.3 |
| 5816 | 2140-Burner, P J 50   | 1225 | 2  | 16.9  | 14 | 4.3 |
| 5817 | 2140-Burner, P J 50   | 1226 | 2  | 16.9  | 14 | 4.3 |
| 5818 | 2140-Burner, P J 50   | 1227 | 2  | 16.9  | 14 | 4.3 |
| 5819 | 2140-Burner, P J 50   | 1228 | 2  | 16.9  | 14 | 4.3 |
| 5820 | 2140-Burner, P J 50   | 1229 | 2  | 16.9  | 14 | 4.3 |
| 5821 | 2140-Burner, P J 50   | 1230 | 2  | 16.9  | 14 | 4.3 |
| 5822 | 2140-Burner, P J 50   | 1231 | 2  | 16.9  | 14 | 4.3 |
| 5823 | 2140-Burner, P J 50   | 1232 | 2  | 16.9  | 14 | 4.3 |
| 5824 | 2140-Burner, P J 50   | 1233 | 2  | 16.9  | 14 | 4.3 |
| 5825 | 2140-Burner, P J 50   | 1234 | 2  | 16.9  | 14 | 4.3 |
| 5826 | 2140-Burner, P J 50   | 1235 | 2  | 16.9  | 14 | 4.3 |
| 5827 | 2140-Burner, P J 50   | 1236 | 2  | 16.9  | 14 | 4.3 |
| 5828 | 2140-Burner, P J 50   | 1237 | 2  | 16.9  | 14 | 4.3 |
| 5829 | 2140-Burner, P J 50   | 1238 | 2  | 16.9  | 14 | 4.3 |
| 5830 | 2140-Burner, P J 50   | 1239 | 2  | 16.9  | 14 | 4.3 |
| 5831 | 2140-Burner, P J 50   | 1240 | 2  | 16.9  | 14 | 4.3 |
| 5832 | 2140-Burner, P J 50   | 1241 | 2  | 16.9  | 14 | 4.3 |
| 5833 | 2140-Burner, P J 50   | 1242 | 2  | 16.9  | 14 | 4.3 |

**BUILDING. TIMBER. ROAD.**

|     |                  |   |     |   |      |     |     |
|-----|------------------|---|-----|---|------|-----|-----|
| 134 | 324Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 2.4 | 4.8 |
| 135 | 325Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 136 | 326Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 137 | 327Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 138 | 328Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 139 | 329Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 140 | 330Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 141 | 331Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 142 | 332Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 143 | 333Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 144 | 334Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 145 | 335Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 146 | 336Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 147 | 337Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 148 | 338Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 149 | 339Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 150 | 340Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 151 | 341Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 152 | 342Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 153 | 343Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 154 | 344Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 155 | 345Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 156 | 346Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 157 | 347Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 158 | 348Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 159 | 349Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 160 | 350Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 161 | 351Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 162 | 352Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 163 | 353Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 164 | 354Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 165 | 355Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 166 | 356Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 167 | 357Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 168 | 358Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 169 | 359Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 170 | 360Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 171 | 361Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 172 | 362Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 173 | 363Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 174 | 364Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 175 | 365Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 176 | 366Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 177 | 367Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 178 | 368Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 179 | 369Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 180 | 370Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 181 | 371Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 182 | 372Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 183 | 373Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 184 | 374Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 185 | 375Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 186 | 376Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 187 | 377Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 188 | 378Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 189 | 379Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 190 | 380Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 191 | 381Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 192 | 382Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 193 | 383Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 194 | 384Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 195 | 385Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 196 | 386Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 197 | 387Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 198 | 388Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 199 | 389Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 200 | 390Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 201 | 391Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 202 | 392Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 203 | 393Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 204 | 394Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 205 | 395Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 206 | 396Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 207 | 397Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 208 | 398Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 209 | 399Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 210 | 400Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 211 | 401Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 212 | 402Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 213 | 403Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 214 | 404Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 215 | 405Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 216 | 406Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 217 | 407Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 218 | 408Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 219 | 409Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 220 | 410Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 221 | 411Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 222 | 412Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 223 | 413Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 224 | 414Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 225 | 415Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 226 | 416Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 227 | 417Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 228 | 418Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 229 | 419Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 230 | 420Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 231 | 421Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 232 | 422Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 233 | 423Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 234 | 424Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 235 | 425Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 236 | 426Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 237 | 427Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 238 | 428Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 239 | 429Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 240 | 430Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 241 | 431Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 242 | 432Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 243 | 433Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 244 | 434Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 245 | 435Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 246 | 436Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 247 | 437Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 248 | 438Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 249 | 439Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 250 | 440Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 251 | 441Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 252 | 442Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 253 | 443Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 254 | 444Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 255 | 445Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 256 | 446Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 257 | 447Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 258 | 448Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 259 | 449Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 260 | 450Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 261 | 451Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 262 | 452Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 263 | 453Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 264 | 454Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 265 | 455Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 266 | 456Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 267 | 457Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 268 | 458Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 269 | 459Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 270 | 460Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 271 | 461Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 272 | 462Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 273 | 463Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 274 | 464Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 275 | 465Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 276 | 466Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 277 | 467Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 278 | 468Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 279 | 469Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 280 | 470Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 281 | 471Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 282 | 472Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 283 | 473Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 284 | 474Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 285 | 475Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 286 | 476Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 287 | 477Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 288 | 478Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 289 | 479Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 290 | 480Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 291 | 481Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 292 | 482Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 293 | 483Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 294 | 484Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 295 | 485Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 296 | 486Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 297 | 487Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 298 | 488Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 299 | 489Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 300 | 490Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 301 | 491Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 302 | 492Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 303 | 493Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 304 | 494Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 305 | 495Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 306 | 496Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 307 | 497Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 308 | 498Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 309 | 499Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 | 7.5 |
| 310 | 500Mama Co. Inc. | 0 | 444 | 5 | 17.0 | 4.1 |     |

## BUILDING, TIMBER, ROADS

[illegible]

|     |                |     |    |       |    |
|-----|----------------|-----|----|-------|----|
| 260 | Latham (J.) £1 | 280 | -5 | 10.75 | 35 |
| 68  | Lawrence (W.)  | 81  | -4 | 7.5   | 33 |

[illegible]

## CHEMICALS PLASTICS

[illegible][illegible][illegible]**DRAPERY AND STORES – Contd**

| 1999-2000 | Lot | Shade         | Price | Gr | Wt | Wt |
|-----------|-----|---------------|-------|----|----|----|
| 101       | 30  | OPPL 50% V    | 17    | 1  | 1  | 1  |
| 113       | 31  | Surfide Group | 17    | 1  | 1  | 1  |
| 114       | 32  | Surfide Group | 17    | 1  | 1  | 1  |
| 115       | 33  | Surfide Group | 17    | 1  | 1  | 1  |
| 116       | 34  | Surfide Group | 17    | 1  | 1  | 1  |
| 117       | 35  | Surfide Group | 17    | 1  | 1  | 1  |
| 118       | 36  | Surfide Group | 17    | 1  | 1  | 1  |
| 119       | 37  | Surfide Group | 17    | 1  | 1  | 1  |
| 120       | 38  | Surfide Group | 17    | 1  | 1  | 1  |
| 121       | 39  | Surfide Group | 17    | 1  | 1  | 1  |
| 122       | 40  | Surfide Group | 17    | 1  | 1  | 1  |
| 123       | 41  | Surfide Group | 17    | 1  | 1  | 1  |
| 124       | 42  | Surfide Group | 17    | 1  | 1  | 1  |
| 125       | 43  | Surfide Group | 17    | 1  | 1  | 1  |
| 126       | 44  | Surfide Group | 17    | 1  | 1  | 1  |
| 127       | 45  | Surfide Group | 17    | 1  | 1  | 1  |
| 128       | 46  | Surfide Group | 17    | 1  | 1  | 1  |
| 129       | 47  | Surfide Group | 17    | 1  | 1  | 1  |
| 130       | 48  | Surfide Group | 17    | 1  | 1  | 1  |
| 131       | 49  | Surfide Group | 17    | 1  | 1  | 1  |
| 132       | 50  | Surfide Group | 17    | 1  | 1  | 1  |
| 133       | 51  | Surfide Group | 17    | 1  | 1  | 1  |
| 134       | 52  | Surfide Group | 17    | 1  | 1  | 1  |
| 135       | 53  | Surfide Group | 17    | 1  | 1  | 1  |
| 136       | 54  | Surfide Group | 17    | 1  | 1  | 1  |
| 137       | 55  | Surfide Group | 17    | 1  | 1  | 1  |
| 138       | 56  | Surfide Group | 17    | 1  | 1  | 1  |
| 139       | 57  | Surfide Group | 17    | 1  | 1  | 1  |
| 140       | 58  | Surfide Group | 17    | 1  | 1  | 1  |
| 141       | 59  | Surfide Group | 17    | 1  | 1  | 1  |
| 142       | 60  | Surfide Group | 17    | 1  | 1  | 1  |
| 143       | 61  | Surfide Group | 17    | 1  | 1  | 1  |
| 144       | 62  | Surfide Group | 17    | 1  | 1  | 1  |
| 145       | 63  | Surfide Group | 17    | 1  | 1  | 1  |
| 146       | 64  | Surfide Group | 17    | 1  | 1  | 1  |
| 147       | 65  | Surfide Group | 17    | 1  | 1  | 1  |
| 148       | 66  | Surfide Group | 17    | 1  | 1  | 1  |
| 149       | 67  | Surfide Group | 17    | 1  | 1  | 1  |
| 150       | 68  | Surfide Group | 17    | 1  | 1  | 1  |
| 151       | 69  | Surfide Group | 17    | 1  | 1  | 1  |
| 152       | 70  | Surfide Group | 17    | 1  | 1  | 1  |
| 153       | 71  | Surfide Group | 17    | 1  | 1  | 1  |
| 154       | 72  | Surfide Group | 17    | 1  | 1  | 1  |
| 155       | 73  | Surfide Group | 17    | 1  | 1  | 1  |
| 156       | 74  | Surfide Group | 17    | 1  | 1  | 1  |
| 157       | 75  | Surfide Group | 17    | 1  | 1  | 1  |
| 158       | 76  | Surfide Group | 17    | 1  | 1  | 1  |
| 159       | 77  | Surfide Group | 17    | 1  | 1  | 1  |
| 160       | 78  | Surfide Group | 17    | 1  | 1  | 1  |
| 161       | 79  | Surfide Group | 17    | 1  | 1  | 1  |
| 162       | 80  | Surfide Group | 17    | 1  | 1  | 1  |
| 163       | 81  | Surfide Group | 17    | 1  | 1  | 1  |
| 164       | 82  | Surfide Group | 17    | 1  | 1  | 1  |
| 165       | 83  | Surfide Group | 17    | 1  | 1  | 1  |
| 166       | 84  | Surfide Group | 17    | 1  | 1  | 1  |
| 167       | 85  | Surfide Group | 17    | 1  | 1  | 1  |
| 168       | 86  | Surfide Group | 17    | 1  | 1  | 1  |
| 169       | 87  | Surfide Group | 17    | 1  | 1  | 1  |
| 170       | 88  | Surfide Group | 17    | 1  | 1  | 1  |
| 171       | 89  | Surfide Group | 17    | 1  | 1  | 1  |
| 172       | 90  | Surfide Group | 17    | 1  | 1  | 1  |
| 173       | 91  | Surfide Group | 17    | 1  | 1  | 1  |
| 174       | 92  | Surfide Group | 17    | 1  | 1  | 1  |
| 175       | 93  | Surfide Group | 17    | 1  | 1  | 1  |
| 176       | 94  | Surfide Group | 17    | 1  | 1  | 1  |
| 177       | 95  | Surfide Group | 17    | 1  | 1  | 1  |
| 178       | 96  | Surfide Group | 17    | 1  | 1  | 1  |
| 179       | 97  | Surfide Group | 17    | 1  | 1  | 1  |
| 180       | 98  | Surfide Group | 17    | 1  | 1  | 1  |
| 181       | 99  | Surfide Group | 17    | 1  | 1  | 1  |
| 182       | 100 | Surfide Group | 17    | 1  | 1  | 1  |
| 183       | 101 | Surfide Group | 17    | 1  | 1  | 1  |
| 184       | 102 | Surfide Group | 17    | 1  | 1  | 1  |
| 185       | 103 | Surfide Group | 17    | 1  | 1  | 1  |
| 186       | 104 | Surfide Group | 17    | 1  | 1  | 1  |
| 187       | 105 | Surfide Group | 17    | 1  | 1  | 1  |
| 188       | 106 | Surfide Group | 17    | 1  | 1  | 1  |
| 189       | 107 | Surfide Group | 17    | 1  | 1  | 1  |
| 190       | 108 | Surfide Group | 17    | 1  | 1  | 1  |
| 191       | 109 | Surfide Group | 17    | 1  | 1  | 1  |
| 192       | 110 | Surfide Group | 17    | 1  | 1  | 1  |
| 193       | 111 | Surfide Group | 17    | 1  | 1  | 1  |
| 194       | 112 | Surfide Group | 17    | 1  | 1  | 1  |
| 195       | 113 | Surfide Group | 17    | 1  | 1  | 1  |
| 196       | 114 | Surfide Group | 17    | 1  | 1  | 1  |
| 197       | 115 | Surfide Group | 17    | 1  | 1  | 1  |
| 198       | 116 | Surfide Group | 17    | 1  | 1  | 1  |
| 199       | 117 | Surfide Group | 17    | 1  | 1  | 1  |
| 200       | 118 | Surfide Group | 17    | 1  | 1  | 1  |
| 201       | 119 | Surfide Group | 17    | 1  | 1  | 1  |
| 202       | 120 | Surfide Group | 17    | 1  | 1  | 1  |
| 203       | 121 | Surfide Group | 17    | 1  | 1  | 1  |
| 204       | 122 | Surfide Group | 17    | 1  | 1  | 1  |
| 205       | 123 | Surfide Group | 17    | 1  | 1  | 1  |
| 206       | 124 | Surfide Group | 17    | 1  | 1  | 1  |
| 207       | 125 | Surfide Group | 17    | 1  | 1  | 1  |
| 208       | 126 | Surfide Group | 17    | 1  | 1  | 1  |
| 209       | 127 | Surfide Group | 17    | 1  | 1  | 1  |
| 210       | 128 | Surfide Group | 17    | 1  | 1  | 1  |
| 211       | 129 | Surfide Group | 17    | 1  | 1  | 1  |
| 212       | 130 | Surfide Group | 17    | 1  | 1  | 1  |
| 213       | 131 | Surfide Group | 17    | 1  | 1  | 1  |
| 214       | 132 | Surfide Group | 17    | 1  | 1  | 1  |
| 215       | 133 | Surfide Group | 17    | 1  | 1  | 1  |
| 216       | 134 | Surfide Group | 17    | 1  | 1  | 1  |
| 217       | 135 | Surfide Group | 17    | 1  | 1  | 1  |
| 218       | 136 | Surfide Group | 17    | 1  | 1  | 1  |
| 219       | 137 | Surfide Group | 17    | 1  | 1  | 1  |
| 220       | 138 | Surfide Group | 17    | 1  | 1  | 1  |
| 221       | 139 | Surfide Group | 17    | 1  | 1  | 1  |
| 222       | 140 | Surfide Group | 17    | 1  | 1  | 1  |
| 223       | 141 | Surfide Group | 17    | 1  | 1  | 1  |
| 224       | 142 | Surfide Group | 17    | 1  | 1  | 1  |
| 225       | 143 | Surfide Group | 17    | 1  | 1  | 1  |
| 226       | 144 | Surfide Group | 17    | 1  | 1  | 1  |
| 227       | 145 | Surfide Group | 17    | 1  | 1  | 1  |
| 228       | 146 | Surfide Group | 17    | 1  | 1  | 1  |
| 229       | 147 | Surfide Group | 17    | 1  | 1  | 1  |
| 230       | 148 | Surfide Group | 17    | 1  | 1  | 1  |
| 231       | 149 | Surfide Group | 17    | 1  | 1  | 1  |
| 232       | 150 | Surfide Group | 17    | 1  | 1  | 1  |
| 233       | 151 | Surfide Group | 17    | 1  | 1  | 1  |
| 234       | 152 | Surfide Group | 17    | 1  | 1  | 1  |
| 235       | 153 | Surfide Group | 17    | 1  | 1  | 1  |
| 236       | 154 | Surfide Group | 17    | 1  | 1  | 1  |
| 237       | 155 | Surfide Group | 17    | 1  | 1  | 1  |
| 238       | 156 | Surfide Group | 17    | 1  | 1  | 1  |
| 239       | 157 | Surfide Group | 17    | 1  | 1  | 1  |
| 240       | 158 | Surfide Group | 17    | 1  | 1  | 1  |
| 241       | 159 | Surfide Group | 17    | 1  | 1  | 1  |
| 242       | 160 | Surfide Group | 17    | 1  | 1  | 1  |
| 243       | 161 | Surfide Group | 17    | 1  | 1  | 1  |
| 244       | 162 | Surfide Group | 17    | 1  | 1  | 1  |
| 245       | 163 | Surfide Group | 17    | 1  | 1  | 1  |
| 246       | 164 | Surfide Group | 17    | 1  | 1  | 1  |
| 247       | 165 | Surfide Group | 17    | 1  | 1  | 1  |
| 248       | 166 | Surfide Group | 17    | 1  | 1  | 1  |
| 249       | 167 | Surfide Group | 17    | 1  | 1  | 1  |
| 250       | 168 | Surfide Group | 17    | 1  | 1  | 1  |
| 251       | 169 | Surfide Group | 17    | 1  | 1  | 1  |
| 252       | 170 | Surfide Group | 17    | 1  | 1  | 1  |
| 253       | 171 | Surfide Group | 17    | 1  | 1  | 1  |
| 254       | 172 | Surfide Group | 17    | 1  | 1  | 1  |
| 255       | 173 | Surfide Group | 17    | 1  | 1  | 1  |
| 256       | 174 | Surfide Group | 17    | 1  | 1  | 1  |
| 257       | 175 | Surfide Group | 17    | 1  | 1  | 1  |
| 258       | 176 | Surfide Group | 17    | 1  | 1  | 1  |
| 259       | 177 | Surfide Group | 17    | 1  | 1  | 1  |
| 260       | 178 | Surfide Group | 17    | 1  | 1  | 1  |
| 261       | 179 | Surfide Group | 17    | 1  | 1  | 1  |
| 262       | 180 | Surfide Group | 17    | 1  | 1  | 1  |
| 263       | 181 | Surfide Group | 17    | 1  | 1  | 1  |
| 264       | 182 | Surfide Group | 17    | 1  | 1  | 1  |
| 265       | 183 | Surfide Group | 17    | 1  | 1  | 1  |
| 266       | 184 | Surfide Group | 17    | 1  | 1  | 1  |
| 267       | 185 | Surfide Group | 17    | 1  | 1  | 1  |
| 268       | 186 | Surfide Group | 17    | 1  | 1  | 1  |
| 269       | 187 | Surfide Group | 17    | 1  | 1  | 1  |
| 270       | 188 | Surfide Group | 17    | 1  | 1  | 1  |
| 271       | 189 | Surfide Group | 17    | 1  | 1  | 1  |
| 272       | 190 | Surfide Group | 17    | 1  | 1  | 1  |
| 273       | 191 | Surfide Group | 17    | 1  | 1  | 1  |
| 274       | 192 | Surfide Group | 17    | 1  | 1  | 1  |
| 275       | 193 | Surfide Group | 17    | 1  | 1  | 1  |
| 276       | 194 | Surfide Group | 17    | 1  | 1  | 1  |
| 277       | 195 | Surfide Group | 17    | 1  | 1  | 1  |
| 278       | 196 | Surfide Group | 17    | 1  | 1  | 1  |
| 279       | 197 | Surfide Group | 17    | 1  | 1  | 1  |
| 280       | 198 | Surfide Group | 17    | 1  | 1  | 1  |
| 281       | 199 | Surfide Group | 17    | 1  | 1  | 1  |
| 282       | 200 | Surfide Group | 17    | 1  | 1  | 1  |
| 283       | 201 | Surfide Group | 17    | 1  | 1  | 1  |
| 284       | 202 | Surfide Group | 17    | 1  | 1  | 1  |
| 285       | 203 | Surfide Group | 17    | 1  | 1  | 1  |
| 286       | 204 | Surfide Group | 17    | 1  | 1  | 1  |
| 287       | 205 | Surfide Group | 17    | 1  | 1  | 1  |
| 288       | 206 | Surfide Group | 17    | 1  | 1  | 1  |
| 289       | 207 | Surfide Group | 17    | 1  | 1  | 1  |
| 290       | 208 | Surfide Group | 17    | 1  | 1  | 1  |
| 291       | 209 | Surfide Group | 17    | 1  | 1  | 1  |
| 292       | 210 | Surfide Group | 17    | 1  | 1  | 1  |
| 293       | 211 | Surfide Group | 17    | 1  | 1  | 1  |
| 294       | 212 | Surfide Group | 17    | 1  | 1  | 1  |
| 295       | 213 | Surfide Group | 17    | 1  | 1  | 1  |
| 296       | 214 | Surfide Group | 17    | 1  | 1  | 1  |
| 297       | 215 | Surfide Group | 17    | 1  | 1  | 1  |
| 298       | 216 | Surfide Group | 17    | 1  | 1  | 1  |
| 299       | 217 | Surfide Group | 17    | 1  | 1  | 1  |
| 300       | 218 | Surfide Group | 17    | 1  | 1  | 1  |
| 301       | 219 | Surfide Group | 17    | 1  | 1  | 1  |
| 302       | 220 | Surfide Group | 17    | 1  | 1  | 1  |
| 303       | 221 | Surfide Group | 17    | 1  | 1  | 1  |
| 304       | 222 | Surfide Group | 17    | 1  | 1  | 1  |
| 305       | 223 | Surfide Group | 17    | 1  | 1  | 1  |
| 306       | 224 | Surfide Group | 17    | 1  | 1  | 1  |
| 307       | 225 | Surfide Group | 17    | 1  | 1  | 1  |
| 308       | 226 | Surfide Group | 17    | 1  | 1  | 1  |
| 309       | 227 | Surfide Group | 17    | 1  | 1  | 1  |
| 310       | 228 | Surfide Group | 17    | 1  | 1  | 1  |
| 311       | 229 | Surfide Group | 17    | 1  | 1  | 1  |
| 312       | 230 | Surfide Group | 17    | 1  | 1  | 1  |
| 313       | 231 | Surfide Group | 17    | 1  | 1  | 1  |
| 314       | 232 | Surfide Group | 17    | 1  | 1  | 1  |
| 315       | 233 | Surfide Group | 17    | 1  | 1  | 1  |
| 316       | 234 | Surfide Group | 17    | 1  | 1  | 1  |
| 317       | 235 | Surfide Group | 17    | 1  | 1  | 1  |
| 318       | 236 | Surfide Group | 17    | 1  | 1  | 1  |
| 319       | 237 | Surfide Group | 17    | 1  | 1  | 1  |
| 320       | 238 | Surfide Group | 17    | 1  | 1  | 1  |
| 321       | 239 | Surfide Group | 17    | 1  | 1  | 1  |
| 322       | 240 | Surfide Group | 17    | 1  | 1  | 1  |
| 323       | 241 | Surfide Group | 17    | 1  | 1  | 1  |
| 324       | 242 | Surfide Group | 17    | 1  | 1  | 1  |
| 325       | 243 | Surfide Group | 17    | 1  | 1  | 1  |
| 326       | 244 | Surfide Group | 17    | 1  | 1  | 1  |
| 327       | 245 | Surfide Group | 17    | 1  | 1  | 1  |
| 328       | 246 | Surfide Group | 17    | 1  | 1  | 1  |
| 329       | 247 | Surfide Group | 17    | 1  | 1  | 1  |
| 330       | 248 | Surfide Group | 17    | 1  | 1  | 1  |
| 331       | 249 | Surfide Group | 17    | 1  | 1  | 1  |
| 332       | 250 | Surfide Group | 17    | 1  | 1  | 1  |
| 333       | 251 | Surfide Group | 17    | 1  | 1  | 1  |
| 334       | 252 | Surfide Group | 17    | 1  | 1  | 1  |
| 335       | 253 | Surfide Group | 17    | 1  | 1  | 1  |
| 336       | 254 | Surfide Group | 17    | 1  | 1  | 1  |
| 337       | 255 | Surfide Group | 17    | 1  | 1  | 1  |
| 338       | 256 | Surfide Group | 17    | 1  | 1  | 1  |
| 339       | 257 | Surfide Group | 17    | 1  | 1  | 1  |
| 340       | 258 | Surfide Group | 17    | 1  | 1  | 1  |
| 341       | 259 | Surfide Group |       |    |    |    |

2004年12月30日 星期四

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## ENGINEERING – Cont

[illegible]

431W00015.WJ 200..Y1 011 42 1 43.1W

[illegible]

## 87. Western (Kow) DF 15.1 520.2 ..... 149.8% 2

[illegible]

### INDUSTRIALS (Miscel.)—Contd.

| 1998 | Stock                    | Price | 1997 | % Chg | 1998 | Price | 1997 | % Chg |
|------|--------------------------|-------|------|-------|------|-------|------|-------|
| 121  | 131 BBA Group Inc.       | 159   | 159  | 0     | 121  | 159   | 159  | 0     |
| 122  | 91 Delta Air Lines Inc.  | 64    | 64   | 0     | 122  | 64    | 64   | 0     |
| 123  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 123  | 113   | 113  | 0     |
| 124  | 131 Delta Air Lines Inc. | 283   | 283  | 0     | 124  | 283   | 283  | 0     |
| 125  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 125  | 113   | 113  | 0     |
| 126  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 126  | 113   | 113  | 0     |
| 127  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 127  | 113   | 113  | 0     |
| 128  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 128  | 113   | 113  | 0     |
| 129  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 129  | 113   | 113  | 0     |
| 130  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 130  | 113   | 113  | 0     |
| 131  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 131  | 113   | 113  | 0     |
| 132  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 132  | 113   | 113  | 0     |
| 133  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 133  | 113   | 113  | 0     |
| 134  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 134  | 113   | 113  | 0     |
| 135  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 135  | 113   | 113  | 0     |
| 136  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 136  | 113   | 113  | 0     |
| 137  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 137  | 113   | 113  | 0     |
| 138  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 138  | 113   | 113  | 0     |
| 139  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 139  | 113   | 113  | 0     |
| 140  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 140  | 113   | 113  | 0     |
| 141  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 141  | 113   | 113  | 0     |
| 142  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 142  | 113   | 113  | 0     |
| 143  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 143  | 113   | 113  | 0     |
| 144  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 144  | 113   | 113  | 0     |
| 145  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 145  | 113   | 113  | 0     |
| 146  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 146  | 113   | 113  | 0     |
| 147  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 147  | 113   | 113  | 0     |
| 148  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 148  | 113   | 113  | 0     |
| 149  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 149  | 113   | 113  | 0     |
| 150  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 150  | 113   | 113  | 0     |
| 151  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 151  | 113   | 113  | 0     |
| 152  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 152  | 113   | 113  | 0     |
| 153  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 153  | 113   | 113  | 0     |
| 154  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 154  | 113   | 113  | 0     |
| 155  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 155  | 113   | 113  | 0     |
| 156  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 156  | 113   | 113  | 0     |
| 157  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 157  | 113   | 113  | 0     |
| 158  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 158  | 113   | 113  | 0     |
| 159  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 159  | 113   | 113  | 0     |
| 160  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 160  | 113   | 113  | 0     |
| 161  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 161  | 113   | 113  | 0     |
| 162  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 162  | 113   | 113  | 0     |
| 163  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 163  | 113   | 113  | 0     |
| 164  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 164  | 113   | 113  | 0     |
| 165  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 165  | 113   | 113  | 0     |
| 166  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 166  | 113   | 113  | 0     |
| 167  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 167  | 113   | 113  | 0     |
| 168  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 168  | 113   | 113  | 0     |
| 169  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 169  | 113   | 113  | 0     |
| 170  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 170  | 113   | 113  | 0     |
| 171  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 171  | 113   | 113  | 0     |
| 172  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 172  | 113   | 113  | 0     |
| 173  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 173  | 113   | 113  | 0     |
| 174  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 174  | 113   | 113  | 0     |
| 175  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 175  | 113   | 113  | 0     |
| 176  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 176  | 113   | 113  | 0     |
| 177  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 177  | 113   | 113  | 0     |
| 178  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 178  | 113   | 113  | 0     |
| 179  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 179  | 113   | 113  | 0     |
| 180  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 180  | 113   | 113  | 0     |
| 181  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 181  | 113   | 113  | 0     |
| 182  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 182  | 113   | 113  | 0     |
| 183  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 183  | 113   | 113  | 0     |
| 184  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 184  | 113   | 113  | 0     |
| 185  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 185  | 113   | 113  | 0     |
| 186  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 186  | 113   | 113  | 0     |
| 187  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 187  | 113   | 113  | 0     |
| 188  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 188  | 113   | 113  | 0     |
| 189  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 189  | 113   | 113  | 0     |
| 190  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 190  | 113   | 113  | 0     |
| 191  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 191  | 113   | 113  | 0     |
| 192  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 192  | 113   | 113  | 0     |
| 193  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 193  | 113   | 113  | 0     |
| 194  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 194  | 113   | 113  | 0     |
| 195  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 195  | 113   | 113  | 0     |
| 196  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 196  | 113   | 113  | 0     |
| 197  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 197  | 113   | 113  | 0     |
| 198  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 198  | 113   | 113  | 0     |
| 199  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 199  | 113   | 113  | 0     |
| 200  | 131 Delta Air Lines Inc. | 113   | 113  | 0     | 200  | 113   | 113  | 0     |

## INDUSTRIALS (Misc.)

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33-21

| INSURANCES |                             | INSURANCES |              |
|------------|-----------------------------|------------|--------------|
| 621        | 12121 Alexander & Alexander | 6174       | 1011.00 1.34 |
| 621        | 622 B. B. Lee Co. 3100      | 6175       | 911.75 1.29  |
| 621        | 623 B. B. Lee Co. 3100      | 6176       | 811.50 1.25  |
| 621        | 624 B. B. Lee Co. 3100      | 6177       | 711.25 1.21  |
| 621        | 625 B. B. Lee Co. 3100      | 6178       | 611.00 1.17  |
| 621        | 626 B. B. Lee Co. 3100      | 6179       | 510.75 1.13  |
| 621        | 627 B. B. Lee Co. 3100      | 6180       | 410.50 1.09  |
| 621        | 628 B. B. Lee Co. 3100      | 6181       | 310.25 1.05  |
| 621        | 629 B. B. Lee Co. 3100      | 6182       | 210.00 1.01  |
| 621        | 630 B. B. Lee Co. 3100      | 6183       | 109.75 0.97  |
| 621        | 631 B. B. Lee Co. 3100      | 6184       | 99.50 0.93   |
| 621        | 632 B. B. Lee Co. 3100      | 6185       | 89.25 0.89   |
| 621        | 633 B. B. Lee Co. 3100      | 6186       | 79.00 0.85   |
| 621        | 634 B. B. Lee Co. 3100      | 6187       | 68.75 0.81   |
| 621        | 635 B. B. Lee Co. 3100      | 6188       | 58.50 0.77   |
| 621        | 636 B. B. Lee Co. 3100      | 6189       | 48.25 0.73   |
| 621        | 637 B. B. Lee Co. 3100      | 6190       | 38.00 0.69   |
| 621        | 638 B. B. Lee Co. 3100      | 6191       | 27.75 0.65   |
| 621        | 639 B. B. Lee Co. 3100      | 6192       | 17.50 0.61   |
| 621        | 640 B. B. Lee Co. 3100      | 6193       | 7.25 0.57    |
| 621        | 641 B. B. Lee Co. 3100      | 6194       | 0.00 0.53    |
| 621        | 642 B. B. Lee Co. 3100      | 6195       | 0.00 0.49    |
| 621        | 643 B. B. Lee Co. 3100      | 6196       | 0.00 0.45    |
| 621        | 644 B. B. Lee Co. 3100      | 6197       | 0.00 0.41    |
| 621        | 645 B. B. Lee Co. 3100      | 6198       | 0.00 0.37    |
| 621        | 646 B. B. Lee Co. 3100      | 6199       | 0.00 0.33    |
| 621        | 647 B. B. Lee Co. 3100      | 6200       | 0.00 0.29    |
| 621        | 648 B. B. Lee Co. 3100      | 6201       | 0.00 0.25    |
| 621        | 649 B. B. Lee Co. 3100      | 6202       | 0.00 0.21    |
| 621        | 650 B. B. Lee Co. 3100      | 6203       | 0.00 0.17    |
| 621        | 651 B. B. Lee Co. 3100      | 6204       | 0.00 0.13    |
| 621        | 652 B. B. Lee Co. 3100      | 6205       | 0.00 0.09    |
| 621        | 653 B. B. Lee Co. 3100      | 6206       | 0.00 0.05    |
| 621        | 654 B. B. Lee Co. 3100      | 6207       | 0.00 0.01    |
| 621        | 655 B. B. Lee Co. 3100      | 6208       | 0.00 0.00    |
| 621        | 656 B. B. Lee Co. 3100      | 6209       | 0.00 0.00    |
| 621        | 657 B. B. Lee Co. 3100      | 6210       | 0.00 0.00    |
| 621        | 658 B. B. Lee Co. 3100      | 6211       | 0.00 0.00    |
| 621        | 659 B. B. Lee Co. 3100      | 6212       | 0.00 0.00    |
| 621        | 660 B. B. Lee Co. 3100      | 6213       | 0.00 0.00    |
| 621        | 661 B. B. Lee Co. 3100      | 6214       | 0.00 0.00    |
| 621        | 662 B. B. Lee Co. 3100      | 6215       | 0.00 0.00    |
| 621        | 663 B. B. Lee Co. 3100      | 6216       | 0.00 0.00    |
| 621        | 664 B. B. Lee Co. 3100      | 6217       | 0.00 0.00    |
| 621        | 665 B. B. Lee Co. 3100      | 6218       | 0.00 0.00    |
| 621        | 666 B. B. Lee Co. 3100      | 6219       | 0.00 0.00    |
| 621        | 667 B. B. Lee Co. 3100      | 6220       | 0.00 0.00    |
| 621        | 668 B. B. Lee Co. 3100      | 6221       | 0.00 0.00    |
| 621        | 669 B. B. Lee Co. 3100      | 6222       | 0.00 0.00    |
| 621        | 670 B. B. Lee Co. 3100      | 6223       | 0.00 0.00    |
| 621        | 671 B. B. Lee Co. 3100      | 6224       | 0.00 0.00    |
| 621        | 672 B. B. Lee Co. 3100      | 6225       | 0.00 0.00    |
| 621        | 673 B. B. Lee Co. 3100      | 6226       | 0.00 0.00    |
| 621        | 674 B. B. Lee Co. 3100      | 6227       | 0.00 0.00    |
| 621        | 675 B. B. Lee Co. 3100      | 6228       | 0.00 0.00    |
| 621        | 676 B. B. Lee Co. 3100      | 6229       | 0.00 0.00    |
| 621        | 677 B. B. Lee Co. 3100      | 6230       | 0.00 0.00    |
| 621        | 678 B. B. Lee Co. 3100      | 6231       | 0.00 0.00    |
| 621        | 679 B. B. Lee Co. 3100      | 6232       | 0.00 0.00    |
| 621        | 680 B. B. Lee Co. 3100      | 6233       | 0.00 0.00    |
| 621        | 681 B. B. Lee Co. 3100      | 6234       | 0.00 0.00    |
| 621        | 682 B. B. Lee Co. 3100      | 6235       | 0.00 0.00    |
| 621        | 683 B. B. Lee Co. 3100      | 6236       | 0.00 0.00    |
| 621        | 684 B. B. Lee Co. 3100      | 6237       | 0.00 0.00    |
| 621        | 685 B. B. Lee Co. 3100      | 6238       | 0.00 0.00    |
| 621        | 686 B. B. Lee Co. 3100      | 6239       | 0.00 0.00    |
| 621        | 687 B. B. Lee Co. 3100      | 6240       | 0.00 0.00    |
| 621        | 688 B. B. Lee Co. 3100      | 6241       | 0.00 0.00    |
| 621        | 689 B. B. Lee Co. 3100      | 6242       | 0.00 0.00    |
| 621        | 690 B. B. Lee Co. 3100      | 6243       | 0.00 0.00    |
| 621        | 691 B. B. Lee Co. 3100      | 6244       | 0.00 0.00    |
| 621        | 692 B. B. Lee Co. 3100      | 6245       | 0.00 0.00    |
| 621        | 693 B. B. Lee Co. 3100      | 6246       | 0.00 0.00    |
| 621        | 694 B. B. Lee Co. 3100      | 6247       | 0.00 0.00    |
| 621        | 695 B. B. Lee Co. 3100      | 6248       | 0.00 0.00    |
| 621        | 696 B. B. Lee Co. 3100      | 6249       | 0.00 0.00    |
| 621        | 697 B. B. Lee Co. 3100      | 6250       | 0.00 0.00    |
| 621        | 698 B. B. Lee Co. 3100      | 6251       | 0.00 0.00    |
| 621        | 699 B. B. Lee Co. 3100      | 6252       | 0.00 0.00    |
| 621        | 700 B. B. Lee Co. 3100      | 6253       | 0.00 0.00    |
| 621        | 701 B. B. Lee Co. 3100      | 6254       | 0.00 0.00    |
| 621        | 702 B. B. Lee Co. 3100      | 6255       | 0.00 0.00    |
| 621        | 703 B. B. Lee Co. 3100      | 6256       | 0.00 0.00    |
| 621        | 704 B. B. Lee Co. 3100      | 6257       | 0.00 0.00    |
| 621        | 705 B. B. Lee Co. 3100      | 6258       | 0.00 0.00    |
| 621        | 706 B. B. Lee Co. 3100      | 6259       | 0.00 0.00    |
| 621        | 707 B. B. Lee Co. 3100      | 6260       | 0.00 0.00    |
| 621        | 708 B. B. Lee Co. 3100      | 6261       | 0.00 0.00    |
| 621        | 709 B. B. Lee Co. 3100      | 6262       | 0.00 0.00    |
| 621        | 710 B. B. Lee Co. 3100      | 6263       | 0.00 0.00    |
| 621        | 711 B. B. Lee Co. 3100      | 6264       | 0.00 0.00    |
| 621        | 712 B. B. Lee Co. 3100      | 6265       | 0.00 0.00    |
| 621        | 713 B. B. Lee Co. 3100      | 6266       | 0.00 0.00    |
| 621        | 714 B. B. Lee Co. 3100      | 6267       | 0.00 0.00    |
| 621        | 715 B. B. Lee Co. 3100      | 6268       | 0.00 0.00    |
| 621        | 716 B. B. Lee Co. 3100      | 6269       | 0.00 0.00    |
| 621        | 717 B. B. Lee Co. 3100      | 6270       | 0.00 0.00    |
| 621        | 718 B. B. Lee Co. 3100      | 6271       | 0.00 0.00    |
| 621        | 719 B. B. Lee Co. 3100      | 6272       | 0.00 0.00    |
| 621        | 720 B. B. Lee Co. 3100      | 6273       | 0.00 0.00    |
| 621        | 721 B. B. Lee Co. 3100      | 6274       | 0.00 0.00    |
| 621        | 722 B. B. Lee Co. 3100      | 6275       | 0.00 0.00    |
| 621        | 723 B. B. Lee Co. 3100      | 6276       | 0.00 0.00    |
| 621        | 724 B. B. Lee Co. 3100      | 6277       | 0.00 0.00    |
| 621        | 725 B. B. Lee Co. 3100      | 6278       | 0.00 0.00    |
| 621        | 726 B. B. Lee Co. 3100      | 6279       | 0.00 0.00    |
| 621        | 727 B. B. Lee Co. 3100      | 6280       | 0.00 0.00    |
| 621        | 728 B. B. Lee Co. 3100      | 6281       | 0.00 0.00    |
| 621        | 729 B. B. Lee Co. 3100      | 6282       | 0.00 0.00    |
| 621        | 730 B. B. Lee Co. 3100      | 6283       | 0.00 0.00    |
| 621        | 731 B. B. Lee Co. 3100      | 6284       | 0.00 0.00    |
| 621        | 732 B. B. Lee Co. 3100      | 6285       | 0.00 0.00    |
| 621        | 733 B. B. Lee Co. 3100      | 6286       | 0.00 0.00    |
| 621        | 734 B. B. Lee Co. 3100      | 6287       | 0.00 0.00    |
| 621        | 735 B. B. Lee Co. 3100      | 6288       | 0.00 0.00    |
| 621        | 736 B. B. Lee Co. 3100      | 6289       | 0.00 0.00    |
| 621        | 737 B. B. Lee Co. 3100      | 6290       | 0.00 0.00    |
| 621        | 738 B. B. Lee Co. 3100      | 6291       | 0.00 0.00    |
| 621        | 739 B. B. Lee Co. 3100      | 6292       | 0.00 0.00    |
| 621        | 740 B. B. Lee Co. 3100      | 6293       | 0.00 0.00    |
| 621        | 741 B. B. Lee Co. 3100      | 6294       | 0.00 0.00    |
| 621        | 742 B. B. Lee Co. 3100      | 6295       | 0.00 0.00    |
| 621        | 743 B. B. Lee Co. 3100      | 6296       | 0.00 0.00    |
| 621        | 744 B. B. Lee Co. 3100      | 6297       | 0.00 0.00    |
| 621        | 745 B. B. Lee Co. 3100      | 6298       | 0.00 0.00    |
| 621        | 746 B. B. Lee Co. 3100      | 6299       | 0.00 0.00    |
| 621        | 747 B. B. Lee Co. 3100      | 6300       | 0.00 0.00    |
| 621        | 748 B. B. Lee Co. 3100      | 6301       | 0.00 0.00    |
| 621        | 749 B. B. Lee Co. 3100      | 6302       | 0.00 0.00    |
| 621        | 750 B. B. Lee Co. 3100      | 6303       | 0.00 0.00    |
| 621        | 751 B. B. Lee Co. 3100      | 6304       | 0.00 0.00    |
| 621        | 752 B. B. Lee Co. 3100      | 6305       | 0.00 0.00    |
| 621        | 753 B. B. Lee Co. 3100      | 6306       | 0.00 0.00    |
| 621        | 754 B. B. Lee Co. 3100      | 6307       | 0.00 0.00    |
| 621        | 755 B. B. Lee Co. 3100      | 6308       | 0.00 0.00    |
| 621        | 756 B. B. Lee Co. 3100      | 6309       | 0.00 0.00    |
| 621        | 757 B. B. Lee Co. 3100      | 6310       | 0.00 0.00    |
| 621        | 758 B. B. Lee Co. 3100      | 6311       | 0.00 0.00    |
| 621        | 759 B. B. Lee Co. 3100      | 6312       | 0.00 0.00    |
| 621        | 760 B. B. Lee Co. 3100      | 6313       | 0.00 0.00    |
| 621        | 761 B. B. Lee Co. 3100      | 6314       | 0.00 0.00    |
| 621        | 762 B. B. Lee Co. 3100      | 6315       | 0.00 0.00    |
| 621        | 763 B. B. Lee Co. 3100      | 6316       | 0.00 0.00    |
| 621        | 764 B. B. Lee Co. 3100      | 6317       | 0.00 0.00    |
| 621        | 765 B. B. Lee Co. 3100      | 6318       | 0.00 0.00    |
| 621        | 766 B. B. Lee Co. 3100      | 6319       | 0.00 0.00    |
| 621        | 767 B. B. Lee Co. 3100      | 6320       | 0.00 0.00    |
| 621        | 768 B. B. Lee Co. 3100      | 6321       | 0.00 0.00    |
| 621        | 769 B. B. Lee Co. 3100      | 6322       | 0.00 0.00    |
| 621        | 770 B. B. Lee Co. 3100      | 6323       | 0.00 0.00    |
| 621        | 771 B. B. Lee Co. 3100      | 6324       | 0.00 0.00    |
| 621        | 772 B. B. Lee Co. 3100      | 6325       | 0.00 0.00    |
| 621        | 773 B. B. Lee Co. 3100      | 6326       | 0.00 0.00    |
| 621        | 774 B. B. Lee Co. 3100      | 6327       | 0.00 0.00    |
| 621        | 775 B. B. Lee Co. 3100      | 6328       | 0.00 0.00    |
| 621        | 776 B. B. Lee Co. 3100      | 6329       | 0.00 0.00    |
| 621        | 777 B. B. Lee Co. 3100      | 6330       | 0.00 0.00    |
| 621        | 778 B. B. Lee Co. 3100      | 6331       | 0.00 0.00    |
| 621        | 779 B. B. Lee Co. 3100      | 6332       | 0.00 0.00    |
| 621        | 780 B. B. Lee Co. 3100      | 6333       | 0.00 0.00    |
| 621        | 781 B. B. Lee Co. 3100      | 6334       | 0.00 0.00    |
| 621        | 782 B. B. Lee Co. 3100      | 6335       | 0.00 0.00    |
| 621        | 783 B. B. Lee Co. 3100      | 6336       | 0.00 0.00    |
| 621        | 784 B. B. Lee Co. 3100      | 6337       | 0.00 0.00    |
| 621        | 785 B. B. Lee Co. 3100      | 6338       | 0.00 0.00    |
| 621        | 786 B. B. Lee Co. 3100      | 6339       | 0.00 0.00    |
| 621        | 787 B. B. Lee Co. 3100      | 6340       | 0.00 0.00    |
| 621        | 788 B. B. Lee Co. 3100      | 6341       | 0.00 0.00    |
| 621        | 789 B. B. Lee Co. 3100      | 6342       | 0.00 0.00    |
| 621        | 790 B. B. Lee Co. 3100      | 6343       | 0.00 0.00    |
| 621        | 791 B. B. Lee Co. 3100      | 6344       | 0.00 0.00    |
| 621        | 792 B. B. Lee Co. 3100      | 6345       | 0.00 0.00    |
| 621        | 793 B. B. Lee Co. 3100      | 6346       | 0.00 0.00    |
| 621        | 794 B. B. Lee Co. 3100      | 6347       | 0.00 0.00    |
| 621        | 795 B. B. Lee Co. 3100      | 6348       | 0.00 0.00    |
| 621        | 796 B. B. Lee Co. 3100      | 6349       | 0.00 0.00    |
| 621        | 797 B. B. Lee Co. 3100      | 6350       | 0.00 0.00    |
| 621        | 798 B. B. Lee Co. 3100      | 6351       | 0.00 0.00    |
| 621        | 799 B. B. Lee Co. 3100      | 6352       | 0.00 0.00    |
| 621        | 800 B. B. Lee Co. 3100      | 6353       | 0.00 0.00    |
| 621        | 801 B. B. Lee Co. 3100      | 6354       | 0.00 0.00    |
| 621        | 802 B. B. Lee Co. 3100      | 6355       | 0.00 0.00    |
| 621        | 803 B. B. Lee Co. 3100      | 6356       | 0.00 0.00    |
| 621        | 804 B. B. Lee Co. 3100      | 6357       | 0.00 0.00    |
| 621        | 805 B. B. Lee Co. 3100      | 6358       | 0.00 0.00    |
| 621        | 806 B. B. Lee Co. 3100      | 6359       | 0.00 0.00    |
| 621        | 807 B. B. Lee Co. 3100      | 6360       | 0.00 0.00    |
| 621        | 808 B. B. Lee Co. 3100      | 6361       | 0.00 0.00    |
| 621        | 809 B. B. Lee Co. 3100      | 6362       | 0.00 0.00    |
| 621        | 810 B. B. Lee Co. 3100      | 6363       | 0.00 0.00    |
| 621        | 811 B. B. Lee Co. 3100      | 6364       | 0.00 0.00    |
| 621        | 812 B. B. Lee Co. 3100      | 6365       | 0.00 0.00    |
| 621        | 813 B. B. Lee Co. 3100      | 6366       | 0.00 0.00    |
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| 621        | 820 B. B. Lee Co. 3100      | 6373       | 0.00 0.00    |
| 621        | 821 B. B. Lee Co. 3100      | 6374       | 0.00 0.00    |
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| 621        | 823 B. B. Lee Co. 3100      | 6376       | 0.00 0.00    |
| 621        | 824 B. B. Lee Co. 3100      | 6377       | 0.00 0.00    |
| 621        | 825 B. B. Lee Co. 3100      | 6378       | 0.00 0.00    |
| 621        | 826 B. B. Lee Co. 3100      | 6379       | 0.00 0.00    |
| 621        | 827 B. B. Lee Co. 3100      | 6380       | 0.00 0.00    |
| 621        | 828 B. B. Lee Co. 3100      | 6381       | 0.00 0.00    |
| 621        | 829 B. B. Lee Co. 3100      | 6382       | 0.00 0.00    |
| 621        | 830 B. B. Lee Co. 3100      | 6383       | 0.00 0.00    |
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| 621        | 836 B. B. Lee Co. 3100      | 6389       | 0.00 0.00    |
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| 621        | 838 B. B. Lee Co. 3100      | 6391       | 0.00 0.00    |
| 621        | 839 B. B. Lee Co. 3100      | 6392       | 0.00 0.00    |
| 621        | 840 B. B. Lee Co. 3100      | 6393       | 0.00 0.00    |
| 621        | 841 B. B. Lee Co. 3100      | 6394       | 0.00 0.00    |
| 621        | 842 B. B. Lee Co. 3100      | 6395       | 0.00 0.00    |
| 621        | 843 B. B. Lee Co. 3100      | 6396       | 0.00 0.00    |
| 621        | 844 B. B. Lee Co. 3100      | 6397       | 0.00 0.00    |
| 621        |                             |            |              |



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## CURRENCIES, MONEY AND CAPITAL MARKETS

## FOREIGN EXCHANGES

## Dollar's advance falters

THE DOLLAR showed small mixed changes yesterday as New York traders took a more cautious view than their European counterparts of events in the Soviet Union.

Europe drove the dollar higher on Monday, when New York was effectively closed for Martin Luther King Day. This reflected a flight into the dollar, as the threat of civil war in part of the Soviet Union led the market to look for a safe haven for funds. When US dealers decided not to accelerate the trend yesterday, the dollar fell back on profit-taking to finish in London slightly lower against the D-Mark and Japanese yen.

Earlier in Tokyo - as the market also returned from a public holiday on Monday - dealers described the political picture as muddled, but it took substantial intervention by the Bank of Japan to pull the dollar back from a peak of ¥145.65.

The US currency finished in Tokyo at ¥145.75 and in London declined to ¥145.45 from ¥145.50. At the London close the dollar had also fallen to DM1.6945 from DM1.6960, but rose to Sfr1.5160 from Sfr1.5120 and to Ffr9.7625 from Ffr9.7575. On Bank of England figures the dollar's index advanced to 67.3 from 67.1.

The French franc benefited from the recent movement of speculative money out of the D-Mark, and from a smaller than expected rise of 0.1 per cent in December French consumer prices, keeping the year-on-year inflation rate at 3.6 per cent. This enabled the Bank of France to send a favourable signal on interest rates to its domestic money market.

The central bank added a net Ffr16bn to the banking system, at an unchanged intervention rate of 10 per cent. The allocation was Ffr19.3bn, but Ffr3.3bn drained from the market as an earlier facility expired. Dealers said that the move was partly technical but showed that the Bank of France is no longer as concerned about the value of the franc against the D-Mark.

In Paris the D-Mark was fixed at its lowest level against the franc for nearly two months. The fixing of Ffr4.017, against Ffr3.4025 on Monday, was the weakest since November 20. At the London close the German currency had fallen to Ffr3.407.

The Italian lira remained the strongest member of the European Monetary System and was slightly firmer against the D-Mark. The German unit was fixed at L745.15 in Milan, against L745.65 previously, and closed in London at L745.05. All EMS currencies remained within their cross rate limits.

Sterling gave up Monday's gains against European currencies, as speculation faded about an early rise in UK bank base rates. The pound lost 70 points against the dollar to \$1.6500. It also fell to DM2.0050 from DM2.0100, to Sfr2.5100 from Sfr2.5150, to Ffr9.5425 from Ffr9.5750, and to ¥240.70 from ¥242.00. Sterling's index declined 0.2 to 67.3.

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## FINANCIAL FUTURES AND OPTIONS

## LIFE LONG GILT FUTURES OPTIONS

| Strike | Call | Put  | Call | Put  |
|--------|------|------|------|------|
| 85     | 3.30 | 4.50 | 0.14 | 0.28 |
| 86     | 3.40 | 4.40 | 0.14 | 0.28 |
| 87     | 3.50 | 4.30 | 0.14 | 0.28 |
| 88     | 3.60 | 4.20 | 0.14 | 0.28 |
| 89     | 3.70 | 4.10 | 0.14 | 0.28 |
| 90     | 3.80 | 4.00 | 0.14 | 0.28 |
| 91     | 3.90 | 3.90 | 0.14 | 0.28 |
| 92     | 4.00 | 3.80 | 0.14 | 0.28 |
| 93     | 4.10 | 3.70 | 0.14 | 0.28 |
| 94     | 4.20 | 3.60 | 0.14 | 0.28 |
| 95     | 4.30 | 3.50 | 0.14 | 0.28 |

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*4pm prices January 16*

## NEW YORK STOCK EXCHANGE COMPOSITE PRICE

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Continued on Page 45



**NASDAQ NATIONAL MARKET**[illegible]

4pm prices  
January 16

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## AMERICA

## Dow makes convincing rebound in active trade

## Wall Street

AFTER PLUNGING nearly 30 points during active morning trading, the Dow Jones Industrial Average rebounded to end with a substantial gain, writes Janet Bush in New York.

At 10.15 am, the Dow had been more than 26 points lower, but then a wave of stock index-related programme trading triggered selling of Standard & Poor's 500 futures and buying of S&P 500 stocks in the cash market.

The Dow had made very small gains by midsession, but it rose steadily during the afternoon session to close 23.25 higher at 2,692.82, on active volume of 186m shares. The Dow had lost 18.94 on Monday to 2,669.37, taking it down 5 per cent, or 140.78 points, from its all-time high of 2,810.15 set on January 2, the first trading day of the year.

The bounce-back yesterday suggested that, after a substantial downward correction, the market had at last found some technical support. The recovery, helped as it was by programme trading, came in spite of another steep fall in Tokyo, which was even larger than the Friday sell-off that had contributed to the 71.46-point fall in the Dow on that day.

The recovery in the US equity market also came in spite of weakness in the Treasury bond market, which had been closed on Monday for Martin Luther King's birthday, and a negative reaction in the junk bond market to Monday's news that Campeau's Federated Department Stores and

Allied Stores had filed for Chapter 11 protection from creditors.

The yield on the Treasury's benchmark long bond rose to 8.55 per cent in late trading, its highest level since September. Technical strength and bargain-hunting counterbalanced long-running concerns about a combination of slow economic growth and upward pressure on inflation, as well as worry about the potential fall-out from the bankruptcy of Mr Robert Campeau's retail empire. There was also some concern about political turmoil in the Soviet Union and in Eastern Europe.

Single-country, closed-end funds dropped sharply in early trading, but recovered some ground by the close. The Germany Fund fell 3/4 to \$24 and the Austria Fund closed 3/4 lower at \$24. In contrast, the Brazil Fund added 3/4 to \$16.4.

There is a news for the equity market to digest this week, including today's release of the trade balance for November, which is expected to show a deficit of about \$9bn compared with October's shortfall of \$10.2bn. Also today, December inventory figures for autos and capacity usage figures are due, with December consumer prices expected tomorrow.

Among featured shares, Hilton Hotels at first fell 3/4 before recovering to close 3/4 higher at \$73.4, after the company reported net income in the fourth quarter of \$5 cents a share, down from 73 cents a year earlier and below analysts' forecasts. Georgia Gulf rose 1/4 to \$44

in a positive response to the company's recapitalisation plan, which the company values at \$55 a share.

Merck fell 3/4 to \$73.04 on a report that the company had discontinued development of Prolixin, a treatment for complications of diabetes. Merck said that the drug would be phased out because its effectiveness had not been demonstrated.

In over-the-counter trading, Intel added \$2 to \$37.4 after reporting fourth quarter net earnings of 64 cents a share compared with 46 cents a share a year ago.

Subaru of America, also in OTC trading, added \$1 to \$6.4 after news that Fuji Heavy Industries, which has 49.6 per cent stake already, had offered to buy the remaining shares for \$6 each.

## Canada

THERE WAS also a recovery in Toronto, where the composite index, which had been down more than 23 points early on, recovered to finish slightly higher in active trading.

The index closed up 5.97 at 3,899.58, but declined led by shares of Bell Canada. Volume of 31.5m shares included a 1m block of Corona Corp A shares and a 2m block of Laidlaw Transportation B shares. Monday's volume had been 23.5m.

Campeau Corp rose 35 cents to \$22.75 in the aftermath of Monday's Chapter 11 filings by its US retail units. As expected, the company named Mr William Miller as chairman and chief executive of Campeau's Federated unit.

## ASIA PACIFIC

## Tokyo nose-dives again as volume shrinks

## Tokyo

JAPANESE equities went into another tailspin yesterday as investors returned from the long weekend to find no let-up in the weakness of bond prices and the yen, writes Michiko Nakamoto in Tokyo.

In very thin volume, the Nikkei average dropped below the 37,000 level for the first time in a month and a half, to close with its sixth biggest single-day fall of 666.41 to 36,850.36, a loss of 1.8 per cent. Taken with last Friday's 653-point plunge, the Nikkei has fallen 3.5 per cent in two days.

However, the index closed yesterday well above its lows, having fallen by more than 850 points to 36,657.97. The high was 37,483.41. There were 932 declines against only 63 advances, with 80 non-movers.

Turnover was closer to normal half-day trading levels at a mere 438m shares, much lower than Friday's 602m. The Topix index of all listed shares dropped a hefty 62.59 points, or 2.2 per cent, to 2,728.85. London, the ISE/Nikkei 50 index was 13.94 down at 2,021.12.

## SOUTH AFRICA

ACTIVE TRADING left Johannesburg gold shares mixed yesterday. Nervousness about Wall Street offset earlier gains, which had been fostered by optimism about the bullion price.

Vaal Reef lost R2 to R445 and Kloof lost 75 cents to R45.50, while Freegold gained R1.95 to R45.25. Gold Fields of South Africa edged up R1 to R109. The company announced a first half profit rise, but warned of a potential fall in earnings.

The external environment for equities appeared to be taking a turn for the worse. The dollar rose to touch Y146 for the first time in four months, putting further pressure on the bond market. The recent volatility on the bond market has led the Government to cancel the issue this week of two-year government bonds.

Furthermore, the sharp rise in US producer prices for December dashed hopes of lower US interest rates in the immediate future, while weakness on overseas markets added to the negative mood.

Analysts pointed to growing expectations among investors of higher interest rates in Japan. Mr Marshall Gittler at UBS Phillips & Drew pointed out that weakness in the bond market indicated that investors had realised that the Bank of Japan was committed to keeping short-term rates up and to correcting the inverted yield curve, which would entail a rise in long-term rates.

There are also signs that West Germany may want to raise its official rates in the near future, a move that would erode the advantage gained by

lifting rates in Japan. It was likely, then, that there would be another rise in Japan's Official Discount Rate after the election, according to Mr Stephen Church at F&D, so that "the outlook for the first quarter looks rather poor."

Longer term, however, it was generally agreed that the fall in stocks was no more than a necessary correction. "It's been a good blow-out that is going to make the market look bright and healthy," said one broker at a foreign firm. The substantial losses suffered so far this year had only brought the market back to the levels reached before the rally at the end of last year. Japanese institutions still had huge amounts of cash waiting to come into the market at some point. Investors were on the sidelines, rather than selling, and this explained recent low volume.

Yesterday's losses were widespread and affected issues ranging from smaller capitalised companies, such as Masada Construction, which topped the active list with 10.2m shares, and lost Y40 to Y1,830, to larger capital issues, such as Sumitomo Metal Industries, third in

volume with 7.2m shares and down Y26 at Y796.

Nippon Mining, second in volume with 7.7m shares traded, dropped Y20 to Y1,070. Among issues that had risen on expectations of increased trade with the Soviet Union, a prospect that could be threatened by the unrest in that country, trading companies suffered losses, with Marubeni down Y80 at Y1,030 and Mitsui Y80 weaker at Y1,220.

In Osaka, which had climbed 102 points on Friday, the OSE average plummeted 99.14 points, or 2.5 per cent, to 37,973.29, its fourth largest fall ever. Volume was extremely thin at 27.1m shares, less than half Friday's sluggish 61.7m.

## Roundup

REGIONAL MARKETS were mostly unsettled by Tokyo's second plunge, but showed signs of underlying support.

AUSTRALIA was saved by the strength of the gold price and by overseas demand for leading resources issues, so the All Ordinaries index ended only 6.3 lower at 1,675.4. Volume was a modest 83m shares

worth A\$187m, against 83m and A\$145m. Western Mining rose 10 cents to A\$6.60, while Placer Pacific added 6 cents to A\$3.49. Industrials took the brunt of the selling, News Corp falling 45 cents to A\$13.50.

Elders IXL, which appeared on the point of acquiring full control of 5,000 UK Courage pubs, rose 4 cents to A\$2.30.

SINGAPORE fell for a second day, but the pace decelerated. The Straits Times industrial index ended 13.04 points, or 0.8 per cent, lower at 1,512.50, after Monday's 2.2 per cent drop.

HONG KONG slid in another day of thin trading, the Hang Seng index falling 34.90, or 1.3 per cent, to 2,751.78, after a 1.7 per cent decline on Monday. Turnover was HK\$635m, up from Monday's HK\$541m.

SEOUL closed barely changed after sharply rising energy stocks reversed earlier falls elsewhere.

The composite index was up 0.39 at 883.43, with energy issues driven by news that Korea Petroleum Development was to drill for oil off the southern island of Cheju.

## West Germany eclipses sad UK

William Cochrane analyses last year's European turnover figures

THE OUTSTANDING feature in European stock exchange volume last year was the virtual doubling of throughput in West Germany. This brought it to nearly twice the size of a sad UK market which ended, in December, nearly a third below its January 1989 level.

Much of last year's West German growth came in December alone. It was born of history in the making, as the barriers between Eastern Europe and the West were torn down. From June to August, American investors were faced with an economically strong, fundamentally cheap market, hosting a once-in-a-lifetime political opportunity.

As Germany waited, other markets had their day in the sun: the French closed 1988 and entered last year in buoyant form, with strong economic forecasts followed by the speculation and corporate activity which characterised the bourse last year; Spain had a good

| EUROPEAN VOLUME FIGURES                |         |         |         |         |         |         |         |         |         |         |         |         |
|--|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| Monthly total in local currencies (bn) |         |         |         |         |         |         |         |         |         |         |         |         |
| Source                                 | Jan '89 | Feb '89 | Mar '89 | Apr '89 | May '89 | Jun '89 | Jul '89 | Aug '89 | Sep '89 | Oct '89 | Nov '89 | Dec '89 |
| Belgium BF fr                          | 72.4    | 69.3    | 66.6    | 66.6    | 62.0    | 72.0    | 60.0    | 82.0    | 85.1    | 90.2    | 70.0    | 59.7    |
| France FF fr                           | 124.0   | 124.0   | 124.0   | 124.0   | 124.0   | 124.0   | 124.0   | 124.0   | 124.0   | 124.0   | 124.0   | 124.0   |
| Germany DM bn                          | 82.2    | 61.5    | 63.9    | 62.5    | 75.0    | 132.0   | 115.6   | 115.5   | 104.5   | 104.6   | 110.9   | 157.1   |
| Italy L bn                             | 17.26   | 16.58   | 13.94   | 13.92   | 14.00   | 24.00   | 24.54   | 27.00   | 21.78   | 20.01   | 13.25   | 13.50   |
| Netherlands Fl bn                      | 17.4    | 18.6    | 14.9    | 17.8    | 14.4    | 17.1    | 14.1    | 16.0    | 16.5    | 19.2    | 11.2    | 10.8    |
| Spain Ptas bn                          | 367.5   | 346.0   | 353.2   | 356.0   | 365.0   | 322.0   | 400.4   | 378.8   | 390.0   | 322.2   | 418.5   | 443.4   |
| Switz Sfr bn                           | 13.7    | 12.9    | 21.5    | 22.7    | 20.5    | 28.0    | 28.0    | 21.1    | 17.0    | 17.3    | 13.8    | 15.4    |
| UK £ bn                                | 38.7    | 35.5    | 32.4    | 30.5    | 33.8    | 36.0    | 36.0    | 35.1    | 32.5    | 32.2    | 28.2    | 27.1    |

Volume represents purchases and sales. Swiss and Belgian data estimated. Italian data adjusted to include off-market trading. Source: County NatWest/Wood.

April and May, reflecting the strength of share prices, and Italy, from June to August, was intent on giving the lie to the notion that Latin countries go to sleep for the summer. There is a body of opinion which says that Madrid and Milan perform in tandem; in other words, that investors should be in one when they are out of the other. It may have had a following in the spring and summer of last year. In autumn, a surge for Belgium, France and the Netherlands continued in October,

which took in the aftermath of the Friday, October 13, mini-crash on Wall Street. Mr James Cornish of County NatWest observes that the mid-October selling (and reciprocal buying) led to peak daily volumes in a number of European capitals.

In Germany's case, the selling by speculators made room for serious international investors, as reunification fever took hold in November. At the end of that month, the terrorist murder of Mr Alfred Herrhausen, chief executive of Deutsche Bank, seemed to shock

the market into recognising its fundamental strengths, enhanced by the run of political miracles in Eastern Europe.

The UK, meanwhile, was in sad case; apart from the domestic gloom, the performance of sterling had been no incentive to foreign investors. The only bright spot was that, as domestic business subsided, international equities business in London rose from 220m in October to 250m in November. It held its ground in December, and could overtake the domestic market in size if trends persist.

## EUROPE

## Soviet unrest blamed for setback

STUDENTS of the end game in world politics were saying yesterday that the revolutionary forces unleashed by the Soviet leader, Mr Mikhail Gorbachev, might lead to his downfall; some stock market observers were also pointing to an absence of foreign buyers and the malaise in Tokyo, writes Our Markets Staff.

FRANKFURT acknowledged the domestic problems of Japanese investors, who have been so important in Germany's 25 per cent rise since early November, but preferred to shift most of the blame on to Soviet shoulders as the DAX index dropped 52.93, or 2.9 per cent, yesterday to 1,788.68.

West German shares traded in Tokyo had already been marked down, and the DAX lost about 20 points in the first 15 minutes of trading. However, the Soviet unrest added to that, initially with a 13.74 (1.8 per cent) drop in the FAZ index at mid-session to 755.76.

Volume eased from DM9.4bn to DM9.3bn. The absence of foreign buyers was reflected in prices for the front-line international blue chips, Daimler falling DM25 to DM849, Deutsche Bank DM24 to DM817, and Siemens DM19.40 to DM711.10.

Business news of the day was that four foreign creditor banks have decided not to exercise their rights to acquire stock in the financially troubled Co op retailer, leaving DG Bank and BHF-Bank holding the bulk of Co op's shares. BHF-Bank fell DM4 to DM445.

PARIS managed a partial recovery from its worst levels to end 1.4 per cent down on relief that Wall Street had not fallen further than it did in early trading.

The CAC 40 index closed 27.68 weaker at 1,935.21, having fallen as low as 1,914.78. Some blue chip international favour-

ites showed substantial losses, indicating that foreigners may have been selling, but there was also some bargain-hunting from investors who have been bearish about the market and are thus sitting on cash.

Turnover was thought to be a moderate FF3bn, after FF2.3bn.

"The market has shown very good resistance today and yesterday," said an analyst. "A lot of people must be looking for buying opportunities."

He believed there were several reasons to be more optimistic about prices: the market has already fallen 3.5 per cent from its early January highs; the troubles in the Soviet Union are at least partially discounted; and the fundamentals, such as yesterday's steady inflation figures for December and a firmer French franc, are looking healthier.

DMC, the textiles group, stood out with a jump of FF3.0, or 5.5 per cent, to FF30.0 on takeover speculation; it has been suggested that Chargeurs, the holding group which has just sold a majority stake in the UTA airline to Air France, may use the cash to strengthen its textile interests.

AMSTERDAM closed nearly 2 per cent lower in active volume. A weak bond market and fears of another rise in West German interest rates left the CBS tendency index 2.2 points weaker at 113.4, above its lows.

In the absence of positive news, the market focused on takeover prospects and underperformance. At an Omneveco Ceteo fitted the bill on both counts, and rose FF1.80 to FF3.30.

Kooijman, the broking firm, returned from suspension following the FF30 a share bid from Suez of France and jumped FF5 to FF12.9.

In the banking sector, Amro

fell FF1.10 to FF75.40 after saying it lost about FF150m on its investment in Co op, the West German retailer.

ZURICH adopted Frankfurt's Sino-Soviet concerns, but added that foreign selling on the day included a particularly strong contribution from West Germany itself. The Credit Suisse index fell 10.5, or 1.7 per cent, to 611.6.

Chemicals came under selling pressure. While the Swiss companies in this sector put out favourable reports on 1989 turnover increases last week, European studies have suggested that the industry is approaching a slowdown. The sector averaged losses of almost 2.5 per cent as certificates of Roche and Ciba-Geigy fell SF795 and SF790 to SF73,610 and SF72,705 respectively.

MILAN saw early gains wiped out by consideration of the pattern elsewhere in Europe, and the Comit index closed 5.7 lower at 585.66.

The hardest hit sectors were those which had advanced the most since the beginning of the year: banking, telecommunications and insurance. However, Banco Ambroveneto, product of the merger between Nuovo Banco Ambrosiano and Banca Cattolica del Veneto, and now officially listed, almost beat the trend as it closed only L28 lower at L5,100.

MADRID showed few signs of resilience, the general index dropping sharply for a second day to end 3.67 lower at 287.29. The 280 level had been seen as an important support level.

BRUSSELS retreated further, although share price declines reflected an absence of buyers rather than heavy selling. The market ended above its lows, as Wall Street appeared to stabilise. The cash market index fell 35.49 to 6,469.51.

Declines included a fall of

BF7490, or 5 per cent, to BF9,310 for the travel group, Wagons-Lits, and a loss of BF7575 to BF719,075 for the chemicals company, UCB.

STOCKHOLM fell sharply again, in response to declines in Tokyo and Wall Street and amid growing nervousness about prospects for Eastern Europe. The Affarsvarlden General index lost 17.3 points, or 1.3 per cent, to 1,278.0. Turnover was SKr331m.

Esselte, the office supplies and media company, defied the trend, rising SKr2 to SKr212 in active trading on rumours of a takeover bid.

Banking lost least ground, following Monday's news that the Government would allow foreigners to buy Swedish banks and financial firms. SE-Banken was unchanged at SKr87.50 and Handelsbanken was also steady at SKr121. Forestry fell further, amid fears of a steep fall in pulp prices.

MoDo free B shares fell SKr10 to SKr320 and SCA free Bs lost SKr4 to SKr120.

OSLO declined on lower North Sea oil prices and worries about Soviet unrest. The all-share index fell 7.63, or 1.4 per cent, to 554.38.

HELSINKI fell in spite of the expected income policy agreement, as rising interest rates blackened the mood. The Untas all-share index lost 3.8 to 627.3 in low volume of FM68m.

COPENHAGEN saw interest in the banking sector, which was a lagged last week. Privatbanken, Den Danske Bank and HSB all gained. HSB rose DKr2 to DKr299, DKr362 and DKr286 respectively.

VIENNA eased as profit-taking continued after last week's records, with the bourse index losing 10.07, or 1.7 per cent, to 579.38. Trading was busy and the session was extended by 15 minutes to cope.

## VIEWPOINT

The Commerzbank report on German business and finance No. 1/90

## West Germany's unexpected boost from the East

The political thaw in the Soviet Union and Eastern Europe is having unexpected effects on the West German economy. Since the early seventies, between 40,000 and 80,000 ethnic Germans have left their homes in the East to settle in the Federal Republic every year.

In 1988, however, the number surged to more than 200,000, while approximately 380,000 entered the country last year. An influx of roughly the same magnitude is likely in 1990 and subsequent years, so that another 1.2 to 1.5 million immigrants will have arrived by the mid-nineties. This tide would only ebb if the ethnic Germans still living in Eastern Europe were free to develop their cultural identity again—or if, in the Soviet Union, they were allowed to return to the areas from which they were expelled under Stalin.

At the same time, the inflow of people into West Germany has been increased by the worsening conditions in East Germany, which prompted up to 350,000 of its citizens to leave for the Federal Republic last year.

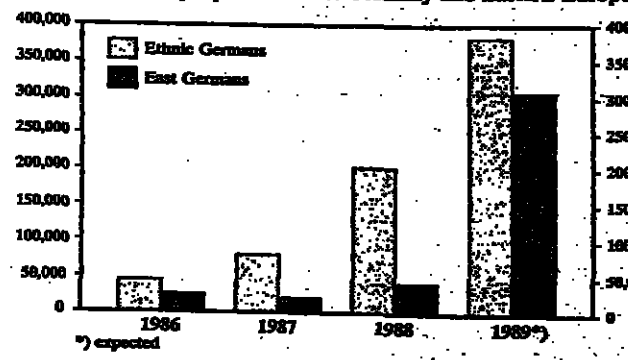
Improved demographics The immediate effect of all this has been to create a new and quite remarkable situation in West Germany. While the country's population had been stagnating or even declining since the mid-seventies, it grew by more than 1% in 1989 alone. And the

new arrivals are also having a positive impact in demographic terms. As a group they are considerably younger than West Germany's own aging population: roughly 40% are between 25 and 45, when compared with about 27% of the existing domestic population.

of West Germany's technologically more sophisticated economy and to adjust to the faster pace of a market-based system.

It is proving fairly easy to find jobs for highly specialised technicians and also for people with experience in selected service industries

The influx of people from East Germany and Eastern Europe



Unfortunately, the ethnic Germans from Eastern Europe do not always have the skills required for West German job openings. The tertiary sector is under-represented. Most have a crafts background and are largely unfamiliar with modern production technologies. The majority of the East Germans, who have learned some specialised trade, also need to acquire new skills but they at least do not have problems with the language as the ethnic Germans do. However, courses are being offered to enable them both to upgrade their job skills in order to meet the demands

and in the construction sector. In general, the availability of growing numbers of new qualified personnel will help to ease labour shortages in individual sectors and regions, especially in the south of the country. Moreover, in an expanding economy like West Germany's, new jobs are constantly being created—over 350,000

in 1989 alone. Thus despite the influx of job-seekers from the East, unemployment fell by 210,000 last year, the first significant drop since the start of the current upswing.

Over the medium term, private consumption will certainly benefit from the wave of immigration, as it will from the opening of the border with East Germany. Residential construction will be spurred by the Government's special promotion measures to cope with the housing shortage, which has been exacerbated by the mass migration from the East. In addition, there will be a substantial increase in demand for consumer durables as the immigrants, who are starting from scratch, furnish their new homes in West Germany.

Although barely reflected by the overall trend in 1990, the unprecedented changes in Eastern Europe could also mean vastly expanded business opportunities for West German industry in the nineties. The countries in question need sophisticated capital goods and high-quality consumer articles; they must modernise their infrastructure; they lack capital to finance new investments and they lack technical and management know-how. For Western Europe in general, and for West Germany in particular, important new markets could open up if the reforms in East Germany and elsewhere in Eastern Europe prove successful.

## COMMERZBANK

German knowhow in global finance

VIEWPOINT is presented as a regular service to the international business and financial community by the Economics Department of Commerzbank, P.O. Box 100505, D-4000 Frankfurt/Main 1.

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\*On opened office

## FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

| REGIONAL MARKETS  |                 | TUESDAY JANUARY 16 1990 |                      |                      |                               | MONDAY JANUARY 15 1990 |                 |                      |                      | DOLLAR INDEX |             |                   |  |
|---|-----------------|-------------------------|----------------------|----------------------|-------------------------------|------------------------|-----------------|----------------------|----------------------|--------------|-------------|-------------------|--|
| Figures in parentheses show number of stocks per grouping | US Dollar Index | Day's Change %          | Pound Sterling Index | Local Currency Index | Day's change % local currency | Gross Div. Yield       | US Dollar Index | Pound Sterling Index | Local Currency Index | 1989/90 High | 1989/90 Low | Year ago (approx) |  |
| Australia (84)  | 163.88          | -0.9                    | 137.77               | 129.73               | -0.4                          | 5.26                   | 165.25          | 138.41               | 130.21               | 160.41       | 128.28      | 148.16            |  |
| Austria (121)   | 208.15          | -1.8                    | 188.35               | 188.35               | -1.8                          | 4.12                   | 168.12          | 140.44               | 132.84               | 162.24       | 125.58      | 93.04             |  |
| Belgium (61)  | 155.77          | -1.1                    | 139.46               | 126.73               | -0.8                          | 4.10                   | 157.53          | 140.44               | 137.22               | 160.02       | 125.58      | 143.05            |  |
| Canada (120)  | 148.02          | +0.0                    | 133.42               | 125.69               | +0.2                          | 3.18                   | 148.96          | 132.80               | 125.40               | 154.17       | 124.67      | 130.24            |  |
| Denmark (36)  | 149.01          | +0.0                    | 222.11               | 221.69               | -0.3                          | 1.43                   | 246.66          | 220.79               | 220.54               | 250.34       | 165.35      | 156.66            |  |
| France (125)  | 138.65          | +0.9                    | 127.30               | 127.30               | -0.8                          | 3.45                   | 144.42          | 137.20               | 137.20               | 169.63       | 125.40      | 156.66            |  |
| France (125)  | 151.78          | -1.4                    | 135.89               | 137.20               | -1.3                          | 2.75                   | 153.90          | 137.20               | 138.99               | 157.97       | 112.57      | 115.27            |  |
| West Germany (98)   | 128.00          | -1.5                    | 112.81               | 111.00               | -1.6                          | 1.89                   | 127.96          | 114.08               | 112.82               | 130.32       | 79.56       | 84.48             |  |
| Italy (164)   | 191.49          | -0.9                    | 171.43               | 173.01               | -0.7                          | 2.51                   | 193.24          | 172.72               | 172.72               | 198.99       | 125.40      | 119.87            |  |
| Ireland (17)  | 191.49          | -0.9                    | 171.43               | 173.01               | -0.7                          | 2.51                   | 193.24          | 172.72               | 172.72               | 198.99       | 125.40      | 119.87            |  |
| Japan (86)  | 99.73           | -1.0                    | 89.28                | 94.03                | -0.8                          | 2.43                   | 100.78          | 88.78                | 94.80                | 102.11       | 74.97       | 85.40             |  |
| Japan (86)  | 165.33          | -0.3                    | 164.13               | 165.35               | -2.3                          | 0.48                   | 167.55          | 167.23               | 172.83               | 200.11       | 164.22      | 194.94            |  |
| Spain (36)  | 188.35          | +0.1                    | 192.61               | 195.23               | 0.3                           | 2.33                   | 193.24          | 193.24               | 193.24               | 200.11       | 164.22      | 194.94            |  |
| Mexico (13)   | 326.90          | +0.1                    | 292.67               | 296.23               | +0.1                          | 0.54                   | 326.43          | 291.01               | 961.84               | 133.22       | 163.85      | 186.85            |  |
| Netherlands (43)  | 128.00          | -1.7                    | 121.96               | 118.79               | -1.5                          | 4.54                   | 138.53          | 123.50               | 120.60               | 145.86       | 110.00      | 112.00            |  |
| New Zealand (18)  | 74.84           | -1.8                    | 65.76                | 65.66                | -1.5                          | 5.51                   | 74.74           | 65.74                | 64.24                | 68.18        | 62.94       | 69.76             |  |
| Norway (24)   | 219.28          | -1.8                    | 199.89               | 199.89               | -1.6                          | 1.83                   | 214.93          | 199.89               | 199.89               | 219.28       | 163.85      | 186.85            |  |
| Singapore (26)  | 183.27          | -1.1                    | 164.08               | 159.84               | -0.9                          | 1.82                   | 185.27          | 165.17               | 161.23               | 189.84       | 124.67      | 134.66            |  |
| South Africa (60)   | 229.41          | +0.7                    | 205.38               | 167.70               | +0.4                          | 3.38                   | 227.80          | 203.08               | 167.09               | 229.41       | 113.55      | 119.24            |  |
| Spain (43)  | 151.30          | -2.1                    | 139.03               | 128.12               | -2.1                          | 4.10                   | 158.70          | 141.48               | 131.95               | 169.76       | 143.14      | 149.00            |  |
| Sweden (35)   | 198.50          | -1.8                    | 176.71               | 176.71               | -1.5                          | 2.05                   | 198.50          | 176.71               | 176.71               | 200.11       | 164.22      | 194.94            |  |
| Switzerland (62)  | 95.12           | -0.9                    | 85.16                | 89.40                | -1.6                          | 2.00                   | 96.92           | 86.41                | 90.85                | 99.12        | 67.81       | 76.93             |  |
| United Kingdom (306)                                      | 158.69          | -1.1                    | 142.07               | 142.07               | -0.7                          | 4.44                   | 160.50          | 143.09               | 143.09               | 164.21       | 138.28      | 137.68            |  |
| USA (542)   | 137.92          | +1.1                    | 123.46               | 137.92               | +1.1                          | 3.40                   | 136.41          | 121.81               | 134.01               | 146.29       | 112.13      | 115.44            |  |
| Europe (991)  | 142.18          | -1.3                    | 127.23               | 126.54               | -1.1                          | 3.77                   | 144.02          | 128.40               | 127.97               | 146.85       | 112.63      | 114.69            |  |
| Nordic (121)  | 198.46          | -1.0                    | 173.63               | 168.16               | -0.8                          | 1.71                   | 195.39          | 174.18               | 168.46               | 198.12       | 137.35      | 141.51            |  |
| North America (667)                                       | 165.65          | -1.6                    | 149.93               | 147.72               | -2.2                          | 1.77                   | 165.65          | 147.72               | 147.72               | 184.72       | 113.55      | 122.99            |  |
| Europe-Pacific (1656)                                     | 164.84          | -1.9                    | 147.58               | 146.69               | -1.8                          | 1.86                   | 168.01          | 146.79               | 152.47               | 174.18       | 141.51      | 156.74            |  |
| North America (662)                                       | 138.48          | +1.0                    | 123.98               | 137.15               | +1.0                          | 3.38                   | 137.06          | 122.19               | 135.73               | 146.86       | 112.79      | 116.24            |  |
| Europe (E) (163)  | 160.08          | -1.5                    | 117.00               | 116.95               | -1.4                          | 2.85                   | 162.62          | 116.23               | 115.58               | 134.68       | 99.30       | 100.20            |  |
| Europe-Pacific (Japan) (12)                               | 131.51          | -0.9                    | 121.15               | 116.95               | -1.7                          | 1.80                   | 132.60          | 116.95               | 113.32               | 140.45       | 111.33      | 122.99            |  |
| World Ex. US (489)  | 135.00          | -1.8                    | 147.72               | 146.23               | -1.7                          | 1.73                   | 148.02          | 149.79               | 151.39               | 177.17       | 141.48      | 142.97            |  |
| World Ex. UK (2085)                                       | 153.88          | -0.9                    | 137.76               | 145.78               | -0.9                          | 2.03                   | 155.28          | 138.41               | 147.07               | 162.00       | 136.98      | 142.97            |  |
| World Ex. So. Af. (2331)                                  | 153.83          | -0.9                    | 137.72               | 145.24               | -0.9                          | 2.24                   | 155.28          | 138.42               | 146.52               | 161.84       | 136.87      | 141.29            |  |
| World Ex. Japan (1938)                                    | 140.85          | +0.0                    | 126.10               | 133.57               | +0.1                          | 3.44                   | 140.81          | 125.53               | 133.40               | 145.52       | 114.51      | 116.28            |  |
| The World Index (2931)...                                 | 154.29          | -0.9                    | 138.13               | 145.39               | -0.8                          | 2.25                   | 155.70          | 138.81               | 146.66               | 165.05       | 136.68      | 141.85            |  |



# FINANCIAL TIMES SURVEY



**Defence planning  
has been thrown  
wide open by events  
in eastern Europe.**

**Political change and  
progress on disarmament will have  
a big psychological impact, calling  
military spending into question and  
clouding the future for arms  
producers. David White reports**

## A battle for economies

DEFENCE is in danger of becoming a dirty word. The perceived threat that has kept western military spending at levels determined by the requirements of the Cold War is now being questioned. It is not alone, that would be sufficient to pay off in less than a year the whole of Latin America's international debt, is being conjured away.

The revolutions of eastern Europe, the thawing-out of the Cold War, cuts in the Soviet Union's military outlay, and the prospect of a treaty within the year cutting to equal levels the main non-nuclear weapons that could be used for an attack, all these factors provide the West with opportunities for rationalising its defence. This will also entail the need for more rationalisation of its armaments industries.

Defence is condemned to loss of favour in the allocation of taxpayers' money, probably throughout western Europe. Nato officials have come to accept the "inevitable" diminution of defence budgets. The US has already seized the time to propose lopping off planned funding that Congress was probably not going to let the Pentagon have anyway. Between 1991 and 1994 this

means up to \$180bn less than previous plans led to expect.

Pressure from Europe's finance ministries to find corresponding cuts to assist other government programmes is mounting. "The Treasury is now the threat," one of Britain's top military chiefs commented recently, only half in jest.

Where the cuts will hit, and when, is still largely a matter of guesswork, however. The changes in the East have simply come too fast for the planners to keep up. It is only 13 months since President Mikhail Gorbachev told the United Nations of his plans for "unilateral reductions, confounding the sceptics as to Moscow's seriousness about 'defensive defence', and its willingness to sacrifice the means of mounting a surprise attack.

Détente is now rampant. Little more than a year ago, a friendly Soviet military visit — for instance, the first inspection of missile bases under the Intermediate Nuclear Forces Treaty — was a novelty. Now it is quite possible that countries like the UK and West Germany will start having the same kind of regular military staff meetings with the Soviets as they do among themselves.



Vickers' Challenger Training Tank. Prototypes of the Challenger 2, Vickers' candidate to replace out-of-date Chieftains for the British army, are due by September

## DEFENCE

As in the period after the First World War, it is no longer very clear who the enemy is. It is likely that by the end of this year, Moscow will have agreed to scrap most of its tanks west of the Ural Mountains, and quite possible, in spite of some still unresolved difficulties, that both superpowers will have agreed to halve their long-range nuclear arsenals.

The full implications of the changes for Nato and for Europe have not been fathomed. The US spending cuts, for instance, could involve some European countries taking more of the burden. Quite possibly, the conventional arms negotiations in Vienna will raise excessive expectations of savings, when on the Nato side the proposed cuts involve only between 5 per cent and 15 per cent of the treaty-limited weapons, and even then mostly old equipment.

Defence ministers argue for caution, wanting to ensure a controlled, negotiated disarmament process and trying to stave off "structural disarmament" through competitive cost-cutting. Their staffs are

also reluctant to ditch policies and decisions which took years to produce. They are worried, too, about time needed for forward planning, especially for modern weapon systems, which cannot be run up overnight out of old saucepans if the need arises.

Up to now it has been the technology that has been changing, while the soldiering stayed much the same. Now, military concepts are also on the move.

Nato's current arms control proposals are designed to leave intact its principles of flexible response (keeping a range of options up to the use of strategic nuclear weapons) and forward defence (defending as far up to West Germany's eastern border as possible). But it will still need to adapt. Pressures against renewing the short-range nuclear weapons which are a key part of flexible response are likely to grow, and extending by Nato armies in West Germany will become increasingly difficult in the political climate in that country.

If the Vienna process goes further than the cuts now

being negotiated, Nato will have to change the way it conceives forward defence. It will also have to face insistent Soviet demands for naval arms control, which it is loath to contemplate on geographical grounds.

The UK is taking a noticeably more cautious line than the US. If a Conventional Forces in Europe treaty is signed this autumn, it wants a pause before further cuts are considered.

The arguments put forward for maintaining western defences are the outbreak of political instability and the prospect that, whatever happens to eastern Europe and the Soviet Union itself, Russia will remain a formidable military power. But the nature of the threat, a monolithic bloc reaching to Nato's doorstep, has definitely changed. Short-warning scenarios for massive Soviet attack are already being discounted.

The changes can be expected to mean fewer men on the ground, less emphasis on armoured units and fewer offensive weapons. But in some areas there will be increased

spending, in surveillance, especially, and in defensive systems. Some areas of electronics will thrive, and there is still an arms race being waged in new technologies.

Industry is likely to face reduced demand for new weapon platforms on land and in the air. There will be an oversupply of new equipment, and export opportunities in the developing world risk being undermined by a big second-hand business. European producers competing in non-aligned countries face the threat of dumping by both the US and the Soviet Union. US manufacturers are also likely to be more aggressive in Europe.

Stock markets in the US have already shown their wariness about defence companies. The days when there were enough combat aircraft projects to have five companies designing and making them have gone.

The pressures on government spending are not new. US defence budgets, built up in the early Reagan years, have been on the ebb since the mid-1980s. A shake-up of the US

defence industry is widely expected to follow on the one that is already well under way in Europe. This European process has mostly involved defence electronics but has recently moved into other areas and taken on an increasingly transnational character: for instance, British Aerospace's planned link with France's Thomson in guided weapons and CEC-Marconi's with Matra in space.

The prospect of lower armament levels presents a challenge to Europe and Nato as a whole. Smaller production needs will accentuate the wastage of duplicated efforts in systems such as tanks, in a less dense battlefield. Nato's handicap in fielding a range of incompatible equipment will also be more marked.

This could point to a division of labour between European Nato allies, both in military tasks and in industrial specialisations, or to pooling of resources.

Growing Anglo-French links would have crucial importance in this new European dimension. It is doubtless for mainly political reasons that the UK is

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giving fresh consideration to French proposals to co-operate on an air-launched nuclear missile — which would be the first ever collaboration of its kind — after virtually abandoning the idea in favour of a cheaper US route.

Both Britain and France have been plotting increases in their spending. In the UK plans are for a rise of £2bn over the next two years to more than £22bn. The Government has been anxious to ward off speculation about a full-scale Defence Review, the first since 1981, when it decided to cut back the navy, before the Falklands War made it have second thoughts. However, even with present funding provisions the Ministry of Defence will be in a tight squeeze, having to accommodate peak spending on the Trident submarine-launched nuclear deterrent and new programmes such as the European Fighter Aircraft. Now the pre-Falklands arguments about defence over-spending appear to be regaining influence.

Defence has fared relatively well in the competition for UK Government funds over the last decade. Treasury officials insist that it will now lose its priority.

The question marks are placed above all over the size and organisation of British forces in West Germany, which will be directly but not drastically affected by the equipment proposals now on the table in Vienna, and which are likely to have diminishing facilities for undertaking realistic training. Rumblings about cuts are already affecting morale and compounding the army's problem in retaining personnel.

The first big UK decision of the era after the breaching of the Berlin Wall could be the order for the army's new tank, due after Vickers has produced prototypes to compete for the contract in September. But some senior officials believe a further delay will be granted, and that the hard decisions will be put off.

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## DEFENCE 2

Lionel Barber on US military spending cuts

## The end of the feast

THE WOLVES are circling, complained Admiral William J. Crowe, reacting to growing pressure in Washington for cuts in US defence spending.

A crusty Oklahoman who recently retired as the nation's top military officer, Admiral Crowe shares a common fear in the military establishment: the collapse of communism in eastern Europe has undermined the rationale for the \$300bn annual US defence budget.

As 1989 drew to a close, the new catchphrase was "peace dividend" - the savings expected to be generated by cuts in military spending to be reallocated to pressing domestic concerns. Among the favourite causes are cutting the Federal budget deficit; using tax incentives to boost the national savings rate; improving education; rebuilding decaying infrastructure; and increasing money for "the war on drugs."

The first test of the new mood will come this month when Congressional hearings open on President George Bush's fiscal 1991 budget, but already there are straws in the wind.

In testimony last month to a Congressional committee, Mr Robert McNamara, US Defence Secretary in the Kennedy and Johnson administrations, said Pentagon spending could be safely cut in half by 2000 because of the reduced threat from the Soviet Union and eastern Europe. Other leading scholars agree, providing current peaceful trends continue.

Ten years ago, such assessments were unthinkable. In 1980, when President Ronald Reagan took office, the public mood was marked by doubt, fuelled by Soviet adventurism in the Third World and fears that the US was vulnerable to a Soviet nuclear strike. President Reagan, supported by Congress, ordered a \$2,000 billion rearmament programme. American defence companies feasted.

The latest shift - some might say somersault - in political mood would appear to spell trouble for the defence sector. Top companies have seen their shares shot to pieces by panic selling. Others (Ford?) who diversified to take advantage of the 1980s defence glut are now having second thoughts. Meanwhile, Mr Dou-

ald Atwood, deputy secretary of defence and the Pentagon's top manager, warns of likely consolidation (a codeword for mergers and acquisitions) in the defence sector in the years ahead.

All this would be daunting enough, but there is an additional political threat to the military establishment: the Gramm-Rudman budget balancing law. Gramm-Rudman mandates the Bush administration to find at least \$40bn in savings to meet next year's budget deficit target of \$68bn. With President Bush showing no sign of modifying his 1988 election pledge not to raise taxes, Congress is likely to turn to spending cuts to hit the target. "Defence," says one top budget adviser, "could be a real victim this year."

The man charged with defending the Pentagon's patch is Mr Richard Cheney, US Defence Secretary and a youthful White House chief of staff under President Ford. Mr Cheney has already dropped hints that he is amenable to big cuts in planned Pentagon spending and reductions in US troops overseas.

His public statements may have unsettled some allies, notably Britain, but they were primarily intended for a domestic audience. In effect, Mr Cheney calculated that the only way to avoid a Congressional "chopping spree" was to talk cuts first - and shoot for a serious deal later.

Thus, the Pentagon has leaked proposals over the next five years to slash military personnel by 250,000 men and women; eliminate three active duty army divisions; ground five air force tactical wings; and withdraw 62 navy ships. Yet these are contingency plans only, aimed at correcting the unrealistic assumptions on Congressional funding inherited from the Reagan administration. In short, they are not real cuts, but "paper cuts".

Senator Sam Nunn, the Democrat who commands most influence on Capitol Hill on military matters, has spotted the Cheney charade and begun to set out his own priorities. Moreover, Mr Nunn has insisted that the Administration develop a strategy based not on short-term fiscal concerns but on the actual Soviet threat.

His specific proposal called for a revised US negotiating position at the Vienna conventional arms talks. Instead of the Administration's proposal to reduce its forces in Europe from the current 305,000 to 275,000, Mr Nunn says the US could afford to run down to between 200,000 and 250,000. The advantage: more savings in the defence budget and more pressure on the Soviets to withdraw their forces from the east European satellites.

At the same time, Mr Nunn says that the US needs to focus more on air power while cutting costly army troops based overseas. President Bush should also back a "partial gradual draw down" of American troops in South Korea and Japan, as well as pressure the European allies to shoulder more the burden of their own defence.

These then are the battle-lines drawn up between the administration and Congress. Yet the antagonism should not be overstated because the real negotiating has yet to begin. Moreover defence - because its supplies jobs, bases and dollars to the legislators in their home districts - is more than just a question of national security. There are - and always will be - significant forces ensuring high defence spending in the US.

The more relevant questions are: can Mr Cheney and Mr Nunn work together to ensure that the adjustment from the helter-skelter Reagan rearmament programme is planned rather than piecemeal? Furthermore, can they break the habits of the past when both the Administration and Congress have postponed difficult choices on weapons systems (such as the MX and Midgetman land-based nuclear missile alternatives) for short-term political gains.

One of the problems with the American political system is that it likes to react by calendar, rather than by crisis. The strengths of checks and balances to executive and legislative power can appear like weaknesses when something more than inertia is required. Both Mr Nunn and Mr Cheney realise that reshaping the US military amounts not only to a new defence doctrine for the post-Cold War era abroad, but also to a perestroika at home.

TWO forces have been pushing the pace of the East-West disarmament process - the Gorbachev effect with all its repercussions, and the US budget. The European Nato allies have been mesmerised by both.

West European defence ministers, faced with a sharp scaling down of US military spending plans, have tried to fend off the threat of annihilation by cutting. At their last meeting in November, they were at pains to show the US as a unique case because of the legal constraints on the budget and the sheer size of the US defence bill.

A year earlier, they had been mustering their answers to a US campaign on burden-sharing - the question of whether the Europeans are doing their bit. On the face of it, the relaxing of East-West tensions and the impending arms cuts should ease the friction over burden-sharing. But that is far from clear. If all countries reduce alike, the issue will not be resolved. And in the context of declining US concern about potential threats to European allies, it could get worse.

A sense of unfairness in the distribution of defence responsibilities continues to smoulder in US public opinion and in Congress, aimed at both Japan and western Europe.

Ill-feeling has been worst when Americans have felt let down by allies in their failure to lend moral or other support for US military operations - especially the raid on Libya in 1986. Again with the invasion of Panama last month, the UK was a notable exception among the allies in proclaiming immediate approval.

Squabbling about who

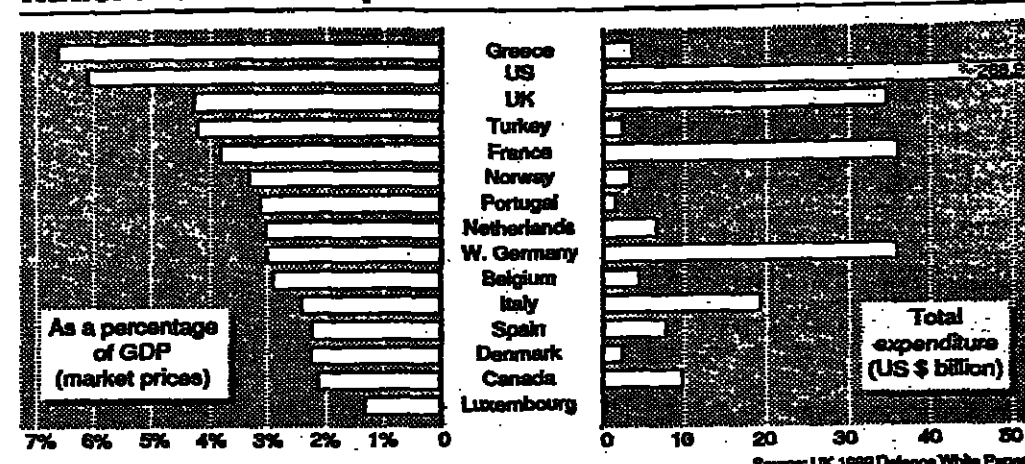


VSEL's 155mm howitzer which it hopes to sell to the US

## EUROPE

## Unequal shares

National defence expenditures of NATO members 1988



should foot how much of the bill for Europe's defence has been going since the 1960s. Per head of population, only three allies - France, Britain and Norway - spent more than half of what the US was spending on defence in 1988.

Basing troops in Europe rather than at home is reckoned to add between 10 per cent and 15 per cent to the US defence bill. But up to 60 per cent of the current budget can be calculated as being in some way directly related to Europe. This figure - some \$180bn - is more than the rest of Nato's defence budgets put together.

Although support for Nato remains strong in the US, public opinion polls consistently call for the Europeans to spend more. But there is no sign of them doing so.

European defence budgets, apart from modernisation phases among the poorer members, have been mostly flat. Nato maintains, officially, a goal of 3 per cent annual increases in real (inflation-adjusted) terms, but there is no prospect of achieving it all-arms-wide.

West Germany's defence spending could be down in real terms this year. France has cut back on its plans for increased expenditure. Britain, after a period of flat or less than flat budgets, plans growth of £2bn over the next two financial years, to more than £22bn, but analysts warn that the forecast real-term increases - of 1.9 and 1.7 per cent - may be eaten up by inflation.

As for the smaller allies which came under the heaviest US criticism, Denmark has stuck with a zero-growth budget and Belgium is continuing to reduce its financial commitment in real terms, deciding to update its current tanks and fighters rather than join expensive new armament projects.

A Nato progress report on burden-sharing in November warned members against "reductions in commitments in anticipation of the future or to achieve short-term financial gain." It warned that the quality of the forces remaining after a Vienna conventional

arms treaty would need to be "sustained and improved."

Interestingly, the clearest warning about expectations of defence savings came from Bonn. Mr Gerhard Stoltenberg, the West German Defence Minister, said it would be "a mis-

take" for Europe to draw the

consequence from the US spending plans that all allies should cut back. After a Vienna treaty, he said, the Europeans would have to take a relatively bigger share of the burden.

The Europeans have argued that they provide 85 per cent of Nato's divisions in Europe, 90 per cent of its manpower and artillery, 90 per cent of its tanks and combat aircraft, 65 per cent of its major warships and a lot of intangible contributions.

But the 1988 burden-sharing report, Enhancing Alliance Collective Security, still found "glaring differences" between allies, and called on members both to provide more resources and make more efficient use of them. This would include better co-ordination and, in the longer-term, specialisation among allies.

Industrial specialisation

would be one logical consequence of the more open market proposed by the Independent European Programme Group (IEPG), to which 13 European Nato countries belong, including France. But this has so far made very modest progress. By the end of 1989, all members were supposed to be publishing contract opportunities so that companies in other countries could bid for them. But apart from Britain and France, none were yet doing so.

France has meanwhile been leading the drive for a European defence research body modelled on the US example. European and pan-Nato collaboration has taken something of a battering in recent months, with defections from a Nato frigate project, the break-up of a joint plan for conventionally-armed stand-off weapons for aircraft, problems over new air-to-air missiles to replace standard Nato weapons and Anglo-German disagreement in the European Fighter Aircraft project.

But the economic and political arguments for European defence co-operation would seem to be stronger than ever, with the US clearly favouring any move that improves the efficiency of the European effort.

This would include support for nuclear weapon co-operation between Britain and France, which would be a significant new departure. President George Bush made clear in May last year that Washington "welcomed" Anglo-French moves in this area.

Co-operation on a stand-off nuclear missile, carrying different national warheads, has been under discussion for two years. The plan for a new air-launched nuclear weapon has since taken on extra importance, as prospects for a Nato agreement on new ground-launched nuclear missiles in Europe diminish. Unlike ground-based weapons, there are at present no proposals for disarmament talks covering missiles carried by aircraft. The early stages involved trilateral talks between the UK, the US and France, but Britain is now weighing bilateral options involving development of either a US weapon or France's ASMP missile, already in service. The French option, discounted at first because it did not meet the RAF's range requirements, has in recent months been revived as a serious candidate, more costly but with clear political benefits.

David White

## DISARMAMENT

## Economic reality finally dawns

THE relationship between disarmament and defence budgets is becoming like the chicken and the egg. Will it be treaty limits that bring savings, or pressure for savings that force further treaty reductions?

Arms control up to and including the Intermediate Nuclear Forces Treaty between the US and the Soviet Union, ratified a year and a half ago, was largely divorced from economic concerns. That has now changed. Since President Mikhail Gorbachev's address to the United Nations in December 1988, announcing a 500,000 cut in Soviet force strength and substantial unilateral withdrawals from eastern Europe, disarmament has been linked to expectations of financial economies as well as the pursuit of greater international security.

Nato and Warsaw Pact countries negotiating a Conventional Forces in Europe (CFE) treaty in Vienna are all already looking to their share of the savings. Western officials at the negotiations foresee the possibility of more unilateral moves in both the East and the West before the treaty process is complete.

The aim is a stable, verifiable and durable agreement, and to get it signed by the autumn, against the background of turbulent changes in eastern Europe. By the time the treaty is implemented, nobody can be certain that all the Warsaw Pact signatories will still be in that alliance. Achieving the terms of a military balance at lower levels, against the clock, is a daunting task. According to one official, it is "probably the most complex diplomatic exercise in history."

Proposals involve about 100,000 treaty-limited items in 23 countries covering 2½ million square miles of territory. Nato is anxious to seize the opportunity to get the deal through, fearful of what the future may bring for the Warsaw Pact and for Mr Gorbachev.

These concerns overshadow prospects for a further stage of reductions, already known as CFE-2. Britain is arguing for a pause for breath after the first CFE, but US defence spending plans are clearly geared to a continuation of the process.

The negotiations run parallel with a series of other East-West processes, covering confidence-building measures, chemical weapons, nuclear testing and above all the proposed Strategic Arms Reduction

| Conventional forces: Atlantic to Urals<br>(Forces stationed outside national borders<br>in parentheses) |                |  |                |
|---|----------------|--|----------------|
|   | Nato           |  | Warsaw Pact    |
| <b>MANPOWER (000)</b>   |                |  |                |
| Total active ground forces  | 2,243 (360)    |  | 2,317 (568)    |
| Total ground reserve forces   | 4,736          |  | 3,500          |
| <b>DIVISIONS</b>  |                |  |                |
| Manned in peacetime   | 842 (13)       |  | 114 (32½)      |
| Total war mobilised   | 185½ (13)      |  | 220½ (32½)     |
| <b>GROUND FORCE EQUIPMENT</b>   |                |  |                |
| Main battle tanks   | 21,900 (7,200) |  | 58,000 (8,900) |
| Armoured infantry fighting vehicles   | 7,000 (2,600)  |  | 24,700 (8,200) |
| Armoured personnel carriers   | 27,000 (4,100) |  | 48,500 (2,800) |
| Artillery, multiple rocket launchers, mortars   | 18,100 (2,800) |  | 48,600 (8,600) |
| Armoured helicopters  | 1,100 (350)    |  | 1,515 (400)    |
| Land combat aircraft bombers  | 18             |  | 285            |
| Ground attack aircraft  | 3,210 (670)    |  | 2,510 (920)    |
| Air defence fighters  | 1,200 (140)    |  | 4,240 (480)    |

Excludes Soviet reductions in progress Source: US

tion Treaty (Start), which would halve US and Soviet long-range nuclear arsenals. It is hoped to get the main elements of Start together in time for the June US-Soviet summit. The US has not yet faced the problem of how to get ratification of both a nuclear and a conventional arms treaty quickly through the Senate. But it is thought that the CFE agreement will pose few problems since it is so one-sided in the West's favour. Draft treaties were presented in December, enabling lawyers on both sides to work on the treaty language. Proposals

with a ceiling fixed at 1,900 each side. For aircraft, both numbers and the definition of what should be included were still in dispute, with the Soviets seeking to leave out a number of categories.

For personnel, Nato started by proposing nothing after the experience of 15 fruitless years and 48 negotiating sessions of the previous Mutual and Balanced Force Reduction (MBFR) talks. At President George Bush's instigation last May, it changed its stance, but limited its proposal to US and Soviet foreign-stationed forces, bringing these down to 275,000

each would mean a 10 per cent reduction for US forces in western Europe and a halving of Soviet forces in eastern Europe. British forces would not be directly affected, except those attached to treaty-limited equipment, but the Soviets have continued to press for wider cuts.

Western officials were hoping that the new fifth session, just started, could bridge differences in tanks and armoured combat vehicles - redefined by Nato - and that the rest would then be able to fall into place.

Complications on the way to an agreement range from the papering-over of Greek-Turkish disputes to the mammoth issue of verification. Once technical questions have been settled, there will still be an equipment

Not to be drawn up, decisions to be made on how to divide responsibilities between nations and alliances, and detailed provisions, as in the INF treaty, on how equipment is to be destroyed.

At the same time, Nato has set itself the task of shuffling around its defence equipment holdings so that, like the Soviet Union, it can concentrate on getting rid of older equipment and preserve its latest weapons. This so-called "cascading" process would involve, for instance, supplying Turkey with modern but second-hand tanks, transferring its old 1950s-design M47s to the scrapheap instead. For the less well-off Nato countries, disarmament would become a means of modernising their forces.

To work out this elaborate scheme, Nato has reinforced the High Level Task Force charged with preparing its Vienna position. Among other problems it has to decide what kind of payment would be made for these transfers.

Since the cuts would mostly affect Soviet strength, most of the economies would be Moscow's. For western countries, the equipment cuts themselves promise to bring only savings, if infrastructure is not affected. But some savings, as well as the 50,000 US troops, would be withdrawn with their equipment. Questions have to be addressed as to whether and to what extent the remaining forces need to be reorganised. The cuts could lead towards a greater pooling of resources, and possibly specialisation in defence tasks between allies. In the search for savings, but they are also likely to raise unit costs for equipment, since smaller numbers will be needed.

Against any savings has to be set the cost of verification, a task more complex than with the INF treaty, which banned a whole class of weapons rather than setting limits. This is expected to run into hundreds of millions of dollars.

US experts say the treaty will make little difference to the outlook for the annual budget. The reduction of 50,000 Europe-based troops, they estimate, might save up to \$200m. It would take a bigger reduction of 100,000 troops and equipment of some advanced weapons to bring substantial savings.

David White

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Quentin Peel on the Soviet defence sector's changing priorities

## From missiles to mod cons

THE Ministry of Medium Machine Building boasts as its title one of those glorious old-style Soviet euphemisms: in reality it is the organisation which produces nuclear weapons for the military.

Yet today, the euphemism is getting rather closer to reality. The ministry has been ordered to allocate whole factories to the humble production of milk processing equipment.

Not only that. The next products off the nuclear missile assembly line are supposed to be video recorders, computers for schools, lithium for long-life batteries, domestic refrigerators, colour television tubes and monitors and, as a last twist, toothpaste.

That surrealistic shopping list, including many of the most desirable and unobtainable consumer goods in the Soviet Union, was spelt out last year by Mr Lev Ryabev, the Minister of Medium Machine Building.

His optimism about the capacity of the Soviet defence industry to switch production to the most extraordinary assortment of shortage consumer goods, household electronics, food processing equipment and the like seems to be shared by all the main spokesmen for the Soviet government. It is as if the defence complex is to be the golden goose which saves the ailing Soviet civilian economy from collapse.

Certainly, the ambitions of the authorities are impressive. By the end of this year, some 40.2 per cent of the entire output of the defence industry is to be devoted to civilian products, or some R10.1bn (£10bn) in value. By 1995, that figure is supposed to rise to 60 per cent.

However, the ambitious plans for conversion of the defence industry do not come from scratch. Traditionally, it has supplied considerable quantities of consumer goods from workshops attached to armaments plants: 40 per cent of all output already in 1988.

Mr Oleg Baklanov, the Communist Party Central Committee secretary in charge of the sector, says that 25 per cent of all manufactured consumer goods in the Soviet Union were produced by the defence industry last year. That included R5.5bn worth of computing equipment, and R3.5bn in

technological equipment for light industry.

However, the latest conversion plans, drawn up since Mr Mikhail Gorbachev announced the Soviet Union's unilateral defence cuts at the United Nations just over one year ago, are by far the most ambitious yet. They also seem to be running into far more resistance than the bullish propaganda would suggest.

The aim of the conversion programme is threefold: to contribute to the substantial reduction of defence spending in the national income, without causing large-scale unemployment; to meet some of the chronic shortages in consumer goods and food production which are undermining Mr Gorbachev's whole reform programme; and to open up the secretive military sector to allow far greater technological spin-off from defence spending for civilian production.

Only now, however, are the real problems emerging.

The first is that nobody has really thought out what products are most appropriate for each defence establishment to switch to. Instead, a shopping list of shortages has simply been drawn up. Intelligent commentators are horrified at the prospects of devoting a highly-skilled and highly-paid workforce to the output of toothpaste, or bread-making equipment.

Academician Mr Yevgeny Vekikhov, one of Mr Gorbachev's leading scientific advisers, has called for new civilian output to be concentrated primarily in high-technology fields.

"We should sell competitive goods at competitive prices on the world market, and purchase the required consumer goods with the hard currency we earn," he says. "If we try to make everything on our own, this may result in expensive and low-quality goods in our shops."

The problem is that popular pressure for basic consumer goods, and relatively simple household electronic equipment (TV sets, vacuum cleaners, refrigerators, etc), as well as decent quality processed foods, is paramount.

In trying to switch to such unfamiliar, low technology products, defence manufactur-

ers find themselves getting bogged down in exactly the same problems as the unprivileged rest of Soviet industry.

The sheer scale of investment in re-equipping the defence industry for civilian uses is only just starting to seep out. Mr Nikolai Ryzhkov, the Prime Minister, has put it at R18bn over six years. Unofficial estimates put it at double – some R36bn, or more than half the R50bn forecast savings from the present level of defence cuts.

Then the drive to switch to consumer goods has another potentially disastrous effect under the Soviet system. "As a rule, the prices and profitability of civilian goods are several times lower than those of previously-produced (military) goods," says Mr Alexei Ilyumov, an economist at the Academy of Sciences Institute for USA and Canada.

"In order to keep wages and salaries intact, and find means to convert production, defence-oriented enterprises have either to cut their workforce, or take money from the state budget, the latter being the most popular way so far."

Thus the defence industry workforce, and their trade unions, are in the forefront among potential opponents of defence conversion. "Conversion involves social and psychological problems," Mr Gennady Yanayev, deputy chairman of the Central Coun-

cil of Soviet trade unions, told a recent press conference. "The initial experience of converting war industry enterprises to civilian production showed that highly-skilled workers find it difficult to adjust to work that does not require special skills. Moreover, they have got used to high earnings..."

Mr Ilyumov reckons there is more than just workers' resistance to counter, however. "Our military industry do not want their military economy to be scrutinised by the public," he said. "There are real chances that they public will see many wrongdoings, many mistakes done by previous or current military leaders."

Because of its obsession with secrecy, and insulation from the civilian sector under the centrally planned economy, technology transfers from defence spending to civilian goods have been virtually non-existent in recent years.

Although a new law on state secrets is under preparation, Mr Ilyumov and other critics fear it will not go far enough to promote genuine technology transfers, or the sort of joint ventures with foreign companies needed to exploit Soviet know-how.

A full-scale state plan for defence conversion has been prepared, and is likely to be published in the near future. But even that does not really tackle the underlying problems, the critics say.



Harrier GR5 at Göttersloh, Germany: Bonn could find itself out of step with Nato allies because of its desire for disarmament

WEST GERMANY

## Militarism's disorderly retreat

GERMAN history tends to move in cycles of extremes. Two generations after the Second World War, the Federal Republic's neighbours and allies are becoming worried again.

The source of the anxiety this time is not aggression, but Germany's desire for peace and disarmament. German militarism is in disorderly retreat on all fronts. The ebbing of defence consciousness raises the risk that the Federal Republic could find itself seriously out of step with the rest of Nato.

The sweeping away of Communist hegemony over eastern Europe and the growing prospects of German reunification have led to a momentous change in the framework in which West Germany's defence strategy has been set since it joined Nato in 1955.

The different aspects are linked. Article 7 of the Relations Convention (*Deutschlandvertrag*) which sealed the Federal Republic's entry to the Atlantic alliance and the formation of the Bundeswehr states clearly a crucial quid pro quo.

As the price for putting up what has grown to become western Europe's largest conventional army, West Germany was assured the support of the United States, Britain and France towards achieving "a reunited Germany enjoying a liberal-democratic constitution

like the Federal Republic and integrated within the European community."

Thirty five years later, the mirage of German reunification has swirled into view. Just as Germany's partners – above all, France – are having second thoughts about their commitment to this goal, many Germans in both East and West are asking whether the two German states' embedded into their respective military alliances could block the road to unity.

The Bush administration has been giving almost naïvely enthusiastic backing to German unity aspirations – but has also stated that a reformed Germany should remain a member of Nato.

As an accompaniment to growing pressure in Washington to accelerate the planned 1990s reduction of US troops in Germany, Mr James Baker, the US Secretary of State, has proposed giving the Alliance a more "political" role.

But, even under this condition, it is difficult to imagine the Soviet Union, under Mr Mikhail Gorbachev or his successor, agreeing to East Germany's complete incorporation into the western sphere of influence.

The twin tasks of keeping the door open to unity while maintaining Bonn's military and political commitment to the West have placed Mr Gerhard Stoltenberg, the Defence

Minister, in an extraordinary tight spot.

Mr Stoltenberg, who served for six-and-a-half years as Chancellor Helmut Kohl's Finance Minister, moved into the hot seat at the Ministry's sprawling headquarters at the Hardthöhe in April last year following the dismissal of Mr Rupert Scholz, the donnish lawyer who had held the post for only 11 months.

Mr Scholz, a soft-voiced intellectual whose pernickiness succeeded in alienating parliament, public opinion and some of the Chancellor's closest advisers, made way for a man with considerably more political experience.

Mr Stoltenberg's sacking coincided with Bonn reversing an unpopular plan to increase the conscription period from 15 to 18 months – and now pressure is building up for a renewed reduction to 12 months.

Mr Stoltenberg has pleaded constantly for West German public opinion not to confuse "hopes and realities" in dealing with the still sizeable Soviet military capability.

But with the political routing of the Warsaw Pact over the past six months, his words have an increasingly hollow ring. Mr Stoltenberg has succeeded in keeping his head below the parapets so far – but the Defence Minister's advisers say that his toughest time may well be approaching.

Parliamentary opposition to big-spending projects, above all the four-tube European Fighter Aircraft, has been growing for more than a year. Although Mr Stoltenberg has insisted that the aircraft will be built, a German withdrawal from the venture is no longer impossible.

Plans agreed by the cabinet in December to reduce the size of the Bundeswehr – which has been maintained (for the three armed forces) at 490,000 since the 1970s – to around 400,000 by the mid-1990s do not go far enough for public opinion.

Nato narrowly averted a serious crisis in 1989 over the plans of the US, Britain and France to press for new short-range nuclear missiles to be installed in West Germany by the mid-1990s. A decision on the so-called "modernisation" of the ageing Lance missile has now been shelved until 1992.

West Germany has moved over the past six months even more firmly against a decision to deploy new weapons.

So a renewed row will only be averted if Washington – as seems increasingly likely – decides to forego altogether upgrading the Lance.

In a clearly propagandistic move by Mr Gregor Gysi, the new chairman of the East Berlin Communist Party, East Germany has proposed cutting the armies of both German states by half by 1991. Up to 50 per cent of the East German National People's Army is anyway thought to be deployed in civilian jobs, such as on the railways and in hospitals, to cope with manpower shortages caused by the exodus of 340,000 East Germans in 1989. So the East German initiative can hardly be taken seriously.

A more serious worry comes, of course, from Moscow. In suggesting that the superpowers should bring home their foreign armies by 2000, the Soviet Union has brought into the realms of the conceivable a pull-out of both US and Soviet troops stationed in Germany. Both countries maintain their biggest foreign commitments on East and West German territory – a carryover from the end of the Second World War which both find increasingly unpalatable.

Mr Gorbachev is insisting that he has no intention of starting an initiative on the German Question. But a Soviet call for concomitant withdrawals of foreign troops from both parts of Germany cannot be ruled out over the medium term as a way of assuring that any united German state would be neutral.

The ending of the Cold War has been appropriately marked by a steady rise in the percentage of West Germans agreeing with a pull-out of American troops from Europe. This proportion reached, according to the Allensbach opinion research company, just under 40 per cent of the population at the end of the 1980s.

As well as supporting stability and prosperity in western Europe, for 35 years, West Germany's Nato membership has also bolstered Germany's own national aims. But that may no longer be true for the 1990s.

David Marsh

# ENTER A THOROUGHbred

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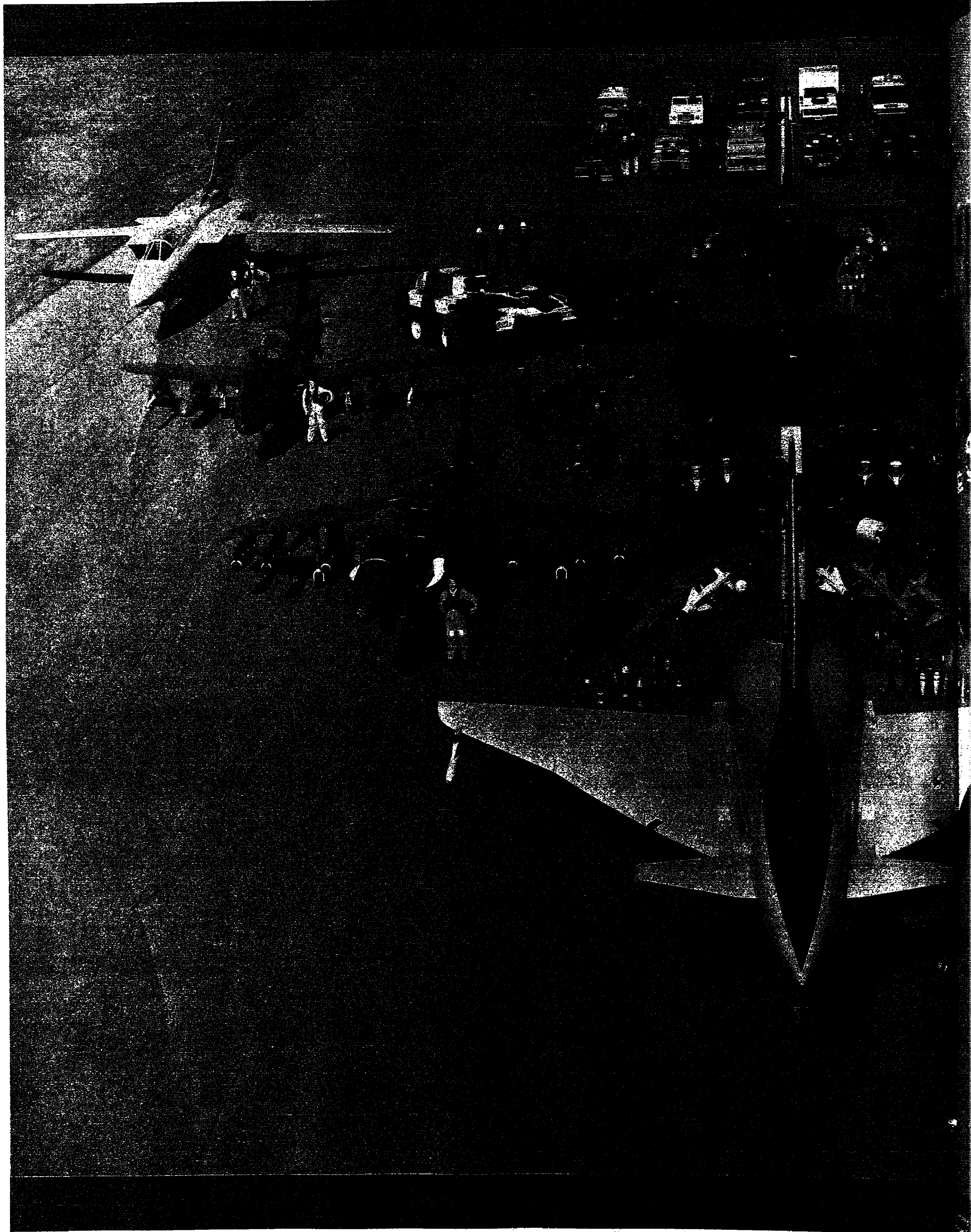
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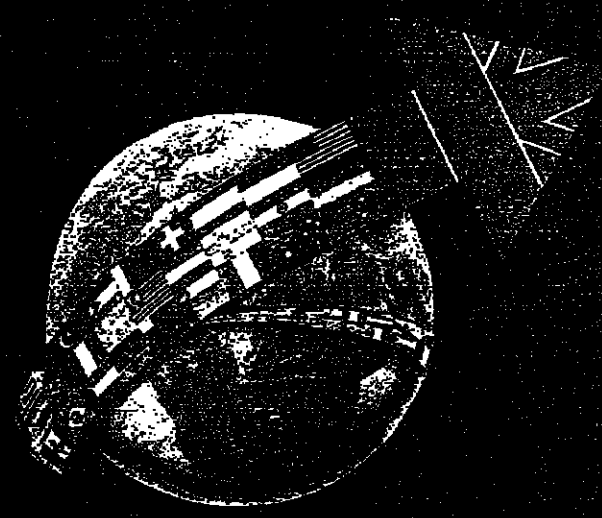


Displayed are: EAP (Experimental Aircraft Programme) – forerunner of the new European Fighter Aircraft, Harrier II GR.5 (advanced V/STOL fighter), Sea Harrier FRS2, Hawk 100 (advanced jet trainer/strike aircraft), Hawk 200 (single-seat fighter), Tornado ADV x 2 (Air Defence Variant), Tornado IDS (Interdictor Strike); Active Sky Flash, Boosted

Sea Eagle, Sea Skua, Seawolf, ALARM air launched weapons; Merlin, Swingfire and TRIGAT anti-tank weapons; Sea Urchin and VEMS underwater systems; British Aerospace Systems and Equipment products (BASE); Rapier, Laserfire and Rapier 2000 surface-to-air defence systems; Royal Ordnance 105mm light gun, 30mm Rarden gun, 81mm Mortar



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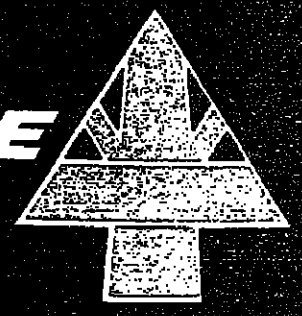
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## DEFENCE 6

Ian Davidson on French efforts to confront some familiar problems

## Old rhetoric clouds debate

**PRESIDENT** Francois Mitterrand spent most of the 1980s trying to square the circle of French defence policy. He aimed to sustain the long-standing popular consensus behind the Gaullist tradition of strong national defence based on an independent nuclear deterrent force, outside the integrated structures of Nato; at the same time, he reinforced France's political solidarity with the United States, and tried to work towards a more united European defence system, primarily by closer defence links with West Germany.

But the old decade ended with the circle still unsquared, with a clear admission that France's existing defence plans were more than the Socialist government was prepared to spend; and with an increasingly open sense that the Franco-German partnership was not going to provide a magic key to a European defence system.

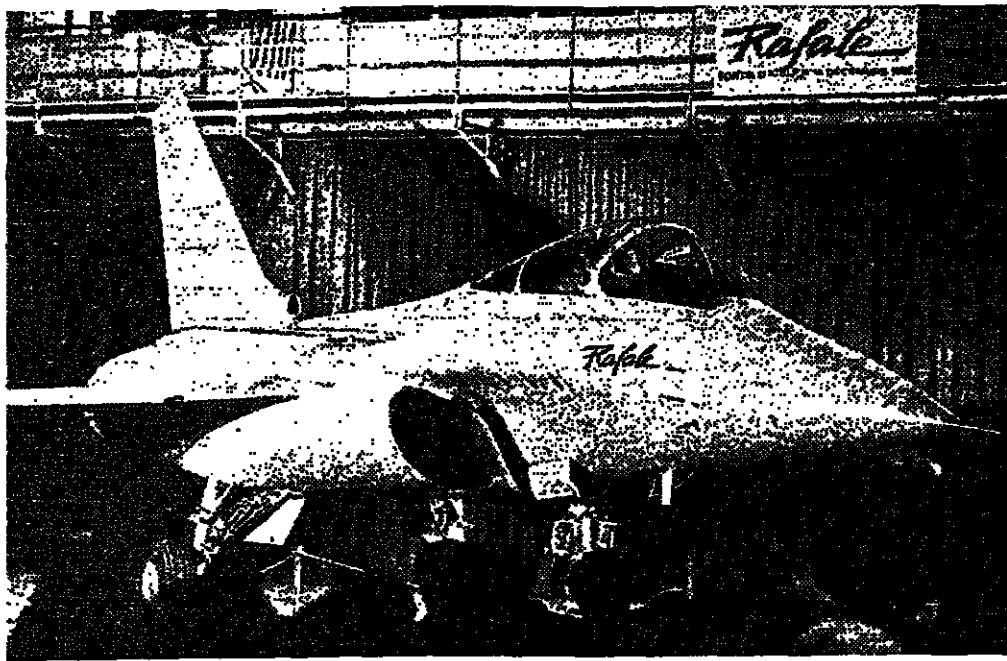
In the new decade these disappointments are not necessarily dramatic. The unfreezing of the Cold War, and the prospects for far-reaching conventional disarmament, may make it easier to think about new strategic arrangements in Europe at lower cost. But for the time being, the French defence debate remains stuck in the old rhetoric.

The most important single event in French defence policy in 1988 was the passage of a new defence law, which significantly reduced projected defence spending for the following four years. The new Socialist government was committed to a big increase in the rate of expenditure on education, as well as to the introduction of a new minimum income scheme.

At the same time, Prime Minister Michel Rocard was determined to stick to the path of prudent economic management, by reducing the budget deficit steadily year in and year out. Something had to give, and that something had to be the defence budget.

In effect, this new *loi de programmation militaire* amounted to a downward revision of the existing defence law, passed two years earlier by the previous Gaullist government, (and endorsed in parliament at the time by the Socialist opposition). Needless to say, the new bill provoked a storm of denunciations from the conservative parties.

In fact the new law did not entail a reduction in French defence spending; just a slowdown in the rate of increase of spending on military equip-



France is going ahead with its Rafale, which is expected to cost £12bn for 336 aircraft and could well be the last such project that the French undertake as a national venture

ment. According to the trajectory set by the 1987 *loi de programmation*, equipment spending was to have totalled FF 470bn (in 1989 francs) during the four years 1990-93, compared with FF 580bn (£10.5bn) in 1988. Early last year, the Finance Ministry started out by demanding that the total be cut to less than FF 400bn (£42.8bn), which would indeed have had the effect of a reduction in real terms. In the event, President Mitterrand cut the year in two, by imposing a new reduced total of FF 438bn.

In spite of the slowdown, which he had fiercely resisted, Mr Jean-Pierre Chevènement, the Defence Minister, could therefore still claim that France remained the only leading power (apart from Japan) which was continuing to increase its military equipment spending in 1990 (up FF 5bn to FF 103.1bn); that the share of the French defence budget going on equipment (as opposed to running costs) was continuing to rise every year, from 46 per cent in 1983 to just under 54 per cent in 1990; and that in the combined total of the two headings, France was spending more on defence than any other European country, even including West Germany and Britain.

For obvious political reasons, the Government has made it a point of honour to insist repeatedly that none of the scheduled major weapons systems will be sacrificed.

The nuclear powered aircraft carrier Charles de Gaulle will be built, but delivered two years later than originally planned in 1998. The new Leclerc main battle tank will go ahead, with delivery starting in 1991. The Rafale advanced combat aircraft will start in service in 1996. Similarly, the French nuclear deterrent will be untouched. The modernisation of the present generation of strategic missile submarines, equipped with multi-warhead M4 missiles, will be completed, while three of the next generation of missile submarines, armed with new M45 missiles, will enter service between 1994 and 2000. The Pluton short-range nuclear missile will be replaced by the longer-range Hades, starting in 1992. The 18 S3 long-range land-based missiles will continue in service, to be replaced around the turn of the century.

Since all the main programmes are going ahead, the savings can only come from stretching, squeezing and scrapping. The Government has not spelled this out, but it seems clear that various weapons systems will be delayed or scaled down. The Charles de Gaulle is being delayed, the modernisation of the existing AMX 30 B2 will be halted in 1991 and deliveries of the existing Mirage 2000 will be scaled back from 33 a year to 28.

In other words, the defence review was embarked on as if

all France's existing military missions would remain the same in the 1990s as they had been in the 1980s.

Whether these assumptions are prudent, is open to question. In the newly emerging configuration of Europe, for example, it is not clear that there is a politically acceptable role for a short-to-medium nuclear missile like Pluton or Hades, which could only strike targets in East Germany. Even some Gaullist politicians are now demanding the abandonment of the Hades programme.

Of course, most of the bargaining over the new *loi de programmation* took place before the eruptions in eastern Europe. So long as the fall-out from these eruptions remains uncertain, no doubt it makes domestic political sense for the French government to adhere to the maximum amount possible of continuity, in order to prolong as long as possible the national consensus on defence policy.

But if, as seems quite possible, the Vienna negotiations lead to an agreement before the end of this year on deep cuts in conventional forces in Europe, then western countries may have to engage in a radical re-think of their defence postures, both conventional and nuclear. That might in turn require a joint re-think by France and its European allies.

But if anybody in France is thinking about this, they are not saying so in public. review was embarked on as if

IN A world where economic considerations have increasingly come to replace military ones, Japan is finding itself in the curious position of being under pressure to shift its emphasis in the opposite direction.

The combined effect of spreading East-West détente and the persistent economic problems of the US has been to further intensify US demands on Japan to take on more of the responsibility of defending itself and of policing the Asia Pacific region.

Over the years, the US has encouraged a gradual build-up of Japanese military capabilities, urging the formation of the Self Defence Forces back in 1954 and the extension of Japan's naval defence territory to 1,000 nautical miles from its shores in the early 1960s. More recently, Washington convinced Japan that it should make an exception to its ban on military exports and allow the transfer of military technology to the US.

Such pressure has also led to greater Japanese financial support for the US military presence in the Pacific and has made it necessary for Tokyo to put its own military house in order so that it can more realistically take on a role in defending itself.

But more fundamentally, the growing US reluctance to be the world's watchdog and its insistence that Japan take on more of the regional burden is raising urgent questions in Japan about its role in the world, its relationship with the US and, inevitably, the relevance of the security treaty with that country.

Any signs of weakening in the US military commitment may offer the more nationalistic elements in the government a good case for increasing Japan's military profile. But the reaction among policy makers within the Japan Defence Agency (JDA) has been more cautious. Signs emanating from the government indicate that the favoured response is to maintain the present US-Japan defence hierarchy and to put off any fundamental changes in Japan's defence posture for as long as it is possible.

There are many reasons why Japan cannot easily adopt a higher defence profile in spite of the urging of the US. Public opinion, although difficult to define and unassertive by western standards, is the decisive deterrent cited by many Japanese defence experts.

"Japan does not want to take over from the US as world policeman," says Mr Ryoji Onodera, director general for international affairs of the JDA. For all the US pressure on Japan to share its burden in defending the Asian Pacific region Japan could not become a leading military power

## JAPAN

## A role under fresh scrutiny

because the Japanese people would not support such a move.

The country's experience in the Second World War has ensured that public opinion remains strongly against a military build-up, says Mr Makoto Momoi, a former dean of international security studies at the National Defence College and currently an independent defence analyst.

Public opinion also indicates to many defence experts that the Japanese are quite comfortable with the present situation of being militarily dependent on the US. "Until now the country has been able to grow economically without commensurate military efforts. There is no reason why it cannot go on doing so," says Mr Onodera. The necessary prerequisites to maintain the US commitment to Asia. "This is the consensus view within the Japanese government," he says.

If the trend to a thawing of the Cold War continues framework is breached, the reaction is very sensitive," he says. Meanwhile, the domestic political situation makes it unlikely that the arguments of defence hawks, or even moderate nationalists, will win much applause. The opposition, which now controls the Upper House of the Diet, is led by the Japan Socialist Party, which has traditionally been opposed to any defence establishment whatsoever. The JDP has proposed freezing defence expenditure at its fiscal 1989 level for the next three years and setting up a special committee on disarmament to study Japan's policy on defence.

The defence budget for fiscal 1990 that was approved at the end of last year represented a 6.1 per cent increase over the previous year breaching the ¥4,000bn level for the first time. That it has been kept under the sacred measure of one per cent of gross national product is due merely to the

Flying into trouble: the controversial FSX support fighter, the focus of a dispute between Washington and Tokyo

robust growth of the GNP itself. With the new budget, the JDA will be able to attain the level of defence capacity it aimed for in the Mid-Term Defence Plan that is to be concluded in fiscal 1991-92. Japan's huge defence budget has been a big source of concern among its neighbours, and critics point out that the steady increase in military spending is evidence that it is moving stealthily towards rearmament. This seems overstated. In most of the past few years, defence has been the fastest growing item in the budget, but this year it is well below the 5.2 per cent increase in overseas development assistance and even below the 6.6 per cent rise in government spending, suggesting that critics have begun to panic.

Since the capability level outlined in the Mid-Term Defence Plan will be attained throughout the world, the public will see even less need to build up military strength. The protest of neighbouring countries at every sign of Japanese defence build-up is no small consideration either. Growth in military expenditure has so far been condoned by south-east Asian nations in the past largely as a necessity arising from US demands. And since they also benefit from the US security umbrella in the region, it is difficult for them to complain. It has often been claimed that the Japanese public has hardly been aware of the gradual build-up in military capacity. Mr Onodera is certain that what appears to be public apathy is rather the detached response of a public that is secure in the knowledge that legal, political and other regulatory restraints keep military expansion in check. "Once that

with the fiscal 1990 budget, the near term trend will be not to raise the defence budget above the fiscal 1989 level. But to maintain it at the JDA's Mr Onodera. The emphasis will be on quality rather than quantity and the main areas of emphasis in the near term are improving logistics and the SCIs - command, control, communication and intelligence.

Spending will also focus on areas where Japan needs to support the US military presence in the Pacific, particularly US naval forces. For one thing, the most convincing rationale for increased defence spending that the JDA has is the need to continue supporting US activities in the Pacific. The government is also eager to pressure the US at times when trade friction between the two countries has worsened.

But a continued reliance on the US as the leader in the US-Japan military alliance does not necessarily mean that Japan will also bow to US pressure not only because it lags behind in this technology but also because building a strong domestic aircraft industry would trigger resentment in the US. Japan already has an advanced shipbuilding industry and in missiles it has forged ahead with its own efforts. "Defence technology will increasingly become a two-way flow," says Mr Onodera.

Whether or not that two-way flow will take the form of joint ventures such as the controversial new generation FSX fighter jet project is still difficult to predict. There is considerable resentment on the Japanese side over the whole FSX affair. The US side, it will be recalled, insisted that Japan develop a new fighter jointly with the US rather than unilaterally. Then, early last year, having agreed on a plan, the US Congress demanded that the agreement be renegotiated to provide additional assurances that sensitive US technologies would not be transferred to Japan.

With the FSX issue, many Japanese have come to see the US as unreliable," said one defence analyst. Michio Nakamoto

## MILITARY ELECTRONICS CONTRACTORS

## Contest for the right connections

A YEAR ago Thomson-CSF, the French state-controlled company which is the biggest of Europe's military electronics contractors, drew up a list.

On it were 11 other European companies active in the same sector that Thomson had identified as candidates for a reshuffle. Between them they represented more than a quarter of a European industry with annual sales of £21bn.

Eight of them were British. The UK has the biggest selection of companies in this field of any country outside the US. When the restructuring started, Britain was bound to be in the thick of it.

Since then, it has all begun to happen. Most of the companies on the list have been directly affected by the drive towards bigger groupings that Thomson's management saw coming.

European companies have some notable strengths in military electronic technology, but have never been powerful or

efficient enough to compete on an equal footing with their US counterparts.

The justification for regrouping rests more than anything on the growing cost of research and development and the limited extent to which governments are ready to back it. According to Thomson, these costs typically double between each generation of equipment, which may be a gap of between five and 10 years. Companies are therefore looking increasingly to share the costs, or to secure outlets beyond their national markets, which are tiny in comparison with the US.

The combined European market is put at \$16bn a year,

less than a third of the \$52bn US market. The market in the rest of the world, for which Europeans and Americans compete, is estimated at \$15bn.

In addition, companies will have to face increasing competition from the Japanese, who have so far not brought much muscle to bear in the military sector but clearly have the capacity to do so. A prime example is the research into new-generation radar and sensor technology that Japan is pursuing under its FSX fighter development programme with the US.

What sparked the process off was the takeover of Plessey, the first company on Thomson's list. GEC and Siemens

had already launched a joint bid - GEC's second attempt - in 1988. Under a revised plan, the bidders set about dividing Plessey's defence interests in order to get around the Ministry of Defence's competition objections: Siemens taking Plessey's radar and military communications, GEC-Marconi taking avionics and underwater systems. After more wrangling with the MoD, the £2bn bid was clinched last September.

Next in size on the list was the defence side of Philips, the wide-ranging Dutch-based electrical group. The company first sold its Swedish defence outfit Philips Elektronindustri to Bofors of Sweden. Then

Thomson itself stepped in to buy the bulk of the business: control of Hollandse Signaalapparaten, the group's core military electronics company, with the defence side of its French TRT subsidiary and a slice of Philips' Belgian defence interests.

And number three was Ferranti International. The British company's subsequent crisis, due to an extraordinary alleged fraud of £215m in the US company it took over in 1987, International Signal and Control, was not directly attributable to the state of the industry as a whole. But Ferranti had already been plighted as a potential takeover target. In the wake of the scandal, a bevy

of British, US and European companies started talks on a rescue bid. Two of the most hotly-tipped - British Aerospace, which was considering bidding jointly with Thomson, and Daimler-Benz - have pulled out, and the future remains in the balance.

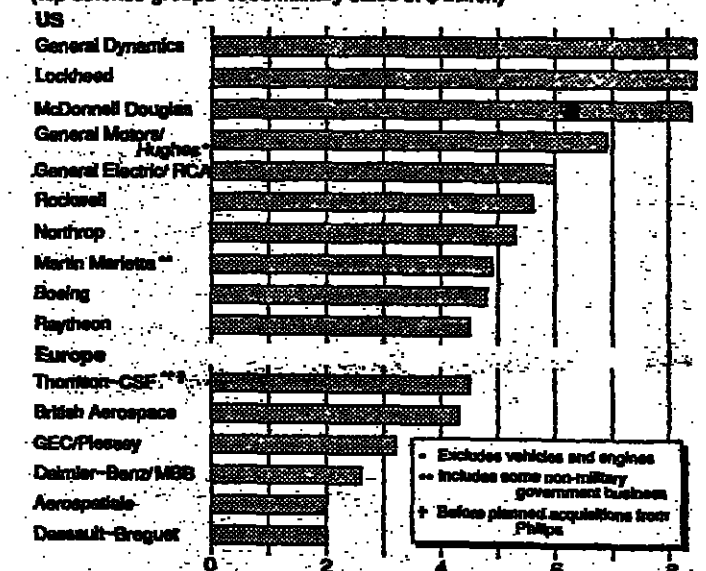
The other companies considered "reshuffle" candidates were the UK state-owned Short Brothers, since taken over by Bombardier of Canada; Bodenseewerk Geratetechnik, a West German missile system company in which Matra of France has since taken 20 per cent; Thorn EMI, which put its defence side up for sale in the summer but failed to persuade the likes of Thomson to pay \$300m for it and is now considering joint venture options instead; Racal, which also went out looking for allies and has held contacts with Thomson; Link-Miles, the British simulation company, around which the French, once again have been sniffing; Ericsson of Sweden, which recently reached agreement with Bofors to merge their electronic command and control systems; and two other UK companies, Dornier and Smiths Industries, both of which have shown interest in parts, at least, of Ferranti.

The rapid move towards larger groups has so far taken place principally within national borders. Coinciding with the success of the GEC-Plessey bid, West Germany cleared Daimler-Benz's takeover of Messerschmitt-Bölkow-Blohm, leading to the establishment of a new Deutsche Aerospace subsidiary grouping aerospace, engines, weapons and military electronics.

In France, Thomson and Aerospatiale, also state-controlled, have pooled their avionics activities in a joint company, Sextant Avionique, putting together complementary strengths in navigation, guidance and display devices and according to Thomson taking fourth place in the world ranking, just ahead of Smiths. More recently, however, significant cross-border alliances have begun to take shape, with a plan by British Aerospace and Thomson to merge their guided weapons businesses and a space link-up between Matra

## The top defence companies

How the Americans and Europeans compare (top defence groups' 1988 military sales in \$ billion)



and GEC-Marconi, seen by the French partner as the beginning of something bigger with GEC and Daimler-Benz, which both have Matra shareholders.

The British Ministry of Defence has been fighting to ensure that the process does not go so far as to eliminate or undermine competition. That was "one reason, along with national security considerations, why it was so tough on the Plessey takeover". The sole national supplier situation, that has arisen in defence sectors such as tanks, helicopters, aero-engines and combat aircraft is something it has been anxious to avoid in other areas.

It is fostering competition in munitions following the privatisation of Royal Ordnance, now part of British Aerospace; it would like to have competition for GEC-Marconi in avionics; and is determined to keep its options open in electronics.

Electronics has become the main course of the defence business. Weapons have increasing electronic content. In a combat aircraft, for instance, the share has grown from nothing 40 years ago to perhaps 40 per cent. Cuts in defence equipment will still leave room for growth in many electronics areas, including long-range surveillance, guidance, "smart" missiles, munitions (especially with miniature) to reduce real-life risk in countries like West Germany, and the whole area of com-

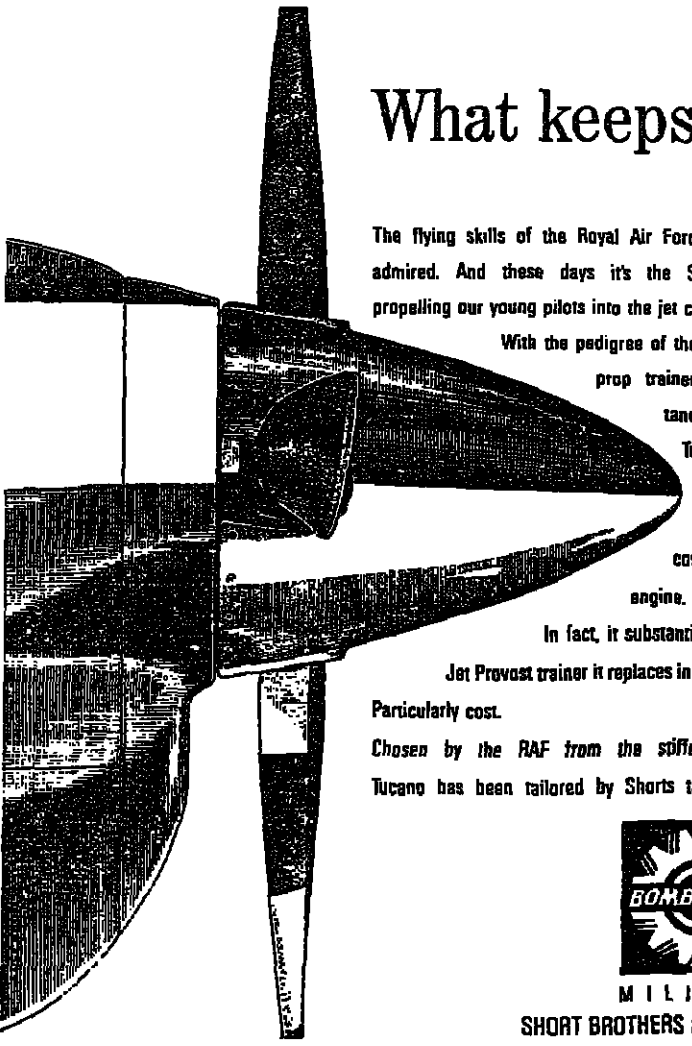
mand, control, communications and intelligence.

The trend towards more integrated defence systems means that the main contracts, if bigger, will be fewer. The conclusion is that while there promises to be continuing good business, there will not be room for everybody. Further restructuring is expected not only in Europe but also in the US, where much of the sector now comes under large motor, aerospace and electrical groups.

Airborne radar is a case in point, especially if all the current military aircraft projects being planned on both sides of the Atlantic do not survive budget cuts.

In the UK, Ferranti and GEC-Marconi face a crucial decision in the long-drawn out battle over the radar for the four-nation European Fighter Aircraft. Ferranti, which has been developing the Blue Vixen radar for the Sea Harrier, leads a consortium, GEC-Marconi, producer of the Foxhunter radar for air-defence Tornado jets, is with the Daimler-Benz subsidiary Telefunken System Technik in the other, obdurate backed by the West German government, which thinks it is at least a 50-50, will determine for both companies their future in the sector.

David White



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## DEFENCE 8

## David White on the impact of spending curbs and disarmament on four military equipment sectors

THIS year, the impact of détente, disarmament and defence spending curbs on leading equipment projects will begin to become apparent, starting with the US, where the cuts are already looming.

The effects of this climatic change on European industries are still unknown. So far, the latest reorganisation plans in the defence business have focused on electronics and weapons, more than

on the platforms that carry them.

Aircraft, helicopters, fighting vehicles, surface ships and submarines, cyclical products which have to be planned to serve for an average of 20 years or more, have been subject to varying degrees of international collaboration. In the UK, as elsewhere, some big decisions are pending.

## In line for the Vienna cuts

The United States, Britain, France, West Germany and the Soviet Union all design and build main battle tanks for deployment on the central front in Europe.

On the Warsaw Pact side they are different kinds, using different ammunition. Not since the Second World War has any of the five countries, except West Germany with some US M48s, bought

government backing in December 1988 for its "demonstration phase," it was calculating on an eventual order for 650 tanks. Now it expects it to be more like 450.

The deal is vital for this division of Vickers. It could quite conceivably collaborate with Krauss-Maffei if the West Germans won the order, since the two have already worked together on the (unsold) Mark 7 export tank.

## Tanks

Tanks will be directly affected by any arms reduction emerging from the Nato-Warsaw Pact negotiations in Vienna. Although this cut would initially be limited to about 10 per cent for Nato, with the implications for different members still to be worked out, the UK Government has to reconsider its needs as it gears up for a decision on its next tank generation.

Prototypes of the Challenger 2, Vickers' candidate to replace out-of-date Chieftains, are due by the end of September.

The latest versions of the US M1 Abrams and the West German Leopard 2 are still in the running for the UK contract. When Vickers received £90m of

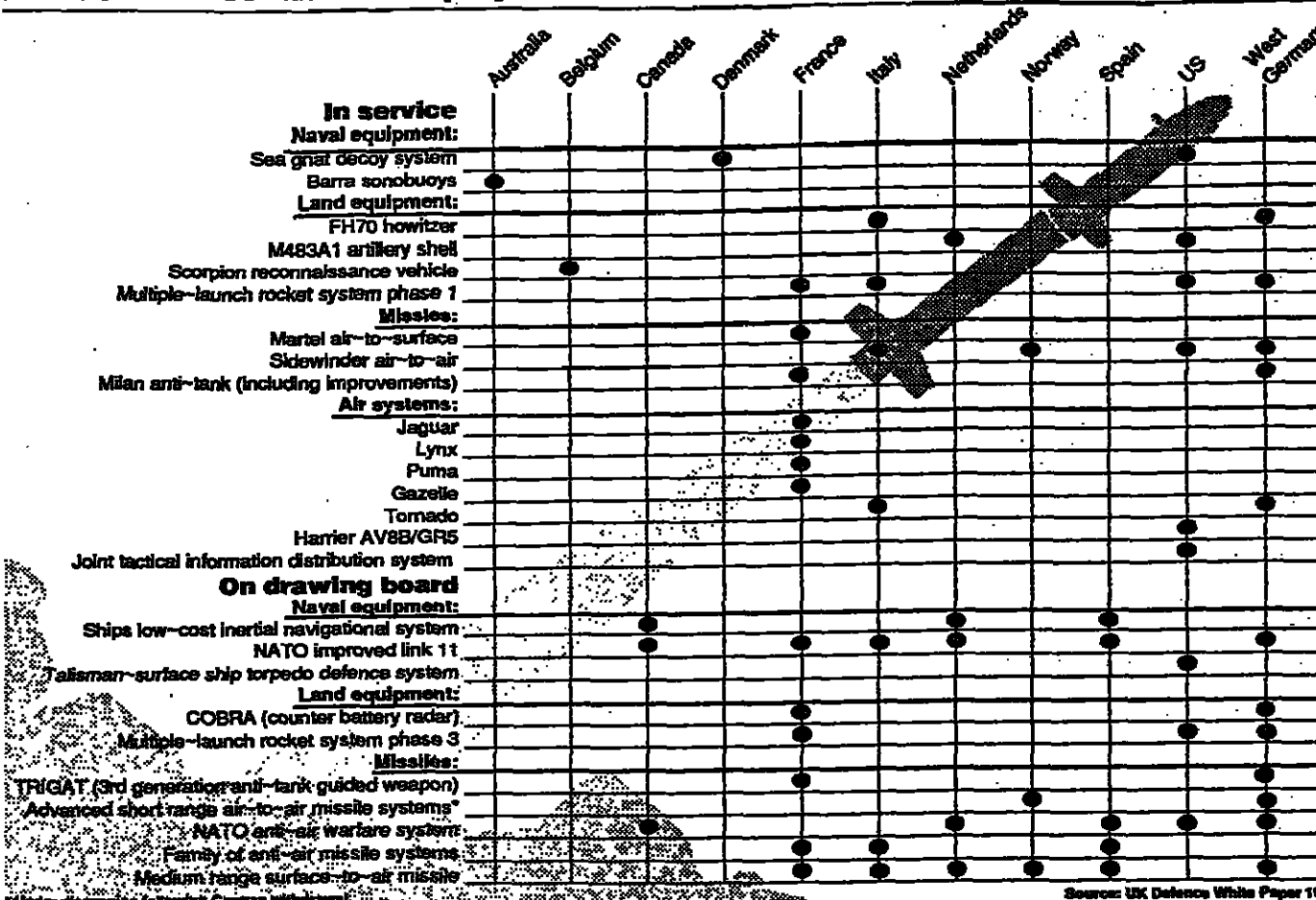
But the UK would no longer be in the business of designing its own tanks.

The choice is politically charged, even though Challenger 2 is not quite as British a tank as Challenger 1: the new model includes a French sighting system and a Canadian fire-control computer.

It is also complicated by the difference between British rifle-bore tank guns and the competitors' smooth-bore. Vickers argues that a mix of the two would create a real headache in terms of support costs.

However, for the following generation of tank, expected to move from the 120mm gun to 140mm, senior officials believe international collaboration will be inevitable. The French Government is due to have off its army weapons producer GIAT into a separate company in July, largely to enable it to form joint ventures.

## International collaborative projects



THIS year marks 25 years since the cancellation of the TSR2, the last go-it-alone British project of its kind, a supersonic, multi-role strike jet. That ended one era but opened another. From it came the Tornado, made jointly with West Germany and Italy, with assured sales to date totalling more than 1,000. And from the experience of the Tornado, with the addition of Spain, comes the European Fighter Aircraft. Or does it?

The £5.5bn development programme is due to have the first prototype flying by the end of 1991, so that the single-seat fighters can start to enter service in 1996. Current plans are for between 700 and 800 aircraft, at a cost of £22bn, plus, it is hoped, several hundred for export.

But a protracted row between the UK and West Germany on whose radar should be chosen has raised speculation as to the permanence of the partnership.

The development funds only just escaped the axe last year. West German parliamentary committees and Bonn officials warn that any cost overrun could force a withdrawal. The country's SPD opposition is no friend of the project, and elections loom at the end of next year.

Britain is counting on the fact that most of the development money will have already

## Radar row mars EFA's take-off

## Combat Aircraft

been spent by then to weigh in favour of the Germans pursuing the programme. Costs of developing combat aircraft are expected to continue to grow, especially in the light of constant improvements in the air defences they have to beat.

France, which pulled out of the EFA group in 1988, is committed to going ahead with its smaller Rafale, which is expected to cost some £12bn for 336 aircraft and could well be the last that the French undertake as a national venture.

## Field day for collaboration

HELICOPTERS are where collaboration has run riot. They are also the sector where most uncertainty prevails. The requirement for them at sea and, increasingly, in the battle field, is beyond doubt but indecision abounds as to exact needs. This could, in Britain's case, mean that the government puts off committing itself - especially because of the political sensitivity surrounding Westland, the cause of a Cabinet crisis in 1988.

Westland is involved in two military projects with Agusta of Italy. One is the LAH light attack helicopter, in which Fokker of the Netherlands and Spain's Casa are also involved. The Ministry of Defence is due to decide soon whether to pull out and provide the army with an alternative.

Army officers would like Westland to build the more powerful McDonnell Douglas AH-64 Apache. The French would like Westland in their project with the West German PAH-2, which has just started full-scale development. The US, just to complicate matters further, would like European participation in the LEX light attack and reconnaissance helicopter, now in a "technology demonstration" phase involving rival industrial teams - a \$400m

programme.

Westland's main hope for the future is placed on the Anglo-Italian EH101 naval and utility helicopter, but the Government has been holding back on production orders for the Royal Navy and questions have been raised about the future requirement as a troop transport flown by the RAF.

Britain was to have been involved in another helicopter for this role in partnership with the French, West Germans and Dutch, the NH-90,

## Helicopters

but pulled out because it judged it too small.

This whole area of procurement has been under reconsideration, including the initial exclusion of a UK requirement for the Black Hawk, the Sikorsky-based helicopter which Westland is due to supply to Saudi Arabia. There is, however, a strong lobby for believing that helicopters play an increasing part in the future style of military operations. The proposed limits on combat helicopters in the Vienna talks should enable countries like the UK to pursue their current projects.

gramme, currently has two new ones: the \$670m Advanced Tactical Fighter (ATF) for the USAF and the Advanced Tactical Aircraft (ATA) for the navy.

Both have been presented as joint-service requirements, with each service proposing to buy the other's new generation. The USAF would use a version of the ATA to replace some strike and attack aircraft, and the navy would buy the ATF, an air superiority fighter, to replace F-4 Tomcats.

But, with questions about the suitability of such a big, heavy and expensive aircraft for its carriers, the US Navy has been considering other options.

## Yards struggle to keep their heads above water

NAVAL shipyards, even those like Britain's which are not, these days, state-owned, are dependencies of their national governments. There is a built-in overcapacity in peacetime, which navies have an interest in maintaining. The degree to which European shipbuilders can compensate through exports varies.

The UK's share of warship exports has dropped sharply since the 1970s, a record only offset by the planned sales of minehunters to Saudi Arabia, offshore patrol vessels to Brunei and the possibility of building corvettes for Malaysia. The West Germans have been more successful in selling frigates and small submarines, and there has also been strong competition from France, Italy and Spain.

In some areas it is a monopoly relationship, for instance, nuclear-powered submarines. VSEL is the UK's sole producer and the UK government the sole buyer. In France the naval shipyards are part of the Defence Ministry's procurement branch and are considered "military establishments."

Shipyards have their hands tied when it comes to planning.

Britain's four warship yards - GEC's Yarrow subsidiary, Swan Hunter, VSEL/Cammell Laird and Vosper Thornycroft - are invited to tender each year for slices of the government's warship programme.

The Government has promised to stick to its target of maintaining a fleet of "about 50" frigates and destroyers, which means ordering two or three every year. In 1988 all the orders for the new Type 23 went to Yarrow, giving it overwhelming domination of the programme to date. The next three orders, in December, switched to Swan Hunter, at a lower price.

If airframe producers have sought their salvation through international collaboration, in warships the process has hardly started.

Nato's first big joint warship project, the NFR90 frigate, powered with greater or lesser enthusiasm by eight nations, was sailing gently along when Mrs Margaret Thatcher, the

## Warships

Prime Minister, struck a hole in its side.

Work on a common design, which each country would have built in its own yards, had been going on for several years, and a two-year project definition phase had begun in January last year under a Hamburg-based joint venture.

The aim was a total of 59 ships, worth about £200m each. The main "risk" area of the project was the air-defence weapon system, with a choice between a US-led venture and French-Italian missile series, which, after some fairly heavy French leverage, is now backed by Britain.

The UK was the first to drop out of the frigate project, followed in succession by France, Italy, West Germany and Spain. The British have been discreetly trying to tempt Spain into a new European grouping. But as far as the hulls for its new air-defence ships are concerned, the most likely solution would seem to be a stretched version of the Type 23 anti-submarine frigate. Whether there is any future for joint efforts in actual ship construction is now in some doubt.

THE world's annual military expenditure in dollar terms has edged up past the \$1,000bn mark, according to the US State Department's Arms Control and Disarmament Agency.

But that figure - its most recent, referring to 1987 - does not mean the planet is becoming more militarised. If anything, the market for arms is shrinking, because of a combination of factors - détente between the Nato and Warsaw Pact countries that spend the most money, disarmament either under way or in prospect, the ending of some Third World conflicts, not least in the Gulf, budget constraints in industrialised countries, and the debt burden of developing countries.

Arms are a unique business. Most of the spending is done by industrial nations. Most of the trade is done with developing nations. As most industrial nations reverse or hold back the growth of their defence expenditure, their arms producers need to rely more and more on other clients. Their governments also need the export outlets to help defray costs and to keep their defence industries intact.

In the UK, success in the export market is the carrot the Ministry of Defence's tough competition-minded Procurement Executive offers in exchange for the stick of forcing down contractors' profit margins on domestic contracts. The surge in orders - swollen by Britain's oil-funded package deal with Saudi Arabia, extended in 1988 and now reckoned to be worth at least £15bn - is held up as the prize for succumbing to an efficiency regime.

However, competition is now intensifying for the big growth markets still left in a scene that, overall, is now stagnant.

According to the Stockholm International Peace Research Institute (Sipri), world trade in major conventional weapons has kept within a fairly narrow fluctuation band for the past five years, in constant 1985 terms between \$32bn and \$35bn. The exception was 1987, when the Iran-Iraq war was still in full swing and the total reached \$38.5bn.

Iraq, which during the war was supplied mostly by the Soviet Union and France, ranks as the world's biggest importer of arms over the five years up to the end of 1988, ahead of India and Saudi Arabia. Add Egypt, Israel and Syria and you have almost two-thirds of all Third World arms imports in that period, according to Sipri's data.

However, developing countries' share of total arms trade, currently around 60 per cent, has been declining. This reflects trends both in their requirements and in the amount of trade being done between western countries.

Several developing countries have been building up indigenous arms industries and becoming more self-sufficient, while financial constraints have curtailed some militarising ambitions.

Moves have begun, instigated by the UK, to promote greater trade movement in defence equipment between the European members of Nato. And foreign companies have increased their penetration of some areas of the US market, particularly in supplying parts. Transfers within Nato are expected to increase as a proportion of the whole. The biggest importers in Nato have been Turkey, Spain and Canada, but only Turkey ranks in the top 10 of Sipri's list of world clients.

Within the Third World, there has been a notable shift in growth away from the Middle East - although it remains the principal market - and towards South and East Asia. According to the Arms Control and Disarmament Agency, the Asian share of the world arms market has almost quadrupled in a decade from 6 per cent in 1977 to 23 per cent.

Arms purchases by Middle

## A combination of factors is curbing demand for arms, reports David White

## Outbreak of détente dents the market

| Exports of major conventional weapons (\$m at constant 1985 prices) |        |        |        |        |        |         |
|---|--------|--------|--------|--------|--------|---------|
|   | 1984   | 1985   | 1986   | 1987   | 1988   | 1984-88 |
| USSR  | 10,118 | 12,945 | 12,905 | 15,063 | 12,768 | 63,798  |
| US  | 10,228 | 8,826  | 9,973  | 12,226 | 9,867  | 61,220  |
| France  | 3,853  | 4,046  | 4,122  | 3,073  | 2,881  | 17,975  |
| UK  | 1,908  | 1,848  | 1,805  | 1,852  | 1,598  | 8,797   |
| China   | 1,254  | 1,082  | 1,813  | 2,187  | 2,011  | 7,847   |
| W. Germany  | 2,231  | 945    | 1,108  | 1,171  | 1,456  | 6,758   |
| Czechoslovakia  | 704    | 457    | 287    | 577    | 405    | 2,673   |
| Italy   | 989    | 550    | 404    | 379    | 397    | 2,638   |
| Sweden  | 104    | 152    | 318    | 471    | 528    | 1,571   |
| Brazil  | 301    | 188    | 145    | 485    | 358    | 1,447   |
| Netherlands   | 98     | 88     | 240    | 285    | 788    | 1,447   |
| Israel  | 283    | 220    | 242    | 480    | 188    | 1,370   |
| Canada  | 107    | 132    | 472    | 387    | 67     | 1,185   |
| Spain   | 475    | 328    | 172    | 138    | 211    | 1,136   |
| Egypt   | 237    | 122    | 165    | 195    | 217    | 847     |
| Others  | 1,060  | 986    | 773    | 1,063  | 788    | 4,650   |
| TOTAL   | 34,112 | 32,284 | 34,847 | 39,518 | 33,969 | 174,529 |

| Imports of major conventional weapons (\$m at constant 1985 prices) |        |        |        |        |        |         |
|---|--------|--------|--------|--------|--------|---------|
|   | 1984   | 1985   | 1986   | 1987   | 1988   | 1984-88 |
| Iraq  | 3,940  | 2,958  | 2,179  | 4,632  | 2,339  | 16,048  |
| India   | 1,018  | 1,878  | 2,946  | 5,048  | 3,378  | 14,283  |
| Saudi Arabia  | 854    | 1,447  | 2,897  | 2,217  | 2,068  | 9,289   |
| Japan   | 1,229  | 1,632  | 1,743  | 1,816  | 1,871  | 8,190   |
| Egypt   | 2,322  | 1,295  | 1,882  | 2,335  | 354    | 7,987   |
| Syria   | 1,604  | 1,690  | 1,508  | 1,172  | 1,133  | 7,107   |
| Czechoslovakia  | 818    | 1,588  | 1,347  | 1,228  | 824    | 5,804   |
| North Korea   | 854    | 1,123  | 1,038  | 787    | 2,169  | 5,772   |
| Angola  | 697    | 694    | 974    | 1,135  | 890    | 4,391   |
| Turkey  | 583    | 604    | 821    | 1,097  | 1,090  | 3,975   |
| Spain   | 38     | 129    | 940    | 1,454  | 1,282  | 3,921   |
| Poland  | 424    | 427    | 877    | 852    | 876    | 3,558   |
| Pakistan  | 654    | 675    | 616    | 594    | 856    | 3,395   |
| Turkey  | 641    | 778    | 747    | 878    | 506    | 3,351   |
| Iran  | 298    | 738    | 888    | 382    | 556    | 3,348   |
| Others  | 18,084 | 14,629 | 13,849 | 13,802 | 13,709 | 74,162  |
| WORLD TOTAL   | 34,112 | 32,284 | 34,847 | 39,518 | 33,969 | 174,529 |

Eastern countries have meanwhile begun to decline overall, even if there is still a growth market for some kinds of weaponry. ACDA figures show military spending by 16 countries in the region tumbling from more than \$90bn in 1984 to \$67.5bn in 1987, with 11 of the countries showing declines.

Behind the Soviet Union and

fighter/trainers instead. France meanwhile has lost markets in Switzerland and Kuwait, traditional clients for Dassault-Breguet, which both chose the McDonnell Douglas F/A-18 fighter instead.

Britain is looking for further big deals in countries such as Indonesia, Thailand and Morocco. In the tank business it is still hoping for an opening in Saudi Arabia in spite of prospects for a \$3bn Saudi deal with the US and a further purchase from Brazil.

Japan, one country that has been determinedly strengthening its defence commitments but has hitherto dealt almost exclusively with the US, has begun to open up. The US Air Self-Defence Force's recent purchase of three BAE 125s to calibrate radar and navigation aids was its first import of a non-US aircraft.

The whole arms business has become complicated by the proliferation of economic offset agreements, which have helped to build up competing industries in client countries.

The on-stand-stag UK-Saudi Al Yamamah agreement signed 15 months ago, included an ambitious and wide-ranging offset programme. It foresees £1bn of British industrial investment in Saudi Arabia, to be matched by local partners. The figure is based on 25 per cent of the value of equipment supplied from the UK. These in turn supply only part of the oil-funded deal, which includes an air base, training and support facilities as well as the aircraft, helicopters, minehunters and associated weapons.

Initial slowness in getting the offset programme going gave rise to a touchy period. Worries have been alleviated now that the first two offset projects have been approved, and there are more in the pipeline. But current plans are estimated to come up to no more than a quarter of the target, some of the more obvious opportunities having already been taken up under a previous Saudi offset deal with Boeing of the US.

In developed countries offsets have led to controversy and disillusionment. Examples are the work Spain was promised when it agreed to buy F/A-18s for its air force, and the expectations raised for job creation in the UK under the \$280m deal with Boeing for AWACS early warning aircraft, even though the MoD expects the offset target - 130 per cent of contract value - to be exceeded.

The US is now clearly anxious to stop this kind of deal becoming the norm. In South Korea, where McDonnell Douglas recently won a \$3bn fighter contract against General Dynamics, the US authorities have sought for the first time to curb the size of offsets.

## Most of the spending is done by industrial nations. Most of the trade is done with developing nations

the US, by far the dominant suppliers, the UK and France continue to fight out their time-honoured battle for key clients.

Britain claims that it has ousted France from third place, on the basis of export orders (about £3.5bn in 1988). But in actual exports, Sipri's figures show the UK still trailing. The Ministry of Defence's statistics for actual exports of identified defence equipment show only \$781m in 1988, below the previous year's \$1.23bn and the lowest in the past six years.

In Canada, the UK and

snatched from under France's nose. Another £1bn Tornado-based package agreement was signed by Mrs Margaret Thatcher, the Prime Minister, with Malaysia just over a year ago.

Both countries have had ups and downs. In Jordan, a debt crisis scuppered a further \$500m British Tornado deal last April, although France managed to keep a contract for Mirage 2000 fighters and weaponry.

The following month, Oman also shelved a Tornado purchase, although it opted for British Aerospace Hawk

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